# 10-K 1 berkshire\_hills10k-90052.htm FORM 10-K FYE 12/31/2007 UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 FORM10-K

# **Ý ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934** For the fiscal year ended December 31, 2007

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 0-58514

# **BERKSHIRE HILLS BANCORP, INC.**

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

24 North Street, Pittsfield, Massachusetts

(Address of principal executive offices)

Registrant's telephone number, including area code: (413) 443-5601 Securities registered pursuant to Section 12(b) of the Act:

Title of each class

Name of Exchange on which registered

Common stock, par value \$0.01 per share

1 per share NASDAQ Stock Market LLC Securities registered pursuant to Section 12(g) of the Act:

None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes "No ý

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes "No  $\acute{y}$ 

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\acute{y}$  No"

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of the Form 10-K or any amendment to this Form 10-K. ý

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definition of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one)

Large Accelerated Filer " Non-Accelerated Filer " (Do not check if a smaller reporting company) Accelerated Filer ý Smaller Reporting Company "

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes "No ý

The aggregate market value of the voting and non-voting common equity held by non-affiliates was approximately \$279 million, based upon the closing price of \$31.51 as quoted on the NASDAQ Global Select Market as of the last business day of the registrant's most recently completed second fiscal quarter.

The number of shares outstanding of the registrant's common stock as of March 5, 2008 was 10,515,102.

# DOCUMENTS INCORPORATED BY REFERENCE

Portions of the Proxy Statement for the 2008 Annual Meeting of Shareholders are incorporated by reference in Part III of this Form 10-K.

(I.R.S. Employer Identification No.)

04-3510455

01201

(Zip Code)

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## **ITEM 1. BUSINESS**

#### FORWARD-LOOKING STATEMENTS

This report contains forward-looking statements that are based on assumptions and may describe future plans, strategies and expectations of Berkshire Hills Bancorp, Inc., Berkshire Bank and Berkshire Insurance Group. This document may include forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements, which are based on certain assumptions and describe future plans, strategies, and expectations of the Company, are generally identified by use of the words "anticipate," "believe," "estimate," "expect," "intend," "plan," "project," "seek," "strive," "try," or future or conditional verbs such as "will," "would," "should," "could," "may," or similar expressions. Although we believe that our plans, intentions and expectations, as reflected in these forward-looking statements are reasonable, we can give no assurance that these plans, intentions or expectations will be achieved or realized. Our ability to predict results or the actual effects of our plans and strategies are inherently uncertain. Actual results, performance or achievements could differ materially from those contemplated, expressed or implied by the forward-looking statements contained in this Form 10-K. Important factors that could cause actual results to differ materially from our forward-looking statements are set forth under Item 1A. - "Risk Factors" in this Form 10-K, and in other reports filed with the Securities and Exchange Commission. There are a number of factors, many of which are beyond our control, that could cause actual conditions, events, or results to differ significantly from those described in the forward-looking statements. These factors include, but are not limited to: general economic conditions, either nationally or locally in some or all of the areas in which we conduct our business; conditions in the securities markets or the banking industry; changes in interest rates and energy prices, which may affect our net income or future cash flows; changes in deposit flows, and in demand for deposit, loan, and investment products and other financial services in our local markets; changes in real estate values, which could impact the quality of the assets securing our loans; changes in the quality or composition of the loan or investment portfolios; changes in competitive pressures among financial institutions or from non-financial institutions; the ability to successfully integrate any assets, liabilities, customers, systems, and management personnel we may acquire into our operations and our ability to realize related revenue synergies and cost savings within expected time frames; our timely development of new and competitive products or services in a changing environment, and the acceptance of such products or services by our customers; the outcome of pending or threatened litigation or of other matters before regulatory agencies, whether currently existing or commencing in the future; changes in accounting principles, policies, practices, or guidelines; changes in legislation and regulation; operational issues and/or capital spending necessitated by the potential need to adapt to industry changes in information technology systems on which we are highly dependent; changes in the monetary and fiscal policies of the U.S. Government, including policies of the U.S. Treasury and the Federal Reserve Board; war or terrorist activities; and other economic, competitive, governmental, regulatory, and geopolitical factors affecting the Company's operations, pricing, and services. Additionally, the timing and occurrence or non-occurrence of events may be subject to circumstances beyond our control. You should not place undue reliance on these forward-looking statements, which reflect our expectations only as of the date of this report. We do not assume any obligation to revise forward-looking statements except as may be required by law.

## GENERAL

Berkshire Hills Bancorp, Inc. is a Delaware corporation and the holding company for Berkshire Bank. Established in 1846, Berkshire Bank is one of Massachusetts' oldest and largest independent banks and is the largest banking institution based in Western Massachusetts. The Bank is headquartered in Pittsfield, Massachusetts and operates 38 full-service banking offices serving communities throughout Western Massachusetts, Northeastern New York and in Southern Vermont. The Bank operates in four regions:

- . The Berkshire County Region, with eleven offices in Berkshire County.
- . The Pioneer Valley Region with ten offices along the Connecticut River valley north and west of Springfield in Massachusetts. The Company entered this region through the acquisition of Woronoco Bancorp, Inc. in June 2005.
- . The New York Region with ten offices serving Albany and the surrounding area in Northeastern New York. This region represents a de novo expansion by the Bank begun in 2005.



The Vermont region with seven offices serving Southern Vermont. The Company entered this region through the acquisition of Factory Point Bancorp, Inc. in September 2007.

These four regions are viewed as having favorable demographics and provide an attractive regional niche for the Bank to distinguish itself from larger superregional banks and smaller community banks. The Company is pursuing growth through acquisitions, de novo branching, product development, and organic growth. It made acquisitions of insurance and financial planning providers in 2004 and 2005, followed by the acquisition of five insurance agencies in the fourth quarter of 2006. These insurance acquisitions were merged and integrated into the Berkshire Insurance Group, which was made a subsidiary of the Company. Berkshire Insurance Group operates from ten locations in the Berkshire County and Pioneer Valley regions in Massachusetts. The Bank promotes itself as "America's Most Exciting Bank". It has set out to change the financial service experience, and its vision is to establish itself as a world-class financial services company through an engaging and exciting environment where customers want to do business and employees want to work. This brand and culture statement is expected to drive customer delight, emotional engagement, loyalty, market share and profitability.

The Bank offers a full-scale of deposit, lending, investment, and insurance products through a team of employees with extensive experience in banking, insurance, and investment management. The Company stresses quality control, including using Six Sigma tools to improve operational effectiveness and efficiency. It is enhancing its credit and risk management functions to maintain strong asset quality and careful interest rate management. It stresses a culture of teamwork and performance excellence to produce customer satisfaction to support its strategic growth and profitability.

## COMPANY WEBSITE AND AVAILABILITY OF SECURITIES AND EXCHANGE COMMISSION FILINGS

The Company's Internet website is <u>www.berkshirebank.com</u>. The Company makes available free of charge on or through its website, its annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and any amendments to those reports filed pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934 as soon as reasonably practicable after the Company electronically files such material with the Securities and Exchange Commission. Information on the website is not incorporated by reference and is not a part of this annual report on Form 10-K.

## COMPETITION

The Company is subject to strong competition from banks and other financial institutions and financial service providers. Its competition includes national and super-regional banks such as Bank of America, TD Banknorth, and Citizens Bank, which have substantially greater resources and lending limits. Non-bank competitors include credit unions, brokerage firms, insurance providers, financial planners, and the mutual fund industry. New technology is reshaping customer interaction with financial service providers and the increase of Internet-accessible financial institutions increases competition for the Company's customers. The Company generally competes on the basis of customer service, relationship management, and the fair pricing of loan and deposit products and wealth management and asset management services. The location and convenience of branch offices is also a significant competitive factor, particularly regarding new offices. The Company does not rely on any individual, group, or entity for a material portion of its deposits.

## LENDING ACTIVITIES

*General.* The Bank originates loans in the four basic portfolio categories discussed below. Lending activities are limited by federal and state laws and regulations. Loan interest rates and other key loan terms are affected principally by the Bank's asset/liability strategy, loan demand, competition, and the supply of money available for lending purposes. These factors, in turn, are affected by general and economic conditions, monetary policies of the federal government, including the Federal Reserve Board, legislative tax policies and governmental budgetary matters. The majority of the Bank's loans are made in its market areas and are secured by real estate in its market areas. Lending activities are therefore affected by activity in these real estate markets. The Bank does not engage in subprime lending activities targeted towards borrowers in high risk categories. The Bank monitors and limits the amount of long-term fixed-rate lending volume. Adjustable-rate loan products generally reduce interest rate risk but may produce higher loan losses in the

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event of sustained rate increases. The Bank retains most of the loans it originates, although the Bank may sell longer-term one- to four-family residential loans and participations in some commercial loans.

Loan Portfolio Analysis. The following table sets forth the year-end composition of the Bank's loan portfolio in dollar amounts and as a percentage of the portfolio at the dates indicated.

|                           | 20         | 07            | 20         | 06            | 20         | 005           | 20       | 04            | 20       | 003           |
|---------------------------|------------|---------------|------------|---------------|------------|---------------|----------|---------------|----------|---------------|
|                           |            | Percent<br>of |            | Percent<br>of |            | Percent<br>of |          | Percent<br>of |          | Percent<br>of |
| (Dollars in millions)     | Amount     | Total         | Amount     | Total         | Amount     | Total         | Amount   | Total         | Amount   | Total         |
|                           |            |               |            |               |            |               |          |               |          |               |
| Residential mortgages     | \$ 657.0   | 34%           | \$ 599.2   | 36%           | \$ 549.8   | 39%           | \$ 235.2 | 28%           | \$ 265.5 | 34%           |
| Commercial mortgages      | 704.8      | 36            | 566.4      | 33            | 410.7      | 29            | 260.5    | 32            | 206.4    | 26            |
| Commercial business       | 203.6      | 11            | 190.5      | 11            | 158.7      | 11            | 150.9    | 18            | 166.3    | 21            |
| Total commercial loans    | 908.4      | 47            | 756.9      | 44            | 569.4      | 40            | 411.4    | 50            | 372.7    | 47            |
| Consumer                  | 378.6      | 19            | 342.9      | 20            | 301.0      | 21            | 181.5    | 22            | 154.0    | 19            |
| Total loans               | 1,944.0    | 100%          | 1,699.0    | 100%          | 1,420.2    | 100%          | 828.1    | 100%          | 792.2    | 100%          |
|                           |            |               |            |               |            |               |          |               |          |               |
| Allowance for loan losses | (22.1)     |               | (19.4)     |               | (13.0)     |               | (9.3)    |               | (9.0)    |               |
| Net loans                 | \$ 1,921.9 |               | \$ 1,679.6 |               | \$ 1,407.2 |               | \$ 818.8 |               | \$ 783.2 |               |

## Residential mortgages.

The Bank offers conforming and a limited number of non-conforming, fixed-rate and adjustable-rate residential mortgage loans with maturities of up to 30 years. The Bank offers both fixed- and adjustable-rate conventional mortgage loans ("ARMs") with terms of 10 to 30 years that are fully amortizing with monthly loan payments. One- to four-family residential mortgage loans are generally underwritten according to Fannie Mae and Freddie Mac guidelines for loans they designate as "A" or "A-". Loans that conform to such guidelines are referred to as "conforming loans." The Bank generally originates both fixed-rate and ARM loans in amounts up to the maximum conforming loan limits as established by Fannie Mae and Freddie Mac, which are currently \$417,000 for single-family homes. Private mortgage insurance is generally required for loans with loan-to-value ratios in excess of 80%. The Bank does not actively engage in the business of sub-prime mortgage lending, but may, from time to time originate residential mortgage loans with FICO scores below 660 when merited by other underwriting considerations.

The Bank also originates loans above conforming limits, referred to as "jumbo loans," which have been underwritten to the substantially same credit standards as conforming loans, which are generally eligible for sale to various firms that specialize in the purchase of such non-conforming loans. The Bank also originates loans other than jumbo loans that are not saleable to Fannie Mae or Freddie Mac, but are deemed to be acceptable risks.

The Bank actively monitors its interest rate risk position to determine the desirable level of investment in fixed-rate mortgages, The Bank may decide to sell all or a portion of such loans in the secondary mortgage market to government-sponsored entities such as Fannie Mae and Freddie Mac or other purchasers depending on market interest rates and our capital and liquidity position.

The Bank generally retains the servicing rights on large portfolio loan sales to generate fee income and reinforce our commitment to customer service, although the Bank may also sell loans to mortgage banking companies, on a servicing-released basis. As of December 31, 2007, residential mortgage loans serviced for others totaled \$128.0 million.

The Bank currently offers several ARM loan products secured by residential properties with rates that are fixed for a period ranging from six months to ten years. After the initial term, if the loan is not already refinanced, the interest rates on these loans generally reset every year based upon a contractual spread or margin above the average yield on U.S. Treasury securities, adjusted to a constant maturity of one year, as published weekly by the Federal Reserve Board and subject to certain periodic and lifetime limitations on interest rate changes. ARM loans generally pose different credit risks than fixed-rate loans primarily because the underlying debt service payments of the borrowers rise as interest rates

rise, thereby increasing the potential for default. At December 31, 2007, our ARM portfolio totaled \$338.3 million. The Bank's adjustable rate loans do not have interest-only or negative amortization features.

The Bank requires title insurance on all its one- to four-family mortgage loans, and also requires that borrowers maintain fire and extended coverage or all risk casualty insurance (and, if appropriate, flood insurance) in an amount at least equal to the lesser of the loan balance or the replacement cost of the improvements, but in any event in an amount calculated to avoid the effect of any coinsurance clause. For loans with initial loan-to-value ratios in excess of 80%, the Bank generally requires private mortgage insurance.

The Bank originates loans to individuals for the construction and acquisition of personal residences. These loans generally provide fifteen-month construction periods followed by a permanent mortgage loan, and follow the Bank's normal mortgage underwriting guidelines. Residential construction loans totaled \$46.8 million at year-end 2007.

*Commercial Mortgages.* The Bank originates commercial mortgages on properties used for business purposes such as small office buildings, industrial, healthcare, lodging, recreation, or retail facilities. This portfolio also includes commercial 1-4 family and multifamily properties. Loans may generally be made with terms of up to 25 years and with interest rates that adjust periodically (primarily from short-term to five years).

Berkshire Bank generally requires that borrowers have debt service coverage ratios (the ratio of available cash flows before debt service to debt service) of at least 1.25 times. Loans may be made up to 80% of appraised value. Generally, commercial mortgages require personal guarantees by the principals. Credit enhancements in the form of additional collateral or guarantees are normally considered for start-up businesses without a qualifying cash flow history.

Commercial mortgages generally involve larger principal amounts and a greater degree of risk than residential mortgages. They also often provide higher lending spreads. Because repayment is often dependent on the successful operation or management of the properties, repayment of such loans may be affected by adverse conditions in the real estate market or the economy. Berkshire Bank seeks to minimize these risks through strict adherence to its underwriting standards and portfolio management processes.

The Bank originates land acquisition, development and construction loans to builders in our market area. These loans totaled \$125.3 million, or 6.4% of our total loan portfolio at December 31, 2007. Acquisition loans help finance the purchase of land intended for further development, including single-family houses, multi-family housing, and commercial income property. In some cases, the Bank may make an acquisition loan before the borrower has received approval to develop the land as planned. In general, the maximum loan-to-value ratio for a land acquisition loan is 50% of the appraised value of the property, although for certain borrowers deemed to be the lowest risk, higher loan-to-value ratios may be allowed. The Bank also makes development loans to builders in its market area to finance improvements to real estate, consisting mostly of single-family subdivisions, typically to finance the cost of utilities, roads, sewers and other development costs. Builders generally rely on the sale of single-family homes to repay development loans, although in some cases the improved building lots may be sold to another builder. The maximum amount loaned is generally limited to the cost of the improvements plus an interest reserve, if one is required. Advances are made in accordance with a schedule reflecting the cost of the improvements.

The Bank also grants construction loans to area builders, often in conjunction with development loans. In the case of residential subdivisions, these loans finance the cost of completing homes on the improved property. Advances on construction loans are made in accordance with a schedule reflecting the cost of construction. Repayment of construction loans on residential subdivisions is normally expected from the sale of units to individual purchasers. In the case of income-producing property, repayment is usually expected from permanent financing upon completion of construction. The Bank commits to provide the permanent mortgage financing on most of our construction loans on income-producing property.

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Land acquisition, development and construction lending exposes the Bank to greater credit risk than permanent mortgage financing. The repayment of land acquisition, development and construction loans depends upon the sale of the property to third parties or the availability of permanent financing upon completion of all improvements. In the event the Bank makes an acquisition loan on property that is not yet approved for the planned development, there is the risk that approvals will not be granted or will be delayed. These events may adversely affect the borrower and the collateral value of the property. Development and construction loans also expose the Bank to the risk that improvements will not be completed on time in accordance with specifications and projected costs. In addition, the ultimate sale or rental of the property may not occur as anticipated.

*Commercial Business Loans.* The Bank offers secured commercial term loans with repayment terms which are normally limited to the expected useful life of the asset being financed, generally not exceeding seven years. Berkshire Bank also offers revolving loans, lines of credit, letters of credit, time notes and Small Business Administration guaranteed loans. Business lines of credit have adjustable rates of interest and are payable on demand, subject to annual review and renewal.

Commercial lending policies regarding debt-service coverage ability and guarantees are similar to those which govern commercial real estate lending. Commercial business loans are generally secured by a variety of collateral such as accounts receivable, inventory and equipment, and are generally supported by personal guarantees. Loan to value ratios depend on the collateral type and generally do not exceed 95% of the liquidation value of the collateral. Some commercial loans may also be secured by liens on real estate. Berkshire Bank generally does not make unsecured commercial loans.

Commercial loans are of higher risk and are made primarily on the basis of the borrower's ability to make repayment from the cash flows of its business. Further, any collateral securing such loans may depreciate over time, may be difficult to appraise and may fluctuate in value. The Bank gives additional consideration to the borrower's credit history and capacity to help mitigate these risks. Commercial loans are often a central component of a total commercial banking relationship, and are therefore an important component of the Bank's lending activities.

**Consumer Loans.** Berkshire Bank's consumer lending strategy is focused on indirect automobile loans and home equity loans. The Bank offers fixed-rate automobile loans with terms of up to 72 months for new and recent model used cars and up to 66 months for older model used cars. The Bank generally makes such loans up to 100% of the retail value shown in the *NADA Used Car Guide*. This program is targeted towards prime grade credits. The Bank does not offer subprime lending programs. The automobile loans have produced a higher loan charge-off rate than the Bank's other loan portfolios, which is viewed as normal for this segment. Collections are more sensitive to changes in borrower financial circumstances, and the collateral can depreciate or be damaged prior to repossession. Additionally, collections are more subject to the limitations of federal and state laws. Automobile loans outstanding totaled \$190.6 million at year-end 2007.

The Bank's home equity lines of credit are typically secured by second mortgages on borrowers' residences. Home equity lines have an initial revolving period up to ten years, followed by an amortizing term up to fifteen years. These loans are normally indexed to the prime rate. Home equity loans also include amortizing fixed-rate second mortgages with terms up to fifteen years. Lending policies for combined debt service and collateral coverage are similar to those used for residential first mortgages, although underwriting verifications are more streamlined. Home equity line credit risks are similar to those of adjustable-rate first mortgages, although these loans may be more sensitive to losses when interest rates are rising due to increased sensitivity to rate changes and increased possible compression of collateral coverage on second liens. The Bank also includes all other consumer loans in this portfolio total, including personal secured and unsecured loans and overdraft protection facilities. Home equity and other loans outstanding at year-end 2007 totaled \$181.9 million.



*Maturity and Sensitivity of Loan Portfolio.* The following table shows contractual final maturities of selected loan categories at year-end 2007. The contractual maturities do not reflect premiums, discounts, and deferred costs, and do not reflect prepayments.

## December 31, 2007

| Contractual Maturity<br>(In Thousands) |    | one Year |    | e Than One<br>Five Years | e More Than<br>Five Years |        |    | Total   |
|--|----|----------|----|--------------------------|---------------------------|--------|----|---------|
| Construction Mortgage Loans:           | ¢  | 0.044    | ¢  | 27 5 49                  | ¢                         |        | ¢  | 46.014  |
| Residential                            | \$ | 9,266    | \$ | 37,548                   | \$                        |        | \$ | 46,814  |
| Commercial                             |    | 36,854   |    | 88,495                   |                           |        |    | 125,349 |
| Commercial Business Loans              |    | 92,262   |    | 49,368                   |                           | 61,934 |    | 203,564 |
| Total                                  | \$ | 138,382  | \$ | 175,411                  | \$                        | 61,934 | \$ | 375,727 |

For the \$237 million total of loans above which mature in more than one year, \$101 million of these loans are fixed-rate and \$136 million are variable-rate.

*Loan Administration.* Lending activities are governed by a loan policy approved by the Board of Directors. Internal staff perform post-closing loan documentation review, quality control and ongoing loan review. The Bank assigns a risk rating to all commercial loans, and loan review staff perform an ongoing program of loan and risk rating reviews. Management also employs an independent third party for loan reviews, as discussed in "Allowance for Loan Losses."

The Bank's lending activities follow written, non-discriminatory underwriting standards and loan origination procedures established by Berkshire Bank's Board of Directors and management. The Board of Directors has approved individual and combined lending approval authorities up to specified limits. Above those limits, the Board of Directors established Regional Loan Committees with commercial approval authority generally up to \$5 million. Management's Executive Loan Committee is responsible for commercial loan approval above \$5 million and residential mortgage approval above \$2 million.

The Bank's lending activities are conducted by its salaried and commissioned loan personnel and through its relationships with automobile dealers. From time to time, the Bank will purchase whole loans or participations in loans. These loans are underwritten according to Berkshire Bank's underwriting criteria and procedures and are generally serviced by the originating lender under terms of the applicable participation agreement. The Bank from time to time will sell or securitize residential mortgages in the secondary market based on prevailing market interest rate conditions and an analysis of the composition and risk of the loan portfolio, the Bank's interest rate risk profile and liquidity needs. The Bank sells a limited number of commercial loan participations on a non-recourse basis. The Bank issues loan commitments to its prospective borrowers conditioned on the occurrence of certain events. Loan origination commitments are made in writing on specified terms and conditions and are generally honored for up to sixty days from approval; some commercial commitments are made for longer terms. Total lending commitments, including lines and letters of credit, were \$571 million at year-end 2007.

The loan policy sets certain limits on concentrations of credit and requires periodic reporting of concentrations to the Board. Loans outstanding to the ten largest relationships totaled \$159 million at year-end 2007. Total year-end commercial construction loans outstanding were 74% of the Bank's risk based capital at year-end, and total commercial mortgage outstandings (including certain owner-occupied loans) were estimated at 265% of risk based capital. The FDIC has recently established monitoring guidelines of 100% and 300% for these ratios, respectively. Above these guidelines, additional monitoring and risk management controls are required. The commercial construction and development loans primarily involve lodging, leisure, and retail properties. For the majority of these loans, the Bank provides permanent or semi-permanent financing after the construction period. The Bank finances residential and condominium construction and development projects as well.

**Problem Assets.** While the Bank generally prefers to work with borrowers to resolve problems, the Bank generally will initiate foreclosure or other proceedings no later than the 90<sup>th</sup> day of a delinquency, as necessary, to minimize any potential loss. Management reports to the Board of Directors monthly delinquent loans and nonperforming assets. Loans are generally removed from accruing status when they reach 90 days delinquent, except for certain loans which

are well secured and in the process of collection. Delinquent automobile loans are maintained on accrual until they reach 120 days delinquent, and then they are generally charged-off. Interest income that would have been recorded for 2007 had nonaccruing loans been current according to their original terms, amounted to \$0.8 million. The amount of interest income on those loans that was included in net income in 2007 was \$0.1 million.

Real estate acquired by Berkshire Bank as a result of loan collections is classified as real estate owned until sold. When property is acquired it is recorded at fair market value less estimated selling costs at the date of foreclosure, establishing a new cost basis. Holding costs and decreases in fair value after acquisition are expensed. At year-end 2007, Berkshire Bank had two properties of residential foreclosed real estate totaling \$866 thousand.

The following table sets forth additional information on year-end problem assets.

| (Dollars in thousands)                  | 2007 |        | 2006        |    | 2005  |    | 2004  |    | 2003  |
|---|------|--------|-------------|----|-------|----|-------|----|-------|
|   |      |        |             |    |       |    |       |    |       |
| Nonaccruing loans:                      |      |        |             |    |       |    |       |    |       |
| Residential mortgages                   | \$   | 726    | \$<br>15    | \$ | 261   | \$ | 327   | \$ | 348   |
| Commercial mortgages                    |      | 5,177  | 308         |    | 271   |    | 147   |    | 496   |
| Commercial business                     |      | 4,164  | 7,203       |    | 553   |    | 523   |    | 1,887 |
| Consumer                                |      | 441    | 66          |    | 101   |    | 155   |    | 468   |
| Total nonperforming loans               |      | 10,508 | 7,592       |    | 1,186 |    | 1,152 |    | 3,199 |
| Real estate owned                       |      | 866    | -           |    | -     |    | -     |    | -     |
| Total nonperforming assets              | \$   | 11,374 | \$<br>7,592 | \$ | 1,186 | \$ | 1,152 | \$ | 3,199 |
|   |      |        |             |    |       |    |       |    |       |
| Troubled debt restructurings            | \$   | 4,613  | \$<br>5,268 | \$ | 1,234 | \$ | 510   | \$ | 214   |
| Accruing loans 90+ days past due        |      | 823    | 281         |    | 110   |    | 65    |    | 306   |
|   |      |        |             |    |       |    |       |    |       |
| Total nonperforming loans/total loans   |      | 0.54%  | 0.45%       |    | 0.08% |    | 0.14% |    | 0.40% |
| Total nonperforming assets/total assets |      | 0.45%  | 0.35%       |    | 0.06% |    | 0.09% |    | 0.26% |

Asset Classification and Delinquencies. The Bank performs an internal analysis of its loan portfolio and assets to classify such loans and assets similar to the manner in which such loans and assets are classified by the federal banking regulators. There are four classifications for problem assets: loss, doubtful, substandard and special mention. An asset classified as "Loss" is normally fully charged-off. "Substandard" assets have one or more defined weaknesses and are characterized by the distinct possibility that the insured institution will sustain some loss if the deficiencies are not corrected. "Doubtful" assets have the weaknesses of substandard assets with the additional characteristic that the weaknesses make collection or liquidation in full on the basis of currently existing facts, conditions and values questionable, and there is a high possibility of loss. Assets that do not currently expose the insured institution to sufficient risk to warrant classification in one of the aforementioned categories but possess weaknesses are designated "Special Mention."

Nonperforming loans increased from \$7.6 million at year-end 2006 to \$10.5 million at year-end 2007. The increase in nonperforming loans was due mainly to an increase in nonaccrual commercial mortgages offset by a decrease in nonaccrual commercial business loans. There was one commercial mortgage totaling \$2.7 million and several commercial mortgages with balances less than \$1.0 million placed on nonaccrual status during 2007. Nonperforming loans also were impacted by increases in residential mortgages of \$0.7 million and consumer loans (home equity loans) of \$0.4 million. The increase in these nonperforming loan categories was due mainly to softening economic conditions in portions of the Company's market area.

At year-end 2007, there were no loan balances classified as loss. The balance of loans classified as doubtful was \$1.3 million having an impaired valuation allowance of \$0.8 million. Loans classified as substandard totaled \$30.7 million. There were \$7.7 million in loans classified as substandard and reported as nonperforming at year-end 2007. Included in the substandard nonperforming category are two commercial business loans in excess of \$1.0 million, which totaled \$4.2 million with an impaired valuation allowance of \$0.2 million. The remaining \$3.5 million of substandard nonperforming loans are commercial mortgages with outstanding balances of less than \$1.0 million and an impaired valuation allowance of \$0.2 million at year-end 2007. The remaining \$23.0 million in loans classified as substandard are collectively regarded as having the potential to be nonperforming in the future, which included 6 loans with

balances in excess of \$1.0 million totaling \$14.2 million at year-end 2007. Loans rated special mention totaled \$32.8 million at year end 2007. Loans delinquent 30 - 90 days totaled \$7.6 million at year-end 2007.

Allowance for Loan Losses. Berkshire Bank maintains an allowance for loan losses to absorb losses inherent in the loan portfolio. The allowance represents management's estimate of inherent losses that are probable and estimable as of the date of the financial statements. The allowance includes a specific component for impaired loans, a general component for pools of outstanding loans and an unallocated component for estimated model imprecision.

The loan portfolio and other credit exposures are regularly reviewed by management to evaluate the adequacy of the allowance for loan losses. The methodology for assessing the appropriateness of the allowance includes comparison to actual losses, peer group comparisons, industry data and economic conditions. In addition, management employs an independent third party to perform an annual review of all of Berkshire Bank's commercial loan relationships exceeding \$1 million, all material credits on Berkshire Bank's watch list or classified as substandard, and a random sampling of new loans.

In assessing the allowance for loan losses, loss factors are applied to various pools of outstanding loans. Loss factors are based on management's judgment of losses inherent in the portfolio, including past loan loss experience, known and inherent risks in the nature and volume of the portfolio, information about specific borrower situations and estimated collateral values and economic conditions. The loss factors may be adjusted for significant factors that, in management's judgment, affect the losses inherent in the portfolio as of the evaluation date. Generally, nonaccruing commercial loans are deemed impaired and evaluated for specific valuation allowances. Berkshire Bank primarily segregates the loan portfolio according to the primary loan types: residential mortgages, commercial mortgages, commercial business loans and consumer loans, and also evaluates commercial construction loans as a pool. Reserves are assigned to impaired loans, and this is normally based on the fair value of collateral since most impaired loans are deemed to be collateral dependent.

In addition, management assesses the allowance using factors that cannot be associated with specific credit or loan categories. These factors include management's subjective evaluation of local and national economic and business conditions, portfolio concentration and changes in the character and size of the loan portfolio. The allowance methodology reflects management's objective that the overall allowance appropriately reflects a margin for the imprecision necessarily inherent in estimates of expected credit losses.

Although management believes that it uses the best information available to establish the allowance for loan losses, future adjustments to the allowance for loan losses may be necessary and results of operations could be adversely affected if circumstances differ substantially from the assumptions used in making its determinations. Because the estimation of inherent losses cannot be made with certainty, there can be no assurance that the existing allowance for loan losses is adequate or that increases will not be necessary should the quality of any loan or loan portfolio category deteriorate as a result of the factors discussed above. Additionally, the regulatory agencies, as an integral part of their examination process, also periodically review Berkshire Bank's allowance for loan losses. Such agencies may require Berkshire Bank to make additional provisions for estimated losses based upon judgments different from those of management. Any material increase in the allowance for loan losses may adversely affect Berkshire Bank's financial condition and results of operations.

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The following table presents an analysis of the allowance for loan losses for the years indicated.

| (Dollars in thousands)                            | 20    | 07    | 2006         | 2005         | <br>2004    | 2003 |        |
|---|-------|-------|--------------|--------------|-------------|------|--------|
| Balance at beginning of year                      | \$ 1  | 9,370 | \$<br>13,001 | \$<br>9,337  | \$<br>8,969 | \$   | 10,308 |
| Charged-off loans:                                |       |       |              |              |             |      |        |
| Residential mortgages                             |       | 110   | 27           | -            | -           |      | -      |
| Commercial mortgages                              |       | -     | -            | -            | 138         |      | -      |
| Commercial business                               |       | 4,850 | 461          | 432          | 218         |      | 157    |
| Consumer  |       | 1,416 | 1,288        | 1,110        | 1,846       |      | 4,207  |
| Total charged-off loans                           |       | 6,376 | 1,776        | 1,542        | 2,202       |      | 4,364  |
|   |       |       |              |              |             |      |        |
| Recoveries on charged-off loans:                  |       |       |              |              |             |      |        |
| Commercial business                               |       | 13    | 43           | 55           | 296         |      | 440    |
| Consumer  |       | 356   | 667          | 517          | 709         |      | 1,125  |
| Total recoveries                                  |       | 369   | 710          | 572          | 1,005       |      | 1,565  |
|   |       |       |              |              |             |      |        |
| Net loans charged-off                             |       | 6,007 | 1,066        | 970          | 1,197       |      | 2,799  |
| Allowance attributed to loans acquired by merger  |       | 4,453 | -            | 3,321        | -           |      | -      |
| Provision for loan losses                         |       | 4,300 | 7,860        | 1,313        | 1,565       |      | 1,460  |
| Transfer of commitment reserve                    |       | -     | (425)        | -            | -           |      | -      |
| Allowance for loan losses, balance at end of year | \$ 2. | 2,116 | \$<br>19,370 | \$<br>13,001 | \$<br>9,337 | \$   | 8,969  |
|   |       |       |              |              |             |      |        |
| Ratios:   |       |       |              |              |             |      |        |
| Net loans charged-off/average total loans         |       | 0.34% | 0.07%        | 0.08%        | 0.15%       |      | 0.35%  |
| Recoveries/charged-off loans                      |       | 5 79  | 39.98        | 37.09        | 45.64       |      | 35.86  |

| Net loans charged-off/average total loans       | 0.34% | 0.07% | 0.08%  | 0.15% | 0.35% |
|---|-------|-------|--------|-------|-------|
| Recoveries/charged-off loans                    | 5.79  | 39.98 | 37.09  | 45.64 | 35.86 |
| Net loans charged-off/allowance for loan losses | 27.16 | 5.50  | 7.46   | 12.82 | 31.21 |
| Allowance for loan losses/total loans           | 1.14  | 1.14  | 0.92   | 1.13  | 1.13  |
| Allowance for loan losses/nonperforming loans   | 2.10x | 2.55x | 10.96x | 8.11x | 2.80x |

The following table presents year-end data for the approximate allocation of the allowance for loan losses by loan categories at the dates indicated and the percentage of loans in each category. Management believes that the allowance can be allocated by category only on an approximate basis. The allocation of the allowance to each category is not indicative of future losses and does not restrict the use of any of the allowance to absorb losses in any category.

|  | 2   | 007                   | 2                                   | 006   | 2                                   | 2005  | 2                                 | 004   | 2003                              |   |  |
|--|---|-----------------------|-------------------------------------|---|-------------------------------------|---|-----------------------------------|---|-----------------------------------|---|--|
|  | Percent of<br>Loans<br>in Each<br>Amount Category to Amount |                       |                                     | Percent of<br>Loans<br>in Each<br>Category to | Amount                              | Percent of<br>Loans<br>in Each<br>Category to |                                   | Percent of<br>Loans<br>in Each<br>Category to | Amount                            | Percent of<br>Loans<br>in Each<br>Category to |  |
| (Dollars in thousands)   | Allocated   | Total Loans           | Allocated                           | Total Loans                                   | Allocated                           | Total Loans                                   | Allocated                         | Total Loans                                   | Allocated                         | Total Loans                                   |  |
| Residential mortgages<br>Commercial mortgages<br>Commercial business<br>Consumer | \$ 2,028<br>12,040<br>5,787<br>2,261                        | 34%<br>36<br>11<br>19 | \$ 1,845<br>9,939<br>5,199<br>2,387 | 36%<br>33<br>11<br>20                         | \$ 1,649<br>5,933<br>3,517<br>1,902 | 39%<br>29<br>11<br>21                         | \$ 435<br>3,828<br>3,344<br>1,730 | 28%<br>32<br>18<br>22                         | \$ 491<br>2,945<br>3,362<br>2,171 | 34%<br>26<br>21<br>19                         |  |
| Total  | \$ 22,116   | 100%                  | \$ 19,370                           | 100%  | \$ 13,001                           | 100%  | \$ 9,337                          | 100%  | \$ 8,969                          | 100%  |  |

# INVESTMENT SECURITIES ACTIVITIES

The investment securities portfolio is primarily used to provide for Berkshire Bank's cash flow needs, to provide adequate liquidity to protect the safety of customer deposits, to manage interest rate risk and to earn a reasonable return on investment. The average maturity or repricing and the types of securities maintained are based upon the composition, maturity and quality of the loan portfolio, interest rate risk and Berkshire Bank's liquidity position and deposit structure.

The Risk Management Committee of the Board of Directors is responsible for developing and reviewing Berkshire Bank's investment policy. Investment decisions are made in accordance with the Bank's investment policy and are based upon the quality of a particular investment, its inherent risks, the Bank's liquidity needs, prospects for yield and/or appreciation and the potential tax consequences. General investment strategies are developed and authorized by the Risk Management Committee. The execution of specific investment actions and the day-to-day oversight of the

Bank's investment portfolio rests with the President and the Treasurer. The Risk Management Committee of the Board of Directors receives a quarterly report of all securities transactions made during the period.

The majority of the Bank's investments have been in mortgage-backed securities issued or guaranteed by U.S. Government sponsored enterprises. The Bank has focused on mortgaged backed securities that have an average duration between two to four years and that offer a steady stream of principal and interest payments that can be reinvested at current market rates. Generally, in 2007, these securities consisted of purchases of collateralized mortgage obligation PACs for shorter durations and ten-year fixed-rate mortgage pass-through securities for slightly longer duration. Nearly all the mortgage-backed securities owned by the Bank are issued by Fannie Mae or Freddie Mac. No other issuer concentrations exceeding 10% of stockholders' equity existed at year-end 2007. The Bank also purchases municipal bonds and obligations, and purchases and originates industrial revenue bonds. Some of these securities support local municipal relationships and these securities provide a tax-advantaged yield. Other corporate bonds are primarily investment grade trust preferred securities issued by financial institutions. The equity securities portfolio consists primarily of investments in the common stock of the Federal Home Loan Bank of Boston ("FHLBB"). The Bank has substantially liquidated its actively managed portfolio of exchange traded equity securities of bank, utility and industrial stocks. In 2006 and 2007, the Bank executed deleveraging programs to reduce leverage, improve yield, and improve interest rate sensitivity.

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The following table presents the year-end amortized cost and fair value of Berkshire Bank's securities, by type of security, for the years indicated.

|                                     | 2          | 007        | 20         | 006        | 2005       |            |  |  |
|-------------------------------------|------------|------------|------------|------------|------------|------------|--|--|
|                                     | Amortized  | Fair       | Amortized  | Fair       | Amortized  | Fair       |  |  |
| (In thousands)                      | Cost       | Value      | Cost       | Value      | Cost       | Value      |  |  |
| Available for sale securities       |            |            |            |            |            |            |  |  |
| U.S. Government agencies            | \$-        | \$ -       | \$-        | \$-        | \$ 69      | \$ 63      |  |  |
| Municipal bonds and obligations     | 74,223     | 75,186     | 63,788     | 64,503     | 63,701     | 63,673     |  |  |
| Mortgage-backed securities          | 103,387    | 104,518    | 85,102     | 84,334     | 264,705    | 258,504    |  |  |
| Other bonds and obligations         | 15,601     | 15,265     | 20,392     | 20,439     | 24,356     | 24,703     |  |  |
| Equity securities                   | 23,913     | 24,073     | 24,687     | 24,930     | 41,667     | 43,933     |  |  |
|                                     |            |            |            |            |            |            |  |  |
| Total available for sale securities | \$ 217,124 | \$ 219,042 | \$ 193,969 | \$ 194,206 | \$ 394,498 | \$ 390,876 |  |  |
| Held to maturity securities         |            |            |            |            |            |            |  |  |
| Municipal bonds and obligations     | \$ 36,981  | \$ 37,233  | \$ 35,572  | \$ 35,286  | \$ 23,851  | \$ 23,851  |  |  |
| Mortgage-backed securities          | 2,475      | 2,456      | 4,396      | 4,400      | 6,057      | 5,912      |  |  |
|                                     |            |            |            |            |            |            |  |  |
| Total held to maturity securities   | \$ 39,456  | \$ 39,689  | \$ 39,968  | \$ 39,686  | \$ 29,908  | \$ 29,763  |  |  |

The following table summarizes year-end 2007 amortized cost, weighted average yields and contractual maturities of debt securities. Yields are stated on a book basis (not fully taxable equivalent).

|                       |                  |                  |    | More th            |                  | N  | More than l      | Five Years       |    |                     |                  |    |                  |                  |  |
|-----------------------|------------------|------------------|----|--------------------|------------------|----|------------------|------------------|----|---------------------|------------------|----|------------------|------------------|--|
|                       | One Year or Less |                  |    | Year to Five Years |                  |    | to Ten Years     |                  |    | More than Ten Years |                  |    | Total            |                  |  |
|                       |                  | Weighted         |    |                    | Weighted         |    |                  | Weighted         |    |                     | Weighted         |    |                  | Weighted         |  |
| (Dollars in millions) | ortized<br>Cost  | Average<br>Yield |    | ortized<br>Cost    | Average<br>Yield | Ar | mortized<br>Cost | Average<br>Yield | A  | nortized<br>Cost    | Average<br>Yield | Ar | nortized<br>Cost | Average<br>Yield |  |
|                       |                  |                  |    |                    |                  |    |                  |                  |    |                     |                  |    |                  |                  |  |
| Municipal bonds and   |                  |                  |    |                    |                  |    |                  |                  |    |                     |                  |    |                  |                  |  |
| obligations           | \$<br>10.5       | 4.02%            | \$ | 6.5                | 3.87%            | \$ | 18.8             | 3.90%            | \$ | 75.4                | 4.47%            | \$ | 111.2            | 4.08%            |  |
| Mortgage-backed       |                  |                  |    |                    |                  |    |                  |                  |    |                     |                  |    |                  |                  |  |
| securities            | 1.4              | 4.53             |    | 2.4                | 4.08             |    | 23.0             | 5.26             |    | 79.1                | 5.17             |    | 105.9            | 5.11             |  |
| Other bonds and       |                  |                  |    |                    |                  |    |                  |                  |    |                     |                  |    |                  |                  |  |
| obligations           | <br>1.0          | 5.48             |    | 2.0                | 5.31             |    | 3.0              | 5.18             |    | 9.6                 | 6.60             |    | 15.6             | 6.09             |  |
| Total                 | \$<br>12.9       | 4.19%            | \$ | 10.9               | 4.17%            | \$ | 44.8             | 4.68%            | \$ | 164.1               | 4.93%            | \$ | 232.7            | 4.69%            |  |

## DEPOSIT ACTIVITIES AND OTHER SOURCES OF FUNDS

Deposits are the major source of funds for Berkshire Bank's lending and investment activities. Deposit accounts are the primary product and service interaction with the Bank's customers. The Bank also uses borrowings from the FHLBB as an additional source of funding, particularly for daily cash management and for funding longer duration assets. FHLBB advances also provide more pricing and option alternatives for particular asset/liability needs. In 2005, the Company created a trust subsidiary to issue \$15.0 million in trust preferred securities, which provided funds which were invested in the Bank as additional paid in capital, thereby increasing its regulatory capital. The holding company has \$50 million available in lines of credit and term loans and \$35 million outstanding against the lines and term loans at December 31, 2007. The lines of credit at the holding company were used to fund the cash portion of the Factory Point acquisition as well as repurchases of its common stock.

Most of the Bank's deposits are generated from the areas surrounding its branch offices. The Bank offers a wide variety of deposit accounts with a range of interest rates and terms. The Bank also periodically offers promotional interest rates and terms for limited periods of time. Berkshire Bank's deposit accounts consist of interest-bearing checking, noninterest-bearing checking, regular savings, money market savings and time certificates of deposit. The Bank emphasizes its transaction deposits – checking and NOW accounts for personal accounts and checking accounts promoted to businesses. These accounts have the lowest marginal cost to the Bank and are also often a core account for a customer relationship. The Bank offers a courtesy overdraft program to improve customer service, and also provides debit cards and other electronic fee producing payment services to transaction account customers. Money market accounts have increased in popularity due to their interest rate structure. Savings accounts include traditional passbook and statement accounts. The Bank's time accounts provide maturities from three months to ten years. Additionally, the Bank offers a variety of retirement deposit accounts to personal and business customers.

The following table presents information concerning average balances and weighted average interest rates on Berkshire Bank's interest-bearing deposit accounts for the years indicated.

|                         |    |                | 2007                           |                     |                   | 2006                           |                     | 2005              |                                |                     |  |  |  |
|-------------------------|----|----------------|--------------------------------|---------------------|-------------------|--------------------------------|---------------------|-------------------|--------------------------------|---------------------|--|--|--|
|                         | A  | verage         | Percent<br>of Total<br>Average | Weighted<br>Average | Average           | Percent<br>of Total<br>Average | Weighted<br>Average | Average           | Percent<br>of Total<br>Average | Weighted<br>Average |  |  |  |
| (Dollars in millions)   |    | alance         | Deposits                       | Rate                | Balance           | Deposits                       | Rate                | Balance           | Deposits                       | Rate                |  |  |  |
| Demand<br>NOW           | \$ | 190.4<br>157.9 | 12%<br>10                      | -%<br>1.46          | \$ 174.5<br>137.8 | 12%<br>9                       | -%<br>1.09          | \$ 149.6<br>121.7 | 13%<br>11                      | -%<br>0.39          |  |  |  |
| Money market<br>Savings |    | 339.2<br>201.6 | 21<br>13                       | 3.60<br>1.09        | 284.4<br>210.6    | 19<br>14                       | 3.41<br>0.90        | 209.0<br>205.8    | 18<br>18                       | 2.13<br>0.90        |  |  |  |
| Time                    |    | 714.1          | 44                             | 4.75                | 651.7             | 46                             | 4.28                | 445.2             | 40                             | 3.20                |  |  |  |
| Total                   | \$ | 1,603.2        | 100%                           | 3.16%               | \$ 1,459.0        | 100%                           | 2.81%               | \$ 1,131.3        | 100%                           | 1.86%               |  |  |  |

At year-end 2007, Berkshire Bank had time deposit accounts in amounts of \$100 thousand or more maturing as follows:

| Maturity Period                 | Amount     | Weighted<br>Average<br>Rate |
|---------------------------------|------------|-----------------------------|
| (Dollars in thousands)          |            |                             |
| Three months or less            | \$ 100,607 | 4.83%                       |
| Over 3 months through 6 months  | 65,520     | 4.49                        |
| Over 6 months through 12 months | 81,992     | 4.80                        |
| Over 12 months                  | 49,889     | 4.96                        |
| Total                           | \$ 298,008 | 4.77%                       |

The FHLBB functions as a central reserve bank providing credit for member institutions. As an FHLBB member, Berkshire Bank is required to own capital stock of the FHLBB. FHLBB borrowings are secured by a blanket lien on most of the Bank's mortgage loans and mortgage-related securities, as well as certain other assets. Advances are made under several different credit programs with different lending standards, interest rates, and range of maturities. The Company has also utilized notes payable and junior subordinated debentures as additional funding sources.

## WEALTH MANAGEMENT SERVICES

The Bank's Asset Management/Trust Group provides consultative investment management and trust relationships to individuals, businesses, and institutions, with an emphasis on personal investment management. The group has built a track record over more than a decade with its dedicated in-house investment management team. At year-end 2007, assets under management totaled \$781 million. The group provides financial planning, investment management and brokerage services utilizing Commonwealth Financial Network as the broker/dealer.

# INSURANCE

Expanding on its existing insurance operations, and those acquired as part of the Woronoco Bancorp acquisition in 2005, Berkshire Insurance Group, Inc. acquired five agencies with eight locations at the end of October 2006. The resulting agency has 94 full-time equivalent employees in ten locations in Berkshire, Franklin and Hampden Counties, Massachusetts. Berkshire Insurance Group is one of the largest insurance agencies in Western Massachusetts. One of the acquired agencies was a Best Practices and Five Star designee which bolstered the administrative and efficiency expertise, and one of the agencies had a strong sales selection, training and oversight process in place. The executive team draws on over 175 years of independent agency management and sales experience and manages a combined sales force of fifteen agents. Berkshire Insurance Group sells all lines of insurance (personal, commercial, employee benefits, and life insurance) in western Massachusetts, southern Vermont upstate New York and northwestern Connecticut. Berkshire Insurance Group has instituted an aggressive cross sell program of insurance and banking products through all offices and branches.

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## GOVERNMENT BANKING

Berkshire Bank offers full-service government banking for cities, towns and municipal school districts in its primary markets. In October 2005, Berkshire Bank opened Berkshire Municipal Bank, an FDIC-insured, New York-chartered limited purpose commercial bank, organized principally to accept deposits from New York municipalities and other governmental entities. Berkshire Municipal Bank was renamed Berkshire Bank Municipal Bank in February 2008.

## PERSONNEL

At year-end 2007, the Company had 560 full-time equivalent employees, representing an increase of 38 from 522 at year-end 2006. This growth was primarily due to the Factory Point acquisition in the third quarter. Year-end personnel included 94 full-time equivalent employees in Berkshire Insurance Group and 466 in the Bank. The employees are not represented by a collective bargaining unit and the Bank will strive to continue its strong relationship with its employees.

## SUBSIDIARY ACTIVITIES

Berkshire Hills Bancorp, Inc. wholly owns three active subsidiaries: Berkshire Bank, Berkshire Insurance Group, and Berkshire Hills Capital Trust I. The capital trust subsidiary was created under Delaware law in 2005 to facilitate the issuance of trust preferred securities. The Berkshire Insurance Group is incorporated in Massachusetts. It was contributed to the Company by the Bank in October, 2006 in conjunction with the insurance agency purchases, and was previously discussed under "Insurance". The Company also owns one dormant Massachusetts subsidiary, Berkshire Hills Technology, Inc., which discontinued operations in 2004.

Berkshire Bank is a Massachusetts chartered savings bank which wholly owns five subsidiaries. The Bank owns three subsidiaries which are qualified as "securities corporations" for Massachusetts income tax purposes: North Street Securities Corporation, Woodland Securities, Inc., and Gold Leaf Securities Corporation. Berkshire Bank also owns Berkshire Bank Municipal Bank, which was previously discussed under "Government Banking". Additionally, the Bank owns the inactive subsidiary, Berkshire Financial Planning, Inc., which ceased offering brokerage services in 2004. Except for Berkshire Bank Municipal Bank, all subsidiaries of Berkshire Bank are incorporated in Massachusetts.

During 2007, the Company acquired Factory Point Bancorp, Inc. Between the acquisition date and the end of the year, all of the Factory Point subsidiaries were merged into existing Berkshire entities. During 2005, the Company acquired Woronoco Bancorp. Between the acquisition date and the end of 2005, all of the Woronoco subsidiaries were merged into existing Berkshire entities, except for Woronoco Insurance Group, Inc., which was acquired by Berkshire Bank and renamed Berkshire Insurance Group, Inc.

## SEGMENT REPORTING

The Company has two reportable operating segments, Banking and Insurance, which are delineated by the consolidated subsidiaries of Berkshire Hills Bancorp. Banking includes the activities of Berkshire Bank and its subsidiaries, which provide commercial and consumer banking services. Insurance includes the activities of Berkshire Insurance Group, which provides commercial and consumer insurance services. The only other consolidated financial activity of the Company is the Parent, which consists of the transactions of Berkshire Hills Bancorp. For more information about the Company's reportable operating segments, see Footnote 17 in Item 8. of this Form 10-K.

## **REGULATION AND SUPERVISION**

The following discussion describes elements of an extensive regulatory framework applicable to savings and loan holding companies and banks and specific information about the Company and its subsidiaries. Federal and state regulation of savings banks and their holding companies is intended primarily for the protection of depositors and the Deposit Insurance Fund rather than for the protection of stockholders and creditors.



## GENERAL

As a savings and loan holding company, Berkshire Hills is required by federal law to file reports with, and otherwise comply with the rules and regulations of, the Office of Thrift Supervision ("OTS"). As a savings bank chartered by the Commonwealth of Massachusetts, Berkshire Bank is subject to extensive regulation, examination and supervision by the Massachusetts Commissioner of Banks (the "Commissioner"), as its primary regulator, and the Federal Deposit Insurance Corporation ("FDIC"), as the deposit insurer. Berkshire Bank is a member of the Federal Home Loan Bank system and, with respect to deposit insurance, of the Bank Insurance Fund managed by the FDIC. Berkshire Bank must file reports with the Commissioner and the FDIC concerning its activities and financial condition in addition to obtaining regulatory approvals prior to entering into certain transactions such as mergers with, or acquisitions of, other savings institutions. The Commissioner and/or the FDIC conduct periodic examinations to test Berkshire Bank's safety and soundness and compliance with various regulatory purposes. Any change in such regulatory requirements and policies, whether by the Commissioner, the Massachusetts legislature, the FDIC or Congress, could have a material adverse impact on the Company, the Bank and their operations. Certain regulatory requirements applicable to Berkshire Bank and to the Company are referred to below or elsewhere herein. The description of statutory provisions and regulations applicable to savings institutions and their holding companies set forth in this Form 10-K does not purport to be a complete description of such statutes and regulations and their effects on Berkshire Bank and Berkshire Hills and is qualified in its entirety by reference to the actual laws and regulations.

## MASSACHUSETTS BANKING LAWS AND SUPERVISION

Massachusetts savings banks are regulated and supervised by the Commissioner who oversees regular bank examinations. The Commissioner's approval is required to establish or close branches, to merge with another bank, to issue stock or to undertake many other activities. Any Massachusetts bank that does not operate in accordance with the Commissioner's regulations, policies and directives may be sanctioned. The Commissioner may suspend or remove directors or officers of a bank who have violated the law, conducted a bank's business in a manner that is unsafe, unsound or contrary to the depositors' interests, or been negligent in the performance of their duties. In addition, the Commissioner has the authority to appoint a receiver or conservator if it is determined that the bank is conducting its business in an unsafe or unauthorized manner, and under certain other circumstances.

All Massachusetts-chartered savings banks are required to be members of the Depositors Insurance Fund, a private deposit insurer, which insures all deposits in member banks in excess of FDIC deposit insurance limits. Member banks are required to pay fund assessments. In addition, the Mutual Savings Central Fund acts as a source of liquidity to its members in supplying them with low-cost funds, and purchasing qualifying obligations from them.

Berkshire Bank must adhere to the Massachusetts banking laws, which govern activities such as authorized investments, lending activities and dividend payments. In particular, a Massachusetts savings bank may only pay dividends on its capital stock if such payment would not impair the bank's capital. No dividends may be paid to stockholders of a bank if such dividends would reduce stockholders' equity of the bank below the amount of the liquidation account required by the Massachusetts conversion regulations. Additionally, the Commissioner may restrict the payment of dividends by a bank if it is determined that such payment would result in safety and soundness concerns.

## FEDERAL REGULATIONS

## CAPITAL REQUIREMENTS

Under FDIC regulations, federally insured state-chartered banks that are not members of the Federal Reserve System ("state non-member banks"), such as Berkshire Bank, are required to comply with minimum leverage capital requirements. For an institution determined by the FDIC to not be anticipating or experiencing significant growth and to be in general a strong banking organization, rated composite 1 under the Uniform Financial Institutions Rating System established by the Federal Financial Institutions Examination Council, the minimum capital leverage requirement is a ratio of Tier 1 capital to total assets of 3%. For all other institutions, the minimum leverage capital ratio is not less than 4%. Tier 1 capital is the sum of common stockholders' equity, noncumulative perpetual preferred stock



(including any related surplus) and minority investments in certain subsidiaries, less intangible assets (except for certain servicing rights and credit card relationships) and a percentage of certain nonfinancial equity investments.

Berkshire Bank must also comply with the FDIC risk-based capital guidelines. The FDIC guidelines require state non-member banks to maintain certain levels of regulatory capital in relation to regulatory risk-weighted assets. Risk-based capital ratios are determined by allocating assets and specified off-balance sheet items to four risk-weighted categories ranging from 0% to 100%, with higher levels of capital being required for the categories perceived as representing greater risk.

State non-member banks must maintain a minimum ratio of total capital to risk-weighted assets of at least 8%, of which at least one-half must be Tier 1 capital. Total capital consists of Tier 1 capital plus Tier 2 or supplementary capital items, which include allowances for loan losses in an amount of up to 1.25% of risk-weighted assets, cumulative preferred stock, a portion of the net unrealized gain on equity securities and other capital instruments. The includable amount of Tier 2 capital cannot exceed the amount of the institution's Tier 1 capital.

As a savings and loan holding company regulated by the OTS, Berkshire Hills is not subject to any separate regulatory capital requirements. Berkshire Bank's regulatory capital is included in the Stockholders' Equity note of the Company's financial statements in Item 8 of this report. For the dates shown, Berkshire Bank met each of its capital requirements.

# INTERSTATE BANKING AND BRANCHING

Federal law permits a bank, such as Berkshire Bank, to acquire an institution by merger in a state other than Massachusetts unless the other state has opted out. Federal law also authorizes de novo branching into another state if the host state enacts a law expressly permitting out of state banks to establish such branches within its borders. In 2004, Berkshire Bank purchased a branch in Oriskany Falls, New York. At year-end 2005, Berkshire Bank had received regulatory approval for a new branch in East Greenbush, New York and was in the process of obtaining regulatory approval for new branches in Delmar and Guilderland, New York. Since 2005, Berkshire Bank opened nine branches in upstate New York's capital region. At its interstate branches, Berkshire Bank may conduct any activity that is authorized under Massachusetts law that is permissible either for a savings bank chartered in that state (subject to applicable federal restrictions) or a branch in that state of an out-of-state national bank. The New York State Superintendent of Banks and the Vermont Commissioner of Banking and Insurance may exercise certain regulatory authority over, the Bank's New York and Vermont branches.

## PROMPT CORRECTIVE REGULATORY ACTION

Federal law requires, among other things, that federal bank regulatory authorities take "prompt corrective action" with respect to banks that do not meet minimum capital requirements. For these purposes, the law establishes three categories of capital deficient institutions: undercapitalized, significantly undercapitalized and critically undercapitalized.

The FDIC has adopted regulations to implement the prompt corrective action legislation. An institution is deemed to be "well capitalized" if it has a total risk-based capital ratio of 10% or greater, a Tier 1 risk-based capital ratio of 6% or greater, and a leverage ratio of 5% or greater. An institution is "adequately capitalized" if it has a total risk-based capital ratio of 8% or greater, a Tier 1 risk-based capital ratio of 4% or greater and generally a leverage ratio of 4% or greater. An institution is "undercapitalized" if it has a total risk-based capital ratio of 8% or greater, a Tier 1 risk-based capital ratio of 4% or greater and generally a leverage ratio of 4% or greater and generally a leverage ratio of less than 4% (3% or less for institutions with the highest examination rating). An institution is deemed to be "significantly undercapitalized" if it has a total risk-based capital ratio of less than 3%, or a leverage ratio of less than 3%. An institution is considered to be "critically undercapitalized" if it has a ratio of tangible equity (as defined in the regulations) to total assets that is equal to or less than 2%. As of December 31, 2007, Berkshire Bank met the conditions to be classified as a "well capitalized" institution.

"Undercapitalized" banks must adhere to growth, capital distribution (including dividend) and other limitations and are required to submit a capital restoration plan. No institution may make a capital distribution, including payment as a dividend, if it would be "undercapitalized" after the payment. A bank's compliance with such plans is required to be guaranteed by its parent holding company in an amount equal to the lesser of 5% of the institution's total assets when deemed undercapitalized" bank fails to submit an acceptable plan, it is treated as if it is "significantly undercapitalized." "Significantly undercapitalized" banks must comply with one or more of a number of additional restrictions, including but not limited to an order by the FDIC to sell sufficient voting stock to become adequately capitalized, requirements to reduce assets and cease receipt of deposits from correspondent banks or dismiss directors or officers, and restrictions on interest rates paid on deposits, compensation of executive officers and capital distributions by the parent holding company. "Critically undercapitalized" institutions must comply with additional sanctions including, subject to a narrow exception, the appointment of a receiver or conservator within 270 days after it obtains such status.

## TRANSACTIONS WITH AFFILIATES

Under current federal law, transactions between depository institutions and their affiliates are governed by Sections 23A and 23B of the Federal Reserve Act. In a holding company context, at a minimum, the parent holding company of a savings bank and any companies which are controlled by such parent holding company are affiliates of the savings bank. Generally, Section 23A limits the extent to which the savings bank or its subsidiaries may engage in "covered transactions," such as loans, with any one affiliate to 10% of such savings bank's capital stock and surplus, and contains an aggregate limit on all such transactions with all affiliates to 20% of capital stock and surplus. Loans to affiliates and certain other specified transactions must comply with specified collateralization requirements. Section 23B requires that transactions with affiliates be on terms that are no less favorable to the savings bank or its subsidiary as similar transactions with non-affiliates.

Further, federal law restricts an institution with respect to loans to directors, executive officers, and principal stockholders ("insiders"). Loans to insiders and their related interests may not exceed, together with all other outstanding loans to such persons and affiliated entities, the institution's total capital and surplus. Loans to insiders above specified amounts must receive the prior approval of the board of directors. Further, loans to insiders must be made on terms substantially the same as offered in comparable transactions to other persons, except that such insiders may receive preferential loans made under a benefit or compensation program that is widely available to Berkshire Bank's employees and does not give preference to the insider over the employees. Federal law places additional limitations on loans to executive officers.

## ENFORCEMENT

The FDIC has extensive enforcement authority over insured savings banks, including Berkshire Bank. This enforcement authority includes, among other things, the ability to assess civil money penalties, issue cease and desist orders and to remove directors and officers. In general, these enforcement actions may be initiated in response to violations of laws and regulations and unsafe or unsound practices. The FDIC has authority under federal law to appoint a conservator or receiver for an insured bank under limited circumstances.

## INSURANCE OF DEPOSIT ACCOUNTS

The Bank's deposits are insured up to applicable limits by the Deposit Insurance Fund of the Federal Deposit Insurance Corporation. The Deposit Insurance Fund is the successor to the Bank Insurance Fund and the Savings Association Insurance Fund, which were merged in 2006. The Federal Deposit Insurance Corporation recently amended its risk-based assessment system in 2007 to implement authority granted by the Federal Deposit Insurance Reform Act of 2005 ("Reform Act"). Under the revised system, insured institutions are assigned to one of four risk categories based on supervisory evaluations, regulatory capital levels and certain other factors. An institution's assessment rate depends upon the category to which it is assigned. Risk category I, which contains the least risky depository institutions, is expected to include more than 90% of all institutions. Unlike the other categories, Risk Category I contains further risk differentiation based on the Federal Deposit Insurance Corporation and currently range from five to seven basis points for the healthiest institutions (Risk Category I) to 43 basis points of assessable deposits for the riskiest (Risk Category IV). The Federal Deposit Insurance Corporation may adjust rates uniformly from one quarter to the next, except that no single adjustment can exceed three basis points. No institution may pay a dividend if in default of the FDIC assessment.

The Reform Act also provided for a one-time credit for eligible institutions based on their assessment base as of December 31, 1996. Subject to certain limitations with respect to institutions that are exhibiting weaknesses, credits can be used to offset assessments until exhausted. The Bank's one-time credit was \$1.2 million, of which \$0.7 million was used in 2007 and \$0.5 million remains for use in 2008. The Reform Act also provided for the possibility that the

Federal Deposit Insurance Corporation may pay dividends to insured institutions once the Deposit Insurance fund reserve ratio equals or exceeds 1.35% of estimated insured deposits.

In addition to the assessment for deposit insurance, institutions are required to make payments on bonds issued in the late 1980s by the Financing Corporation to recapitalize a predecessor deposit insurance fund. This payment is established quarterly and during the calendar year ending December 31, 2007 averaged 1.18 basis points of assessable deposits.

The Reform Act provided the Federal Deposit Insurance Corporation with authority to adjust the Deposit Insurance Fund ratio to insured deposits within a range of 1.15% and 1.50%, in contrast to the prior statutorily fixed ratio of 1.25%. The ratio, which is viewed by the Federal Deposit Insurance Corporation as the level that the fund should achieve, was established by the agency at 1.25% for 2008, which was unchanged from 2007.

The Federal Deposit Insurance Corporation has authority to increase insurance assessments. A significant increase in insurance premiums would likely have an adverse effect on the operating expenses and results of operations of the Bank. Management cannot predict what insurance assessment rates will be in the future.

Insurance of deposits may be terminated by the Federal Deposit Insurance Corporation upon a finding that the institution has engaged in unsafe or unsound practices, is in an unsafe or unsound condition to continue operations or has violated any applicable law, regulation, rule, order or condition imposed by the Federal Deposit Insurance Corporation or the Office of Thrift Supervision. The management of the Bank does not know of any practice, condition or violation that might lead to termination of deposit insurance.

## FEDERAL HOME LOAN BANK SYSTEM

The Bank is a member of the Federal Home Loan Bank system, which consists of 12 regional Federal Home Loan Banks that provide a central credit facility primarily for member institutions. Berkshire Bank, as a member, is required to acquire and hold shares of capital stock in the Federal Home Loan Bank of Boston. Berkshire Bank was in compliance with this requirement with an investment in Federal Home Loan Bank of Boston stock at year-end 2007 of \$21.1 million.

The Federal Home Loan Banks are required to provide funds for certain purposes including contributing funds for affordable housing programs. These requirements could reduce the amount of dividends that the Federal Home Loan Banks pay to their members and result in the Federal Home Loan Banks imposing a higher rate of interest on advances to their members. For the years 2007, 2006, 2005, 2004, and 2003, cash dividends from the Federal Home Loan Bank of Boston to Berkshire Bank amounted to approximately \$1.4 million, \$1.6 million, \$1.3 million, \$0.5 million and \$0.2 million, respectively.

## HOLDING COMPANY REGULATION

Federal law allows a state savings bank that qualifies as a "Qualified Thrift Lender," discussed below, to elect to be treated as a savings association for purposes of the savings and loan holding company provisions of federal law. Such election allows its holding company to be regulated as a savings and loan holding company by the OTS rather than as a bank holding company by the Federal Reserve Board. Berkshire Bank made such election and the Company is a non-diversified unitary savings and loan holding company within the meaning of federal law. As such, the Company is registered with the OTS and must adhere to the OTS's regulations and reporting requirements. In addition, the OTS may examine, supervise and take enforcement action against the Company and has enforcement authority over the Company and its non-savings institution subsidiaries. Among other things, this authority permits the OTS to restrict or prohibit activities that are determined to be a serious risk to the subsidiary savings institution. Additionally, Berkshire Bank is required to notify the OTS at least 30 days before declaring any dividend to the Company. By regulation, the OTS may restrict or prohibit the Bank from paying dividends.

As a unitary savings and loan holding company, the Company is generally unrestricted under existing laws as to the types of business activities in which it may engage. The Gramm-Leach-Bliley Act of 1999 provided that unitary savings and loan holding companies may only engage in activities permitted to a financial holding company under that legislation and those permitted for a multiple savings and loan holding company. Unitary savings and loan companies existing prior to May 4, 1999, such as the Company, were grandfathered as to the unrestricted activities. The Company



would become subject to activities restrictions upon the acquisition of another savings institution that is held as a separate subsidiary.

Federal law prohibits a savings and loan holding company from, directly or indirectly, acquiring more than 5% of the voting stock of another savings association or savings and loan holding company or from acquiring such an institution or company by merger, consolidation or purchase of its assets, without prior written approval of the OTS. In evaluating applications by holding companies to acquire savings associations, the OTS considers the financial and managerial resources and future prospects of the Company and the institution involved, the effect of the acquisition on the risk to the insurance fund, the convenience and needs of the community and competitive factors.

To be regulated as a savings and loan holding company by the OTS (rather than as a bank holding company by the Federal Reserve Board), the Bank must qualify as a Qualified Thrift Lender. To qualify as a Qualified Thrift Lender, the Bank must maintain compliance with the test for a "domestic building and loan association," as defined in the Internal Revenue Code, or with a Qualified Thrift Lender Test. Under the Qualified Thrift Lender Test (the "QLT Test"), a savings institution is required to maintain at least 65% of its "portfolio assets" (total assets less: (1) specified liquid assets up to 20% of total assets; (2) intangibles, including goodwill; and (3) the value of property used to conduct business) in certain "qualified thrift investments" (primarily residential and commercial mortgages and related investments, including certain mortgage-backed and related securities) in at least 9 months out of each 12-month period. At year-end 2007, Berkshire Bank maintained 77% of its portfolio assets in qualified thrift investments. Berkshire Bank also met the QTL Test in each of the prior twelve months and, therefore, met the QTL Test.

Acquisition of the Company. Under the Federal Change in Bank Control Act, a notice must be submitted to the OTS if any person (including a company), or group acting in concert, seeks to acquire "control" of a savings and loan holding company. Under certain circumstances, a change in control may occur, and prior notice is required, upon the acquisition of 10% or more of the Company's outstanding voting stock, unless the OTS has found that the acquisition will not result in a change of control of the Company.

*Massachusetts Holding Company Regulation.* In addition to the federal holding company regulations, a bank holding company organized or doing business in Massachusetts must comply with regulations under Massachusetts law. Approval of the Massachusetts regulatory authorities would be required for the Company to acquire 25% or more of the voting stock of another depository institution. Similarly, prior regulatory approval would be necessary for any person or company to acquire 25% or more of the voting stock of the Company. The term "bank holding company," for the purpose of Massachusetts law, is defined generally to include any company which, directly or indirectly, owns, controls or holds with power to vote more than 25% of the voting stock of each of two or more banking institutions, including commercial banks and state co-operative banks, savings banks and loan association and national banks, federal savings banks and federal savings and loan associations. In general, a holding company controlling, directly or indirectly, only one banking institution will not be deemed to be a bank holding company for the purposes of Massachusetts law. Under Massachusetts law, the prior approval of the Board of Bank Incorporation is required before any of the following: any company becoming a bank holding company; any bank holding company acquiring direct or indirect ownership or control of more than 5% of the voting stock of, or all or substantially all of the assets of, a banking institution; or any bank holding company merging with another bank holding company. Although the Company is not a bank holding company for purposes of Massachusetts law, any future acquisition of ownership, control, or the power to vote 25% or more of the voting stock of another banking institution or bank holding company would cause it to become such.

## BERKSHIRE BANK MUNICIPAL BANK

In 2005, Berkshire Bank established a new subsidiary, Berkshire Municipal Bank, as a state chartered limited purpose commercial bank in New York, to accept deposits of municipalities and other governmental entities in the State of New York. In February 2008, Berkshire Municipal Bank was renamed Berkshire Bank Municipal Bank. Berkshire Bank Municipal Bank is subject to extensive regulation, examination and supervision by the New York State Superintendent of Banks, as its primary regulator and the FDIC, as the deposit insurer. It is also subject to regulation as to certain matters by the Federal Reserve.



# **OTHER REGULATIONS**

Berkshire Bank is subject to federal and state consumer protection statues and regulations promulgated under these laws, including, but not limited to, the:

- Truth-In-Lending Act, governing disclosures of credit terms to consumer borrowers; Home Mortgage Disclosure Act, requiring financial institutions to provide certain information about home mortgage and refinance loans; Equal Credit Opportunity Act, prohibiting discrimination on the basis of race, creed or other prohibited factors in extending credit;
- . Fair Credit Reporting Act, governing the provision of consumer information to credit reporting agencies and the use of consumer information;
- . Fair Debt Collection Act, governing the manner in which consumer debts may be collected by collection agencies; and
- Electronic Funds Transfer Act, governing automatic deposits to and withdrawals from deposit accounts and customers' rights and liabilities arising from the use of automated teller machines and other electronic banking services.

Berkshire Bank also is subject to federal laws protecting the confidentiality of consumer financial records, and limiting the ability of the institution to share non-public personal information with third parties.

Finally, Berkshire Bank is subject to extensive anti-money laundering provisions and requirements, which require the institution to have in place a comprehensive customer identification program and an anti-money laundering program and procedures. These laws and regulations also prohibit financial institutions from engaging in business with foreign shell banks; require financial institutions to have due diligence procedures and, in some cases, enhanced due diligence procedures for foreign correspondent and private banking accounts; and improve information sharing between financial institutions and the U.S. government. The Bank has established polices and procedures intended to comply with these provisions.

## FEDERAL AND MASSACHUSETTS INCOME TAXATION

The Company and the Bank report their income on a calendar year basis using the accrual method of accounting. The federal income tax laws apply to the Company and Berkshire Bank in the same manner as due other corporations with some exceptions, including particularly Berkshire Bank's reserve for bad debts discussed below. This discussion of tax matters is only a summary and is not a comprehensive description of the tax rules applicable to the Company and its subsidiaries.

Prior to 1995, the Bank was permitted to use certain favorable provisions to calculate deductions from taxable income for annual additions to its bad debt reserve. Federal legislation in 1996 repealed this reserve method and required savings institutions to recapture or take into income certain portions of their accumulated bad debt reserves. Approximately \$844 thousand of the Bank's accumulated bad debt reserves will not be recaptured into taxable income unless the Bank makes a "nondividend distribution" to the Company, including distributions in excess of the Bank's current and accumulated earnings and profits. In the event of a nondividend distribution, approximately 150% of the amount of the distribution up to \$844 thousand would be includable in income for federal income tax purposes, resulting in an increase in tax of \$346 thousand assuming a marginal federal and state tax rate of 41%. The Bank does not intend to pay dividends that would result in a recapture of any portion of its bad debt reserves.

The Massachusetts excise tax rate for savings banks is currently 10.5% of federal taxable income, adjusted for certain items. Taxable income includes gross income as defined under the Internal Revenue Code, plus interest from municipal obligations of any state, less deductions, but not the credits, allowable under the provisions of the Internal Revenue Code, except no deduction is allowed for bonus depreciation or state income taxes. Carry forwards and carry backs of net operating losses are not allowed. A qualifying limited purpose corporation is generally entitled to special tax treatment as a "securities corporation." The Bank's three securities corporations all qualify for this treatment, and are taxed at a 1.3% rate on their gross income.

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# ITEM 1A. RISK FACTORS

An investment in our common stock involves risk. You should carefully consider the risks described below and all other information contained in this annual report on Form 10-K before you decide to buy our common stock. It is possible that risks and uncertainties not listed below may arise or become material in the future and affect our business.

## Lending

## Our emphasis on commercial lending may expose us to increased lending risks, which could hurt our profits.

Our commercial loan portfolio, which consists of commercial real estate loans, construction and development loans and commercial business loans, has increased from \$757 million at year-end 2006 to \$908 million at year-end 2007. A significant portion of this growth has included construction and development loans that may have higher risk, and loans in new markets, where the Company has less historic knowledge of the market. Also, commercial loans are more sensitive to economic downturns and the possible impact of higher interest rates. Such sensitivity includes potentially higher default rates and possible reduction of collateral values. Some of the growth in commercial loans is also attributable to larger loan sizes and larger relationship exposures, which can have a greater impact on profits in the event of adverse loan performance. Commercial lending also involves more development financing, which is dependent on the future success of new operations. Additionally, the Company has expanded its commercial lending team to accomplish this growth, and this has the potential to increase risk relating to underwriting and administrative controls as new lenders are integrated into the control environment. These and other factors may result in errors in judging the collectability of commercial loans, which may lead to additional provisions or charge-offs. Construction lending depends largely upon the accuracy of the initial estimate of the property's value at completion of construction and the estimate do cost (including interest) of construction. During the construction phase, a number of factors could result in delays and cost overruns. If the estimate of construction costs is insufficient to assure full repayment. If the Company may be confronted, at or before the maturity of the loan, with a building having a value which is insufficient to assure full repayment. If the company may be confronted, at or before the maturity of the loan, with a building having a value which is insufficient to assure full repayment. If

## Our allowance for loan losses may prove to be insufficient to absorb losses in our loan portfolio.

Like all financial institutions, we maintain an allowance for loan losses to provide for loans in our portfolio that may not be repaid in their entirety. We believe that our allowance for loan losses is maintained at a level adequate to absorb probable losses inherent in our loan portfolio as of the corresponding balance sheet date. However, our allowance for loan losses may not be sufficient to cover actual loan losses, and future provisions for loan losses could materially and adversely affect our operating results.

In evaluating the adequacy of our allowance for loan losses, we consider numerous quantitative factors, including our historical charge-off experience, growth of our loan portfolio, changes in the composition of our loan portfolio and the volume of delinquent and classified loans. In addition, we use information about specific borrower situations, including their financial position and estimated collateral values, to estimate the risk and amount of loss for those borrowers. Finally, we also consider many qualitative factors, including general and economic business conditions, the local residential real estate market, the interest rate environment, fiscal and monetary policy of the United States government, energy prices, commercial real estate conditions, the duration of the current business cycle, current general market collateral valuations, trends apparent in any of the factors we take into account and other matters, which are by nature more subjective and fluid. Our estimates of the risk of loss and amount of loss on any loan are complicated by the significant uncertainties surrounding our borrowers' abilities to successfully execute their business models through changing economic environments, competitive challenges and other factors. Because of the degree of uncertainty and susceptibility of these factors to change, our actual losses may vary from our current estimates.



Based on our review of the above-mentioned factors, we recorded a provision for loan losses of \$4.3 million for the year ended December 31, 2007 and acquired \$4.5 million in allowance for loan losses from the Factory Point Bancorp acquisition to bring our allowance for loan losses at year-end 2007 to \$22.1 million, which was 1.14% of total loans. State and federal regulators, as an integral part of their examination process, periodically review our allowance for loan losses and may require us to increase our allowance for loan losses by recognizing additional provisions for loan losses charged to expense, or to decrease our allowance for loan losses by recognizing loan charge-offs, net of recoveries. Any such additional provisions for loan losses or charge-offs, as required by these regulatory agencies, could have a material adverse effect on our financial condition and results of operations.

## A downturn in the local economy or a decline in real estate values could hurt our profits.

Approximately 79% of our loans were secured by real estate as of year-end 2007. A decline in real estate values could expose us to a greater risk of loss. Because the majority of our borrowers and depositors are individuals and businesses located and doing business in our market areas, our success depends to a significant extent upon economic conditions in our market areas. Adverse economic conditions in our market areas could reduce our growth rate, affect the ability of our customers to repay their loans and generally effect our financial condition and results of operations. Conditions such as inflation, recession, unemployment, high interest rates, short money supply, scarce natural resources, international disorders, terrorism and other factors beyond our control may adversely affect our profitability. We are less able than a larger institution to spread the risks of unfavorable local economic conditions across a large number of diversified economies. Any sustained period of increased payment delinquencies, foreclosures or losses caused by adverse market or economic conditions in our market areas could adversely affect the value of our assets, revenues, results of operations and financial condition. Moreover, we cannot give any assurance we will benefit from any market growth or favorable economic conditions in our primary market areas if they do occur.

## Growth

# Our geographic expansion and growth, if not successful, could negatively impact earnings.

We plan to achieve significant growth both organically and through acquisitions. We have recently expanded into new geographic markets and anticipate that we will expand into additional new geographic markets as we transform ourselves into a regional bank. The success of this expansion will depend on our ability to continue to maintain and develop an infrastructure appropriate to support such growth. Also, our success will depend on the acceptance by customers of us and our services in these new markets and, in the case of expansion through acquisitions, our success depends on many factors, including the long-term retention of key personnel and acquired customer relationships. The profitability of our expansion strategy also will depend on whether the income we generate in the new markets will offset the increased expenses of operating a larger entity with increased personnel, more branch locations and additional product offerings. We expect that it may take a period of time before certain of our new branches can become profitable, especially in areas in which we do not have an established physical presence. During this period, operating these new branches may negatively impact net income. Additionally, in connection with our expansion, we will need to increase our operational and financial procedures, systems and controls. If we have difficulty in doing so, it could harm our business, results of operations and financial condition.

# Competition from financial institutions and other financial service providers may adversely affect our growth and profitability.

The banking business is highly competitive and we experience competition in each of our markets from many other financial institutions. We compete with commercial banks, credit unions, savings and loan associations, mortgage banking firms, consumer finance companies, securities brokerage firms, insurance companies, money market funds, and other mutual funds, as well as other super-regional, national and international financial institutions that operate offices in our primary market areas and elsewhere.

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We compete with these institutions both in attracting deposits and in making loans. This competition has made it more difficult for us to make new loans and has occasionally forced us to offer higher deposit rates. Price competition for loans and deposits might result in our earning less on our loans and paying more on our deposits, which reduces net interest income. Many of our competitors are larger financial institutions. While we believe we can and do successfully compete with these other financial institutions in our primary markets, we may face a competitive disadvantage as a result of our smaller size, smaller resources and smaller lending limits, lack of geographic diversification and inability to spread our marketing costs across a broader market.

## Our continued pace of growth may require us to raise additional capital in the future, but that capital may not be available when it is needed.

We are required by federal and state regulatory authorities to maintain adequate levels of capital to support our operations. We may at some point need to raise additional capital to support our continued growth. Our ability to raise capital, if needed, will depend on conditions in the capital markets at that time, which are outside of our control, and on our financial performance. Accordingly, if needed, we cannot assure you of our ability to raise additional capital on terms acceptable to us. If we cannot raise additional capital when needed, our ability to execute our strategic plan, which includes further expanding our operations through internal growth and acquisitions could be materially impaired.

## **Interest Rates**

## Fluctuations in interest rates could reduce our profitability and affect the value of our assets.

Like other financial institutions, we are subject to interest rate risk. Our primary source of income is net interest income, which is the difference between interest earned on loans and investments and the interest paid on deposits and borrowings. We expect that we will periodically experience imbalances in the interest rate sensitivities of our assets and liabilities and the relationships of various interest rates to each other. Over any defined period of time, our interest-earning assets may be more sensitive to changes in market interest rates than our interest-bearing liabilities, or vice versa. In addition, the individual market interest rates underlying our loan and deposit products (*e.g.*, prime) may not change to the same degree over a given time period. In any event, if market interest rates should move contrary to our position, our earnings may be negatively affected. In addition, loan volume and quality and deposit volume and mix can be affected by market interest rates. Changes in levels of market interest rates could materially and adversely affect our net interest spread, asset quality, origination volume and overall profitability.

We principally manage interest rate risk by managing our volume and mix of our earning assets and funding liabilities. In a changing interest rate environment, we may not be able to manage this risk effectively. If we are unable to manage interest rate risk effectively, our business, financial condition and results of operations could be materially harmed.

Changes in the level of interest rates also may negatively affect our ability to originate real estate loans, the value of our assets and our ability to realize gains from the sale of our assets, all of which ultimately affect our earnings.

#### Our investment portfolio includes securities that are sensitive to interest rates and variations in interest rates may adversely impact our profitability.

Our securities portfolio includes mortgage-backed securities, which are insured or guaranteed by U.S. government agencies or government-sponsored enterprises. These securities are sensitive to interest rate fluctuations. The unrealized gains or losses in our available-for-sale portfolio are reported as a separate component of stockholders' equity until realized upon sale. As a result, future interest rate fluctuations may impact stockholders' equity, causing material fluctuations from quarter to quarter. Failure to hold our securities until maturity or until market conditions are favorable for a sale could adversely affect our financial condition, profitability and prospects.

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## Liquidity

## Our wholesale funding sources may prove insufficient to replace deposits at maturity and support our future growth.

We must maintain sufficient funds to respond to the needs of depositors and borrowers. As a part of our liquidity management, we use a number of funding sources in addition to core deposit growth and repayments and maturities of loans and investments. As we continue to grow, we are likely to become more dependent on these sources, which include Federal Home Loan Bank advances, proceeds from the sale of loans and liquidity resources at the holding company. At December 31, 2007, we had approximately \$299 million of FHLB advances outstanding. Our financial flexibility will be severely constrained if we are unable to maintain our access to funding or if adequate financing is not available to accommodate future growth at acceptable interest rates. Finally, if we are required to rely more heavily on more expensive funding sources to support future growth, our revenues may not increase proportionately to cover our costs. In this case, our operating margins and profitability would be adversely affected.

# Our ability to service our debt, pay dividends and otherwise pay our obligations as they come due is substantially dependent on capital distributions from Berkshire Bank, and these distributions are subject to regulatory limits and other restrictions.

A substantial source of our income from which we service our debt, pay our obligations and from which we can pay dividends is the receipt of dividends from Berkshire Bank. The availability of dividends from Berkshire Bank is limited by various statutes and regulations. It is possible, depending upon the financial condition of Berkshire Bank, and other factors, that the applicable regulatory authorities could assert that payment of dividends or other payments is an unsafe or unsound practice. If Berkshire Bank is unable to pay dividends to us, we may not be able to service our debt, pay our obligations or pay dividends on our common stock. The inability to receive dividends from Berkshire Bank would adversely affect our business, financial condition, results of operations and prospects.

## Operational

## We operate in a highly regulated environment and may be adversely affected by changes in laws and regulations.

Berkshire Hills Bancorp is subject to extensive regulation, supervision and examination by the Office of Thrift Supervision, its chartering authority, and Berkshire Bank is subject to extensive supervision and examination by the Massachusetts Division of Banks, its chartering authority, and the Federal Deposit Insurance Corporation, as insurer of Berkshire Bank's deposits. Such regulations and supervision govern the activities in which an institution and its holding company may engage, and are intended primarily for the protection of the insurance fund and depositors. Regulatory authorities have extensive discretion in their supervisory and enforcement activities, including the imposition of restrictions on operations, the classification of assets and determination of the level of allowance for loan losses. Any change in such regulation and oversight, whether in the form of regulatory policy, regulations, legislation or supervisory action may have a material impact on our operations. Berkshire Hills Bancorp primarily depends on Berkshire Bank for dividends as a source of funds to service its indebtedness and to pay dividends to stockholders. Such dividends may be restricted or prohibited by regulatory authorities.

## We are subject to security and operational risks relating to our use of technology that could damage our reputation and our business.

Security breaches in our internet banking activities could expose us to possible liability and damage our reputation. Any compromise of our security also could deter customers from using our internet banking services that involve the transmission of confidential information. We rely on industry standard internet security systems to provide the security and authentication necessary to effect secure transmission of data. These precautions may not protect our systems from compromises or breaches of our security measures that could result in damage to our reputation and our business. Additionally, we outsource our data processing to a third party. If our third party provider encounters difficulties or if we have difficulty in communicating with such third party, it will significantly affect our ability to adequately process and account for customer transactions, which would significantly affect our business operations.



# Provisions of our certificate of incorporation, bylaws and Delaware law, as well as state and federal banking regulations, could delay or prevent a takeover of us by a third party.

Provisions in our certificate of incorporation and bylaws, the corporate law of the State of Delaware, and state and federal regulations could delay, defer or prevent a third party from acquiring us, despite the possible benefit to our stockholders, or otherwise adversely affect the price of our common stock. These provisions include: limitations on voting rights of beneficial owners of more than 10% of our common stock, supermajority voting requirements for certain business combinations; the election of directors to staggered terms of three years; and advance notice requirements for nominations for election to our board of directors and for proposing matters that stockholders may act on at stockholder meetings. In addition, we are subject to Delaware laws, including one that prohibits us from engaging in a business combination with any interested stockholder for a period of three years from the date the person became an interested stockholder unless certain conditions are met. These provisions may discourage potential takeover attempts, discourage bids for our common stock at a premium over market price or adversely affect the market price of, and the voting and other rights of the holders of, our common stock. These provisions could also discourage proxy contests and make it more difficult for you and other stockholders to elect directors other than the candidates nominated by our Board.

## Goodwill

# Our acquisitions have resulted in significant goodwill, which if it becomes impaired would be required to be written down, which would negatively impact earnings.

We acquired Factory Point Bancorp, Inc. in 2007, and Woronoco Bancorp in 2005 and have purchased insurance and financial planning businesses in the last two years, including the five insurance agencies we acquired on October 31, 2006. We will pursue additional opportunities for acquisitions in the future, including acquisitions in adjacent states. The success of acquisitions depends on many factors, including the long term retention of key personnel and acquired customer relationships. We recorded goodwill and other intangible assets in conjunction with the Factory Point Bancorp acquisition, Woronoco Bancorp acquisition, and the acquisition of five insurance agencies and such assets may be recorded in future acquisitions. If these assets were to become impaired, we would be required to write them down.

## Trading

# The trading history of our common stock is characterized by low trading volume. The value of your investment may be subject to sudden decreases due to the volatility of the price of our common stock.

Our common stock trades on The NASDAQ Global Select Market. The average daily trading volume of our common stock was approximately 62,450 shares. We cannot predict the extent to which investor interest in us will lead to a more active trading market in our common stock or how liquid that market might become. A public trading market having the desired characteristics of depth, liquidity and orderliness depends upon the presence in the marketplace of willing buyers and sellers of our common stock at any given time, which presence is dependent upon the individual decisions of investors, over which we have no control.

The market price of our common stock may be highly volatile and subject to wide fluctuations in response to numerous factors, including, but not limited to, the factors discussed in other risk factors and the following:

- · actual or anticipated fluctuations in our operating results;
- · changes in interest rates;
- changes in the legal or regulatory environment in which we operate;
- . press releases, announcements or publicity relating to us or our competitors or relating to trends in our industry;
- changes in expectations as to our future financial performance, including financial estimates or recommendations by securities analysts and investors;



- future sales of our common stock;
- · changes in economic conditions in our marketplace, general conditions in the U.S. economy, financial markets or the banking industry; and
- other developments affecting our competitors or us.

These factors may adversely affect the trading price of our common stock, regardless of our actual operating performance, and could prevent you from selling your common stock at the price you desire. In addition, the stock markets, from time to time, experience extreme price and volume fluctuations that may be unrelated or disproportionate to the operating performance of companies. These broad fluctuations may adversely affect the market price of our common stock, regardless of our trading performance. In the past, stockholders often have brought securities class action litigation against a company following periods of volatility in the market price of their securities. We may be the target of similar litigation in the future, which could result in substantial costs and divert management's attention and resources.

## ITEM 1B. UNRESOLVED STAFF COMMENTS

None.

## **ITEM 2. PROPERTIES**

The Company's headquarters are located in an owned facility located in Pittsfield, Massachusetts. The Company also owns or leases other facilities within its primary market areas: Berkshire County, Massachusetts; Pioneer Valley, Massachusetts; Southern Vermont, and the Capital Region, Northeastern New York. The Company operates 38 full service banking offices, of which 21 are premises owned by the Company. The Company considers its properties to be suitable and adequate for its present and immediately foreseeable needs.

## **ITEM 3. LEGAL PROCEEDINGS**

At December 31, 2007, neither the Company nor the Bank was involved in any pending legal proceedings believed by management to be material to the Company's financial condition or results of operations. Periodically, there have been various claims and lawsuits involving the Bank, such as claims to enforce liens, condemnation proceedings on properties in which the Bank holds security interests, claims involving the making and servicing of real property loans and other issues incident to the Bank's business. However, neither the Company nor the Bank is a party to any pending legal proceedings that it believes, in the aggregate, would have a material adverse effect on the financial condition or operations of the Company.

## ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No matters were submitted to a vote of security holders during the fourth quarter of 2007.

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### PART II

# ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED SHAREHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

## **Market Information**

The common shares of Berkshire Hills trade on the NASDAQ Global Select Market under the symbol "BHLB". The following table sets forth the quarterly high and low closing sales price information and dividends declared per share of common stock in 2007 and 2006.

|                |             |             | Div      | idends |  |
|----------------|-------------|-------------|----------|--------|--|
| 2007           | High        | <br>Low     | Declared |        |  |
| First quarter  | \$<br>34.71 | \$<br>32.59 | \$       | 0.14   |  |
| Second quarter | 33.75       | 31.51       |          | 0.14   |  |
| Third quarter  | 32.52       | 26.10       |          | 0.15   |  |
| Fourth quarter | 31.31       | 24.27       |          | 0.15   |  |
| 2006           |             |             |          |        |  |
| First quarter  | \$<br>36.08 | \$<br>32.37 | \$       | 0.14   |  |
| Second quarter | 36.39       | 32.77       |          | 0.14   |  |
| Third quarter  | 38.44       | 33.46       |          | 0.14   |  |
| Fourth quarter | 39.67       | 33.08       |          | 0.14   |  |

## Holders

The Company had approximately 2,239 holders of record of common stock at March 10, 2008.

## Dividends

The principal sources of the Company's cash reserves are dividends received from the Bank and Berkshire Insurance Group, together with proceeds from stock option exercises. In addition, the Company has issued subordinated debt to its wholly owned subsidiary grantor trust. The banking regulators may prohibit banks and holding companies from paying dividends that would constitute an unsafe or unsound banking practice, or which would reduce the amount of its capital below that necessary to comply with minimum applicable regulatory capital requirements. Under applicable regulations, prior regulatory approval is required for any capital distribution by the Bank to the Company if the total capital distributions for the calendar year exceed net income for that year plus the amount of retained net income for the preceding two years. The Company is subject to the requirements of Delaware law, which generally limits dividends to an amount equal to the excess of the net assets of the Company (the amount by which total assets exceed total liabilities) over its statutory capital or, if there is no excess, to its net profits for the current and/or immediately preceding fiscal year. See also the Stockholders' Equity note 13 in the financial statements in Item 8 of this Form 10-K.

## Recent Sales of Unregistered Securities; Use of Proceeds From Registered Securities

No unregistered securities were sold by the Company within the last three years. Registered securities were exchanged as part of the consideration for the acquisitions of Factory Point Bancorp and Woronoco Bancorp.



### Purchases of Equity Securities by the Issuer and Affiliated Purchases

The following table provides information with respect to any purchase made by or on behalf of the Company or any "affiliated purchaser", as defined by Section 240.10b-18(a)(3) of the Securities and Exchange Act of 1934, of shares of the Company's common stock.

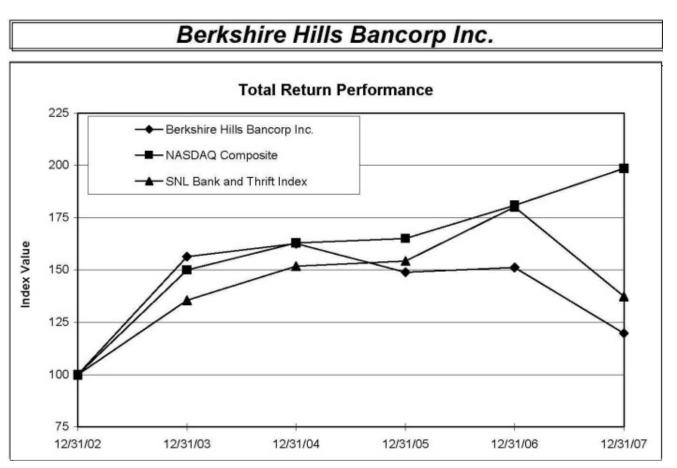
|                     |              |            | Total number of shares | Maximum number of     |
|---------------------|--------------|------------|------------------------|-----------------------|
|                     | Total number | Average    | purchased as part of   | shares that may yet   |
|                     | of shares    | price paid | publicly announced     | be purchased under    |
| Period              | purchased    | per share  | plans or programs      | the plans or programs |
| October 1-31, 2007  | 40,529       | \$ 27.96   | 40,529                 | 227,393               |
| November 1-30, 2007 | 167,500      | 26.52      | 167,500                | 59,893                |
| December 1-31, 2007 | 61,900       | 25.69      | 61,900                 | 297,993               |
| Total               | 269,929      | \$ 26.55   | 269,929                | 297,993               |

On February 23, 2006, the Company authorized the purchase of up to 300,000 shares, from time to time, subject to market conditions. The last of the shares under the February 23, 2006 plan were purchased on December 18, 2007. On December 14, 2007, the Company authorized the purchase of up to 300,000 additional shares, from time to time, subject to market conditions. The repurchase plan will continue until it is completed or terminated by the Board of Directors. The Company has no plans that it has elected to terminate prior to expiration or under which it does not intend to make further purchases.

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# **Performance Graph**

The performance graph compares the Company's cumulative stockholder return on its common stock over the last five years to the cumulative return of the NASDAQ Composite Index, and the SNL All Bank and Thrift Index. Total stockholder return is measured by dividing total dividends (assuming dividend reinvestment) for the measurement period plus share price change for a period by the share price at the beginning of the measurement period. The Company's cumulative stockholder return over a five-year period is based on an initial investment of \$100 on December 31, 2002.



|                              | Period Ending |           |           |           |           |           |  |  |  |  |
|------------------------------|---------------|-----------|-----------|-----------|-----------|-----------|--|--|--|--|
| Index                        | 12/31/02      | 12/31/03  | 12/31/04  | 12/31/05  | 12/31/06  | 12/31/07  |  |  |  |  |
| Berkshire Hills Bancorp Inc. | \$ 100.00     | \$ 156.34 | \$ 162.61 | \$ 148.90 | \$ 151.15 | \$ 119.80 |  |  |  |  |
| NASDAQ Composite             | 100.00        | 150.01    | 162.89    | 165.13    | 180.85    | 198.60    |  |  |  |  |
| SNL Bank and Thrift Index    | 100.00        | 135.57    | 151.82    | 154.20    | 180.17    | 137.40    |  |  |  |  |
|                              |               |           |           |           |           |           |  |  |  |  |

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# ITEM 6. SELECTED FINANCIAL DATA

The following summary data is based in part on the consolidated financial statements and accompanying notes, and other schedules appearing elsewhere in this Form 10-K. Historical data is also based in part on, and should be read in conjunction with, prior filings with the SEC.

|  | At or For the Years Ended December 31, |           |     |           |         |           |         |          |     |          |  |
|--|--|-----------|-----|-----------|---------|-----------|---------|----------|-----|----------|--|
| (Dollars in thousands, except per share data)      |  | 2007      |     | 2006      |         | 2005      |         | 2004     |     | 2003     |  |
|  |  |           |     |           |         |           |         |          |     |          |  |
| Selected Financial Data:                           |  |           |     |           |         |           |         |          |     |          |  |
| Total assets                                       | \$2                                    | 2,513,432 | \$2 | 2,149,642 | \$2     | 2,035,553 | \$1     | ,310,115 | \$1 | ,218,548 |  |
| Securities   |  | 258,497   |     | 234,174   |         | 420,320   |         | 414,363  |     | 359,294  |  |
| Loans, net   | 1                                      | ,921,900  | 1   | 1,679,617 | 1       | ,407,229  |         | 818,842  |     | 783,258  |  |
| Goodwill and intangibles                           |  | 182,452   |     | 121,341   |         | 99,616    |         | 7,254    |     | 10,233   |  |
| Deposits   | 1                                      | ,822,563  | 1   | 1,521,938 | 1       | ,371,218  |         | 845,789  |     | 830,244  |  |
| Borrowings and subordinated debentures             |  | 349,938   |     | 360,469   | 412,917 |           | 327,926 |          |     | 251,465  |  |
| Total stockholders' equity                         |  | 326,837   |     | 258,161   |         | 246,066   |         | 131,736  |     | 123,175  |  |
|  |  |           |     |           |         |           |         |          |     |          |  |
| Selected Operating Data:                           |  |           |     |           |         |           |         |          |     |          |  |
| Total interest and dividend income                 | \$                                     | 131,944   | \$  | 118,051   | \$      | 87,732    | \$      | 61,081   | \$  | 56,308   |  |
| Total interest expense                             |  | 68,019    |     | 57,811    |         | 36,115    |         | 20,724   |     | 18,742   |  |
| Net interest income                                |  | 63,925    |     | 60,240    |         | 51,617    |         | 40,357   |     | 37,566   |  |
| Provision for loan losses                          |  | 4,300     |     | 7,860     |         | 1,313     |         | 1,565    |     | 1,460    |  |
| Service charges and fee income                     |  | 26,654    |     | 13,539    |         | 9,373     |         | 5,493    |     | 5,023    |  |
| All other non-interest income (loss)               |  | (2,011)   |     | (1,491)   |         | 5,550     |         | 2,271    |     | 1,425    |  |
| Total non-interest expense                         |  | 65,494    |     | 48,868    |         | 48,998    |         | 28,977   |     | 28,243   |  |
| Provision for income taxes - continuing operations |  | 5,239     |     | 4,668     |         | 8,003     |         | 5,639    |     | 5,161    |  |
| Net income (loss) from discontinued operations     |  | -         |     | 371       |         | -         |         | (431)    |     | (185)    |  |
| Net income   | \$                                     | 13,535    | \$  | 11,263    | \$      | 8,226     | \$      | 11,509   | \$  | 8,965    |  |
|  |  |           |     |           |         |           |         |          |     |          |  |
| Dividends per share                                | \$                                     | 0.58      | \$  | 0.56      | \$      | 0.52      | \$      | 0.48     | \$  | 0.48     |  |
| Basic earnings per share:                          |  |           |     |           |         |           |         |          |     |          |  |
| Continuing operations                              | \$                                     | 1.47      | \$  | 1.28      | \$      | 1.16      | \$      | 2.26     | \$  | 1.74     |  |
| Discontinued operations                            |  | -         |     | 0.04      |         | -         |         | (0.08)   |     | (0.04)   |  |
| Total  | \$                                     | 1.47      | \$  | 1.32      | \$      | 1.16      | \$      | 2.18     | \$  | 1.70     |  |
|  |  |           |     |           |         |           |         |          |     |          |  |
| Diluted earnings per share:                        |  |           |     |           |         |           |         |          |     |          |  |
| Continuing operations                              | \$                                     | 1.44      | \$  | 1.25      | \$      | 1.10      | \$      | 2.08     | \$  | 1.60     |  |
| Discontinued operations                            |  | -         |     | 0.04      |         | -         |         | (0.07)   |     | (0.03)   |  |
| Total  | \$                                     | 1.44      | \$  | 1.29      | \$      | 1.10      | \$      | 2.01     | \$  | 1.57     |  |
|  |  |           |     |           |         |           |         |          |     |          |  |
| Average shares outstanding:                        |  |           |     |           |         |           |         |          |     |          |  |
| Basic  |  | 9,223     |     | 8,538     |         | 7,122     |         | 5,284    |     | 5,266    |  |
| Diluted  |  | 9,370     |     | 8,730     |         | 7,503     |         | 5,731    |     | 5,703    |  |
|  |  |           |     |           |         |           |         |          |     |          |  |

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|   |    | At or For the Years Ended December 31, |    |       |    |        |    |       |    |       |
|---|----|--|----|-------|----|--------|----|-------|----|-------|
|   |    | 2007                                   |    | 2006  |    | 2005   |    | 2004  |    | 2003  |
| Selected Operating Ratios and Other Data:     |    |  |    |       |    |        |    |       |    |       |
| Performance Ratios:                           |    |  |    |       |    |        |    |       |    |       |
| Return on average assets                      |    | 0.60%                                  |    | 0.53% |    | 0.47%  |    | 0.89% |    | 0.80% |
| Return on average equity                      |    | 4.69                                   |    | 4.40  |    | 4.19   |    | 9.06  |    | 7.28  |
| Interest rate spread                          |    | 2.79                                   |    | 2.81  |    | 3.00   |    | 3.10  |    | 3.29  |
| Net interest margin                           |    | 3.26                                   |    | 3.24  |    | 3.33   |    | 3.37  |    | 3.61  |
| Non-interest income/total net revenue         |    | 27.82                                  |    | 16.67 |    | 22.43  |    | 16.13 |    | 14.65 |
| Non-interest expense/average assets           |    | 2.90                                   |    | 2.31  |    | 2.81   |    | 2.25  |    | 2.53  |
| Dividend payout ratio                         |    | 40.28                                  |    | 42.92 |    | 45.06  |    | 22.02 |    | 28.24 |
| Bank Capital Ratios:                          |    |  |    |       |    |        |    |       |    |       |
| Tier 1 capital to average assets              |    | 7.97                                   |    | 7.69  |    | 7.79   |    | 8.08  |    | 7.87  |
| Total capital to risk-weighted assets         |    | 10.40                                  |    | 10.27 |    | 11.12  |    | 12.69 |    | 12.55 |
| Stockholders' equity/total assets             |    | 13.00                                  |    | 12.01 |    | 12.09  |    | 10.06 |    | 10.11 |
| Asset Quality Ratios:                         |    |  |    |       |    |        |    |       |    |       |
| Nonperforming loans/total loans               |    | 0.54                                   |    | 0.45  |    | 0.08   |    | 0.14  |    | 0.40  |
| Nonperforming assets/total assets             |    | 0.45                                   |    | 0.35  |    | 0.06   |    | 0.09  |    | 0.26  |
| Net loans charged-off/average total loans     |    | 0.34                                   |    | 0.07  |    | 0.08   |    | 0.15  |    | 0.35  |
| Allowance for loan losses/total loans         |    | 1.14                                   |    | 1.14  |    | 0.92   |    | 1.13  |    | 1.13  |
| Allowance for loan losses/nonperforming loans |    | 2.10x                                  |    | 2.55x |    | 10.96x |    | 8.11x |    | 2.80x |
| Share Data:                                   |    |  |    |       |    |        |    |       |    |       |
| Book value per share                          | \$ | 31.15                                  | \$ | 29.63 | \$ | 28.81  | \$ | 22.43 | \$ | 20.87 |
| Market price at year end                      | \$ | 26.00                                  | \$ | 33.46 | \$ | 33.50  | \$ | 37.15 | \$ | 36.20 |
| market price at your end                      | ψ  | 20.00                                  | Ψ  | 55.40 | Ψ  | 55.50  | Ψ  | 57.15 | Ψ  | 30.20 |

# ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## GENERAL

<u>Index</u>

This discussion is intended to assist in understanding the financial condition and results of operations of the Company. This discussion should be read in conjunction with the consolidated financial statements and accompanying notes contained in this report.

## CRITICAL ACCOUNTING POLICIES

The Company's significant accounting policies are described in Note 1 to the consolidated financial statements. Please see those policies in conjunction with this discussion.

Critical accounting policies are those that are reflective of significant judgments and uncertainties, and could potentially result in materially different results under different assumptions and conditions. Management believes that our most critical accounting policies, which involve the most complex or subjective decisions or assessments, are as follows:

Allowance for Loan Losses. Arriving at an appropriate level of allowance for loan losses involves a high degree of judgment. The allowance for loan losses provides for probable estimable losses based upon evaluations of known and inherent risks in the loan portfolio. Management uses historical information, as well as current economic data, to assess the adequacy of the allowance for loan losses as it is affected by changing economic conditions and various external factors, which may impact the portfolio in ways currently unforeseen. Although we believe that we use appropriate available information to establish the allowance for loan losses, future additions to the allowance may be necessary if certain future events occur that cause actual results to differ from the assumptions used in making the evaluation. For example, a downturn in the local economy could cause an increase in non-performing loans. Additionally, a decline in real estate values could cause some of our loans to become inadequately collateralized. In either case, this may require us to increase our provisions for loan losses, which would negatively impact earnings. The allowance for loan losses discussion in Item 1 provides additional information about the allowance.

*Income Taxes.* Management considers accounting for income taxes as a critical accounting policy due to the subjective nature of certain estimates that are involved in the calculation and evaluation of the timing and recognition of resulting tax liabilities and assets. Management uses the asset liability method of accounting for income taxes in which deferred tax assets and liabilities are established for the temporary differences between the financial reporting basis and the tax basis of the Company's assets and liabilities. Management must assess the realizability of the deferred tax assets, and to the extent that management believes that recovery is not likely, a valuation allowance is established. Adjustments to increase or decrease the valuation allowance are generally charged or credited, respectively, to income tax expense.

*Goodwill and Identifiable Intangible Assets.* In conjunction with the acquisitions of Factory Point Bancorp, Inc. in 2007 and Woronoco Bancorp in 2005, goodwill was recorded as an intangible asset equal to the excess of the purchase price over the estimated fair value of the net assets acquired. Other intangible assets were recorded for the fair value of core deposits and non-compete agreements. Goodwill and intangible assets related to insurance contracts were recorded for the purchase of insurance agencies in 2006. The valuation techniques used by management to determine the carrying value of assets acquired in the acquisition and the estimated lives of identifiable intangible assets involve estimates for discount rates, projected future cash flows and time period calculations, all of which are susceptible to change based on changes in economic conditions and other factors. Future events or changes in the estimated which were used to determine the carrying value of goodwill and identifiable intangible assets or which otherwise adversely affects their value or estimated lives could have a material adverse impact on future results of operations.

## SUMMARY

Net income increased by 20% to \$13.5 million in 2007, compared to \$11.3 million in the prior year. Net income per diluted share increased by 12% to \$1.44 in 2007 from \$1.29 in 2006. Earnings growth was driven primarily by a \$3.7 million increase in net interest income, a \$3.6 million decrease in provision for loan losses and a \$12.6 million increase in non-interest income offset by a \$16.6 million increase in non-interest expense. The increases in non-interest income and non-interest expense were due primarily to the acquisition of the five insurance agencies in the fourth quarter of 2006 and Factory Point in the third quarter of 2007. All earnings per share references are to diluted shares, and also reflect the additional shares issued in the Factory Point acquisition.

Financial highlights in 2007 included:

- . \$10.0 million increase in insurance commissions and fees (from first full year of operations from acquired insurance agencies)
- . 33% increase in deposit service fees
- . 34% increase in wealth management fees
- . 14% increase in loans (primarily from the Factory Point acquisition)
- . 32% non-maturity deposit growth (23% from the Factory Point acquisition and 9% from organic growth)

## Other highlights in 2007 included:

- . Acquired Factory Point Bancorp, contributing to a 17% increase in total assets
- . Opened four new branches in New York increasing our presence to ten branches in the New York Capital region
- . Introduced a new brand identity to improve our overall competitive positioning
- . First full year of operations for the expanded Berkshire Insurance Group contributed \$2.5 million in net income
- . Net interest margin of 3.38% for the fourth quarter of 2007 highest level in fourteen quarters
- Solid asset quality with nonperforming assets at 0.45% of total assets at December 31, 2007

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Results in 2007 included a third quarter after-tax loss of \$2.4 million (\$0.25 per share) due to a \$3.8 million loss from a balance sheet restructuring, \$1.7 million in expenses from the Factory Point acquisition (\$1.1 million after-tax or \$0.11 per share), \$1.3 million in other restructuring expenses (\$0.8 million after-tax or \$0.08 per share), and a \$2.5 million provision for loan losses (\$1.5 million after-tax or \$0.16 per share) related to a \$2.5 million charge-off for one commercial loan that was impacted by borrower fraud. Collectively, these charges lowered 2007 net income by \$5.6 million or \$0.61 per share. Results in 2006 included a third quarter loss of \$2.1 million (\$0.25 per share) due to a \$5.3 million securities loss related to a securities portfolio restructuring and deleveraging. Third quarter results in 2006 also included a \$6.2 million loan loss provision due to an adjustment of the loan loss allowance.

## COMPARISON OF FINANCIAL CONDITION AT DECEMBER 31, 2007 AND 2006

**Balance Sheet Summary.** Total assets were \$2.51 billion at year-end 2007, increasing by \$364 million (17%). Most categories of assets and liabilities increased due to the acquisition of Factory Point and organic growth. In conjunction with the acquisition, the Company restructured its balance sheet in the third quarter by selling \$32 million in securities and \$50 million in residential mortgage loans. Total loans increased by \$245 million, including acquired Factory Point loans. Organic loan growth in 2007 totaled \$58 million (3%) primarily due to growth of \$40 million (7%) in commercial mortgages.

Total deposits increased by \$301 million in 2007, including acquired Factory Point deposits. Organic deposit growth in 2007 totaled \$25 million (2%) due to growth of \$49 million (6%) in core non-maturity deposit balances. The Company allowed expensive time deposits to decrease as loan growth declined, and the Company promoted non-time accounts to take advantage of more favorable cost and cross sale characteristics. Total borrowings decreased by \$11 million in 2007, with the increase relating to the Factory Point acquisition being more than offset by the third quarter balance sheet deleveraging. Stockholders' equity increased in 2007 primarily due to \$63 million recorded in conjunction with the Factory Point acquisition, including the issuance of 1.91 million common shares. Goodwill increased by \$57 million, primarily due to the Factory Point acquisition. Total book value per share increased to \$31.15. The ratio of total equity to assets increased to 13.0% reflecting the benefit of the new shares issued and the balance sheet deleveraging. Net income of \$14 million in 2007 was primarily used for dividends of \$5 million and treasury stock buybacks of \$8 million. In the fourth quarter, the Company repurchased 270,000 shares at an average price of \$26.55 per share.

*Investment Securities.* Total investment securities increased \$24.3 million at year-end 2007 compared to year-end 2006. The Factory Point acquisition increased investment securities by \$68 million. This increase was offset primarily by the sale of securities in connection with the deleveraging program, which totaled \$32 million and the sale of \$25 million of securities from Factory Point sold shortly after the merger date. The sale of \$25 million of Factory Point securities was comprised mainly of municipal securities and other debt securities. These securities were marked to market as of the acquisition date, and they were sold for an amount that approximated this value. The Company reinvested approximately \$34 million of the proceeds in agency mortgage-backed securities and municipal bonds with average lives of 2-3 years. The remaining securities from Factory Point were comprised mainly of conventional government agency and mortgage-backed securities, and municipal bonds. The loss from the securities sold in connection with the deleveraging program was \$0.6 million. These securities had an estimated average life of approximately 4 years and a book yield of 4.75%. As a result of the actions noted above, the Company's investment portfolio estimated average life was reduced by approximately three quarters of a year.

At year-end 2007, the total investment securities portfolio of \$258 million included \$112 million of municipal bonds and obligations, \$107 million of mortgage backed securities, Federal Home Loan Bank stock of \$21 million, and \$18 million of other securities which consisted primarily of trust preferred securities. The fully taxable equivalent yield on investment securities remained unchanged at 5.6% in the fourth quarter of 2007 compared to the same period in 2006. This reflected the benefit of deleveraging in the third quarter of 2007.

*Loans*. Total loans increased by \$245 million (14%) in 2007. The Factory Point acquisition accounted for \$237 million of the increase. Excluding the impact of the \$50 million residential mortgage loan sale, organic loan growth totaled \$58 million (3%) due primarily to growth in commercial mortgages of \$40 million, residential construction loans of \$10 million and home equity loan growth of \$6 million. The Company slowed the pace of loan growth in 2007 in order to maintain adherence to strong credit standards and pricing objectives in order to strengthen its net interest margin.

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Residential mortgages increased \$58 million in 2007 including \$69 million from the Factory Point acquisition. As mentioned previously, the Company sold \$50 million in residential mortgages in the third quarter of 2007 as part of a deleverage program to improve the Company's interest rate risk profile. The Company has no subprime lending programs and does not offer Alt-A or other non-conforming loan documentation programs. The growth in residential construction lending of \$10 million was driven primarily by the Company's expansion in the Albany, NY market. The Company will focus on selling long-term fixed rate residential mortgages and maintaining adjustable rate products in its portfolio in 2008.

Commercial loans and mortgages increased \$151 million (20%) in 2007 including \$136 million from the Factory Point acquisition. Excluding the increase from the Factory Point acquisition, commercial mortgages increased \$40 million organically, primarily in the Berkshire and Pioneer Valley markets. Commercial loans decreased by \$25 million, primarily from the outplacement of a large credit in 2007. The Company forecasts solid growth in the commercial loan and mortgage portfolio for 2008, given the opportunity to book larger commercial real estate and commercial loans in Vermont as a result of the Factory Point acquisition, penetration in the expanding Albany market and our dominant position in the Berkshire and Pioneer Valley region.

Consumer loans increased \$36 million (10%) in 2007 including \$32 million from the Factory Point acquisition. Indirect automobile lending growth remained relatively flat and home equity lines of credit experienced moderate growth from pricing promotions. Loans with repricings over five years totaled \$518 million at year-end 2007, which was an increase of \$17 million over the \$501 million total at year-end 2006. The average yield on loans remained unchanged at 6.7% in the fourth quarter of 2007 compared to the same period in 2006.

Asset Quality. The Company's asset quality measures remained solid at year-end 2007, despite softening economic conditions taking hold in the second half of 2007. Nonperforming loans increased to \$10.5 million at year-end 2007 (0.54% of total loans) compared to \$7.6 million at year-end 2006 (0.45% of total loans). Nonaccruing commercial business loans decreased from \$7.2 million at year-end 2006 to \$4.2 million at year-end 2007, primarily due to charge-offs of \$4.0 million related to one commercial loan stemming from borrower fraud. Offsetting this decrease in nonaccruing commercial business loans was a \$4.9 million increase in nonaccruing commercial mortgages. The increase in nonaccruing commercial mortgages resulted mainly from the classification of one large commercial mortgage totaling \$2.6 million in the third quarter of 2007 and several smaller credits placed on nonaccrual during the year.

In addition to the nonperforming loans discussed above, the Company has identified approximately \$23.1 million in potential problem loans at year-end 2007 as compared to \$16.2 million at year-end 2006. Potential problem loans are loans that are currently performing, but where known information about possible credit problems of the related borrowers causes management to have doubts as to the ability of such borrowers to comply with the present loan repayment terms and which may result in disclosure of such loans as nonperforming at some time in the future. Potential problem loans are typically loans that are performing but are classified by the Company's loan rating system as "substandard." At December 31, 2007 and 2006, potential problem loans primarily consisted of commercial business loans and commercial mortgages. At year-end 2007, there were six potential problem loans that exceeded \$1.0 million, totaling \$14.2 million in aggregate compared to six potential problem loans exceeding \$1.0 million, totaling \$10.0 million at year-end 2006. Management cannot predict the extent to which economic conditions may worsen or other factors which may impact borrowers and the potential problem loans. Accordingly, there can be no assurance that other loans will not become 90 days or more past due, be placed on nonaccrual, become restructured, or require increased allowance coverage and provision for loan losses.

As a result of the softening economic conditions in 2007, the Company did experience a modest increase in nonaccruing residential mortgages and consumer loans (mostly home equity loans). Nonaccruing residential mortgages totaled \$0.7 million and nonaccruing consumer loans totaled \$0.4 million at year-end 2007. Other real estate owned totaled \$0.9 million at year-end 2007 and was comprised of two residential mortgage properties.

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*Loan Loss Allowance*. The determination of the allowance for loan losses is a critical accounting estimate. The Company's methodologies for determining and allocating the allowance for loan losses focus on ongoing reviews of larger individual loans, historical net charge-offs, delinquencies in the loan portfolio, the level of impaired and non-performing assets, values of underlying loan collateral, the overall risk characteristics of the portfolios, changes in composition or size of the portfolio, geographic location, prevailing economic conditions and other relevant factors. The various factors used in the methodologies are reviewed on a periodic basis.

The Company considers the allowance for loan losses of \$22.1 million appropriate to cover losses inherent in the loan portfolio as of December 31, 2007. However, no assurance can be given that the Company will not, in any particular period, sustain loan losses that are sizable in relation to the amount reserved, or that subsequent evaluations of the loan portfolio, in light of factors then prevailing, including economic conditions, the Company's ongoing credit review process or regulatory requirements, will not require significant changes in the allowance for loan losses. Among other factors, a protracted economic slowdown and/or a decline in commercial or residential real estate values in the Company's markets may have an adverse impact on the current adequacy of the allowance for loan losses by increasing credit risk and the risk of potential loss. The ratio of the loan loss allowance to total loans was 1.14% at year-end 2007 and year-end 2006.

The total allowance for loan losses is generally available to absorb losses from any segment of the portfolio. The allocation of the Company's allowance for loan losses disclosed in a table on page 12 of this document is subject to change based on the changes in criteria used to evaluate the allowance and is not necessarily indicative of the trend of future losses in any particular portfolio.

In 2006, the Company refined its allowance for loan losses allocation methodology. In addition, management determined in the third quarter of 2006, loan losses would increase above negligible levels of recent years due to signs of an economic slowdown and increasing risk factors in the commercial and real estate loan portfolios. These changes resulted in a third quarter 2006 provision for loan losses of \$5.5 million to increase general pool reserve levels due to a higher percentage of inherent losses in the loan portfolio.

*Other Assets.* The net book value of premises increased \$9.7 million due primarily to the Factory Point acquisition and the de-novo branching program in the Company's New York market. Goodwill and other intangible assets increased \$61.1 million mainly from the acquisition of Factory Point. All other assets increased primarily due to equity investments in community and historic development entities which provide transferable tax credits utilized by the Company and an increase in current income tax receivable and net deferred tax assets.

*Deposits and Borrowings.* Total deposits increased by \$300.6 million (20%) in 2007. The Factory Point acquisition resulted in \$274 million of this increase. Organic non-maturity deposit growth was \$72 million and time deposits decreased \$45 million. Deposit growth was centered in higher yielding money market accounts and demand deposits. Time deposits continued to decrease in 2007, as the Company has shifted its focus, generating growth in demand deposits, NOW accounts and money market accounts. The Bank's strategy is to promote lower cost transaction accounts, along with money market accounts which can be tied to other relationship banking. With this strategy, the Bank has also enhanced its commercial payment services and municipal account solicitation in order to broaden its footprint and improve cross sales with loan and insurance products. In 2007, the Bank unveiled its "I'm so excited" branding initiative and implemented new goals and incentives for increasing the pool of customers and products. The de novo branch program in New York generated \$29 million in deposit growth, with total New York deposits increasing to \$131 million at year-end 2007.

Total borrowings decreased by \$11 million during 2007 due to the reduction of FHLBB borrowings with \$82 million in funds provided from the deleveraging at the end of the third quarter offset by the assumption of \$34 million in borrowings from Factory Point and a \$20 million increase in borrowings at the holding company to fund the cash portion of the Factory Point acquisition and stock repurchases. During 2007, the Bank borrowed \$65 million in FHLBB term advances over one year. The average maturity of these term borrowings was 4.8 years and they were used to fund growth of intermediate term loans. Most of these advances were bullet advances without optional calls. Total year-end borrowings with maturities over three years increased to \$80 million from \$68 million. FHLBB Borrowings maturing under a year increased slightly to \$124 million at year-end 2007 from \$122 million at the prior year-end. Borrowings in 2007 also included \$35 million in short term note payables at the holding company which were used to provide funding for the Factory Point acquisition and stock repurchases mentioned previously. The cost of borrowings increased to 4.7%

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in the fourth quarter of 2007 from 4.4% in the same quarter of 2006. This cost rose primarily due to extending term borrowings and the cost of holding company short-term note payables.

*Equity.* Stockholders' equity increased in 2007 primarily due to \$63 million recorded in conjunction with the Factory Point acquisition, including the issuance of 1.91 million common shares. Total book value per share increased to \$31.15. The ratio of total equity to assets increased to 13.0% reflecting the benefit of the new shares issued and the balance sheet deleveraging. Net income of \$14 million in 2007 was primarily used for dividends of \$5 million and treasury stock buybacks of \$8 million. There were 272,600 shares of treasury stock repurchased at a total cost of \$7.8 million (\$26.52 per share on average), and there were 138,548 shares issued for option exercises and stock grants.

The Bank met all regulatory capital requirements and continued to satisfy the conditions necessary to be classified as "Well Capitalized" in accordance with federal regulatory standards. The Bank's risk based capital was 10.4% at year-end 2007 compared to 10.3% at year-end 2006 Because the Bank's dividends exceeded retained earnings from recent operations in accordance with certain regulatory measurements in 2006, the Bank's dividends to the Company required specific regulatory approval. Such dividends in the immediate future would also require specific regulatory approval. The Bank received regulatory approval to pay \$10 million in dividends to the Company in 2007. For 2008, the Bank can declare aggregate additional dividends of \$9 million without obtaining regulatory approval.

## COMPARISON OF OPERATING RESULTS FOR THE YEARS ENDED DECEMBER 31, 2007 AND 2006

*Net Income*. Net income increased by 20% to \$13.5 million in 2007, compared to \$11.3 million in the prior year. Net income in 2007 included a third quarter after-tax charge of \$2.4 million (\$0.25 per share) due to a \$3.8 million charge from a balance sheet restructuring, \$1.7 million in expenses from the Factory Point acquisition (\$1.1 million after-tax), \$1.3 million in other restructuring expenses (\$0.8 million after-tax), and a \$2.5 million provision for loan losses (\$1.5 million after-tax) related to a \$2.5 million charge-off for one commercial loan that was impacted by borrower fraud. Collectively, these charges lowered 2007 net income by \$5.6 million. Net income in 2007 also included total costs of \$4.2 million for the New York de novo branch program and the costs of the Company's branding program, which the Company views as an investment in franchise expansion and brand awareness. The above charges are not viewed as related to usual operations. The return on average assets for the year 2007 was 0.60% and the return on average equity was 4.69% for the year.

*Total Revenue.* Total revenue consists of net interest income and non-interest income. Total revenue increased by \$16.3 million (23%) in 2007. This increase was due primarily to a full year of insurance commissions and fees from Berkshire Insurance Group, acquisitions, de novo expansion, and organic growth.

*Net Interest Income.* Net interest income increased by \$3.7 million (6%) to \$63.9 million in 2007 compared to 2006. The increase in net interest income resulted primarily from an increase in average earning assets of 6% due to higher loan balances (primarily from the Factory Point acquisition and organic loan growth). The net interest margin improved by 2 basis points ("bp") to 3.26% for 2007 compared to 3.24% in 2006. The Company improved its net interest margin during the second half of 2007 despite the difficult market conditions. As previously mentioned, the Company restructured the balance sheet in the third quarter of 2007 by selling \$32 million in investment securities and \$50 million in residential mortgages and paid down \$82 million in borrowings. In addition, the Company acquired Factory Point which had a net interest margin in excess of 4% and implemented new pricing strategies. These actions led to the improvement in the net interest margin increasing to 3.38% in the fourth quarter of 2007 from 3.15% for the second quarter of 2007.

The yield on earning assets increased 36 bp to 6.61% in 2007 compared to 2006. This increase was due primarily to the deleveraging transactions in 2006 and 2007 as well as an increase in yield on loan originations and purchases of new securities during an increasing rate environment that was prevalent for 2006 and most of 2007. The average rate paid for interest bearing liabilities increased 38 bp to 3.82% in 2007 compared to 2006. The increase in the rate paid on interest bearing liabilities can be attributed to a higher average federal funds rate in 2007 compared to 2006. The increase in average balances on interest earning assets and interest bearing liabilities was impacted by the Factory Point acquisition and offset somewhat by the third quarter balance sheet restructuring.

*Provision for Loan Losses.* The provision for loan losses is a charge to earnings in an amount sufficient to maintain the allowance for loan losses at a level deemed adequate by the Company. The level of the allowance is a critical accounting estimate, which is subject to uncertainty. The level of the allowance was included in the discussion of

financial condition. The loan loss provision totaled \$4.3 million for the year 2007, compared to \$7.9 million in 2006. The provision for loan losses for 2007 reflected a \$2.5 million charge-off related to a commercial credit with borrower fraud. The total charge-offs in 2007 related to this commercial credit with borrower fraud totaled \$4.0 million. Total net loan charge-offs were \$6.0 million in 2007. Excluding the \$4.0 million charge-off mentioned above, all other net charge-offs totaled \$2.0 million (0.11% of average loans), compared to net charge-offs of \$1.1 million (0.07% of average loans) in 2006. The decrease in the provision for loan losses in 2007 from 2006 was due primarily to the previously mentioned \$5.5 million charge in 2006 for increases in general pool reserve levels due to management's evaluation of a higher percentage of inherent losses in the loan portfolio at that time.

*Non-Interest Income.* Non-interest income increased \$12.6 million in 2007 to \$24.6 million from \$12.0 million in 2006. The increase was driven primarily by a \$10.0 million increase in insurance commissions and fees from a full year of activity of Berkshire Insurance Group as well as increases in deposit service fees and wealth management. Deposit service fees increased \$1.9 million (33%) in 2007 from growth in core deposit accounts, pricing increases and the Factory Point acquisition. Wealth management fees increased \$1.1 million (34%) in 2007 from organic growth and the Factory Point acquisition. The Company will continue to focus on diversifying and expanding its sources of non-interest income. Non-interest income included \$3.8 million in losses for the previously mentioned deleveraging in the third quarter of 2007 and \$3.1 million in losses from a balance sheet restructuring in the third quarter of 2006.

*Non-Interest Expense.* Non-interest expense increased by \$16.6 million (34%) in 2007 compared to 2006. For 2007, additional expense from the acquired insurance agencies totaled \$6.5 million, merger, integration and restructuring expenses increased \$1.4 million, marketing expenses increased \$1.1 million from the branding campaign and acquisitions, amortization of intangible assets increased \$1.0 million from acquisitions, and expenses related to the de novo branch program increased by \$1.5 million to \$3.4 million in 2007, compared to \$1.9 million in 2006. Berkshire views the de novo branch costs as an investment in franchise expansion in the attractive Albany and Tech Valley, New York area. The remaining \$5.1 million increase (10%) in total non-interest expense was in all other non-interest expense related to higher overhead for the Company's transition into a regional bank, together with initiatives to develop sales and products which resulted in increases in personnel, data processing and professional fees.

*Income Tax Expense.* The effective tax rate for 2007 was 27.9%. The effective tax rate in 2006 was 30.3%. The decrease in the effective tax rate resulted mainly from increases in tax credits and tax-exempt income in 2007.

**Results of Segment Operations.** The Company acquired five affiliated insurance agencies in the fourth quarter of 2006. The Company had not previously established operating segments for the purposes of financial statement disclosure. Due to the change in the composition of the Company's business as a result of the insurance agency acquisitions, the Company has designated two operating segments for financial statement disclosure: banking and insurance. Additional information about the Company's accounting for segment operations is contained in Note 17 to the financial statements contained in Item 8 of this 10-K.

One of the Company's strategies is to emphasize non-depository products and increase fee income to diversify revenues, enhance customer benefit, and reduce reliance on net interest income. The Company's acquisition of insurance agencies in the fourth quarter of 2006 was a significant step in implementing this strategy. Net income of the insurance segment for 2007 increased by \$2.2 million due to the impact of the acquired insurance agencies and earnings due to the impact of annual contingency revenues which are received in the first half of the year. Net income for the banking segment for 2007 increased \$1.1 million due to increases in net interest income (primarily due to growth in earning assets and the Factory Point acquisition) and non-interest income (increases in deposit service and wealth management fees) as well as a decrease in the provision for loan losses offset by an increase in non-interest expense (driven by the de novo branches, marketing costs and the Factory Point merger costs).

*Comprehensive Income*. Comprehensive income is a component of total stockholders' equity on the balance sheet. Comprehensive income includes changes in accumulated other comprehensive income, which consist of changes (after-tax) in the unrealized market gains and losses of investment securities available for sale and the net gain/(loss) on derivative instruments used as cash flow hedges. The Company recorded comprehensive income of \$14.7 million in 2007 compared to \$13.6 million in 2006.

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### COMPARISON OF OPERATING RESULTS FOR THE YEARS ENDED DECEMBER 31, 2006 AND 2005

*Net Income*. Net income increased by 37% to \$11.3 million in 2006, compared to \$8.2 million in the prior year. Net income in 2006 included third quarter charges related to a \$5.3 million loss on the securities portfolio restructuring and a \$5.5 million adjustment of loan loss allowance pool reserve levels. Net income in 2006 also included total costs of \$1.8 million for the New York de novo branch program, which the Company views as an investment in franchise expansion. The return on average assets for the year 2006 was 0.53%. Before the above charges, which total \$12.6 million in the aggregate (\$8.2 million after adjusting for taxes at a 35% tax rate), income was \$19.5 million which represented a return of approximately 0.92% on assets. The return on average equity was 4.4% for the year, and the return before the above charges was approximately 7.6%. Results in 2006 also included non-cash charges of \$2.0 million for the amortization of intangible assets. Before these additional charges, the return on equity was approximately 8.1%, which the Company regards as a measure of its ongoing cash return on invested capital before its investment in franchise expansion. Most major categories of income and expense increased in 2006 compared to 2005 due to the full year benefit of the Woronoco acquisition, along with expansion and organic growth.

*Total Net Revenue.* Total net revenue consists of net interest income and non-interest income. Total net revenue increased by \$5.7 million (9%) in 2006. Excluding net securities losses of \$3.1 million in 2006 and gains of \$4.3 million in 2005, total net revenue increased by \$13.2 million (21%) due to acquisitions, de novo expansion, and organic growth. Excluding securities gains and losses, total net revenue per diluted share was \$8.64 in 2006, increasing by 4% from \$8.30 in the prior year. Including securities gains and losses, this measure was \$8.28 and \$8.87 in 2006 and 2005, respectively.

*Net Interest Income.* Net interest income increased by \$8.6 million (17%) to \$60.2 million in 2006 compared to 2005. Average earning assets increased by 21% due to higher loan balances. This favorable volume variance was offset by an unfavorable rate variance, as the net interest margin decreased to 3.24% in 2006 from 3.33% in 2005 due to the impact of the flat yield curve and deposit balance shifts towards higher cost accounts. This margin tightening produced an unfavorable rate variance of approximately \$2.9 million, which was offset by the benefit of the strong increase in average loans which produced a positive volume variance of approximately \$12.0 million to fully taxable equivalent net interest income.

The Federal Reserve Bank completed the final interest rate hike in a series of seventeen sequential interest rate hikes over a two year period ending at mid-year 2006. Short term interest rates increased by 1% during the first half of the year and then remained constant through year-end. The year-end federal funds rate was 5.25% and the prime rate was 8.25%. The ten year treasury rate increased by approximately 0.30% to 4.70% over the course of the year, peaking around 5.25% at mid-year. The yield curve was inverted for much of the year, with short-term rates exceeding long-term rates. The Company had modest liability sensitivity at the end of 2005 which was expected to produce a 0.02% decrease in the net interest margin based on a 1% increase in rates, but the margin decreased by 0.09% due to the aforementioned flat yield curve and deposit mix shifts.

The net interest margin decreased from 3.36% in the fourth quarter of 2005 to 3.16% in the second quarter of 2006 and then rebounded to 3.31% in the fourth quarter of 2006. Fourth quarter net interest income included some of the benefit of the securities restructuring. This was partially offset by borrowings to fund the insurance agency acquisitions. Seasonal time account repricings, narrower commercial loan spreads, and a continuing negative yield curve were expected to push the net interest margin towards 3.20% in 2007. In order to combat these margin pressures, the Bank intended to promote low cost transaction accounts and to continue to emphasize commercial loan originations which are its highest yielding assets.

Balance sheet average balances reflected the full year benefit of the Woronoco Bancorp acquisition in June 2005. The average balances of the major loan categories generally increased throughout 2006, increasing by 31% for the year 2006 compared to 2005. Securities average balances decreased gradually during the year and then fell sharply in the fourth quarter due to the portfolio restructuring. For the year, the average balance declined by 10%. Deposit balances increased throughout the year, with the yearly average increasing by 29% over 2005. NOW and savings account balances trended downward during the year due to the migration of balances into higher yield and faster growing money market and time deposit accounts. Average demand deposit accounts declined in the first two quarters but then increased at an 8% annualized rate in the second half of 2006, producing yearly growth of 17% compared to 2005. Average borrowings declined in the first half of the year, increased in the third quarter due to the strong loan growth in

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the second quarter, and then declined in the fourth quarter due to the deleveraging related to the securities portfolio restructuring. Average borrowings decreased by 4% for the year. Average equity increased by 30% for the year due primarily to the full year impact of the equity issued in conjunction with the Woronoco acquisition.

All major categories of interest-earning assets and interest-bearing liabilities produced higher yields and costs in 2006 due to the cumulative impact of increasing interest rates over the last two years except for savings costs which were flat year-to-year. Several categories have contracted future repricings which will produce additional increases based on current interest rate levels. Commercial business loans, money market deposit accounts, and time deposits have the most sensitivity to rate changes and the quarterly average rates in these three categories increased in the range of 0.9% - 1.0% due to the 1.0% increase in short term rates in 2006. Residential mortgages and savings accounts showed the least sensitivity, with quarterly average rates increasing by less than 0.30%. The average interest spread decreased by approximately 0.19% to 2.81% in 2006 from 3.00% in 2005. The decrease in the net interest margin was less than the decrease in the spread due to the benefit from growth in non-interest bearing demand deposits and stockholders' equity.

*Provision for Loan Losses.* The loan loss provision totaled \$7.9 million for the year 2006, compared to \$1.3 million in 2005. The year's provision included approximately \$5.5 million related to the third quarter increase in the pool reserves as a result of the higher inherent losses due to economic changes. The year's provision also increased due to loan growth and higher impairment reserves. Net loan charge-offs were \$1.1 million (0.07% of average loans) in 2006, compared to \$1.0 million (0.08% of average loans) in the prior year.

*Non-Interest Income*. Non-interest income decreased by \$2.9 million (19%) to \$12.0 million in 2006 compared to \$14.9 million in 2005. This was due to a \$7.4 million swing from securities gains to securities losses, which the Company does not view as part of its basic operating income. All other non-interest income increased by \$4.5 million (43%). This increase primarily reflected the benefit of fee income from acquisitions and organic growth. Deposit fee income increased by \$1.3 million (28%), insurance fee income increased by \$2.5 million (199%), and wealth management fee income increased by \$0.5 million (16%). Fourth quarter insurance fee income increased by \$1.0 million in 2006 compared to 2005 due to two months' revenues from insurance agencies acquired at the end of October 2006. On a pro forma basis, assuming that the agencies had been acquired at the beginning of 2006 and excluding securities gains and losses, pro forma non-interest income measured 29% of total 2006 pro forma net revenue, compared to an historic ratio of 17% in 2005. Including securities gains and losses, this measure was 26% and 22% in 2006 and 2005, respectively.

The Company is strategically emphasizing growth of fee income sources both to enhance cross sales in its pool of customers and products, and to reduce its reliance on net interest income which may continue to be impacted by tighter margins based on competitive industry conditions.

The Company recorded gross securities losses of \$5.6 million in 2006 due primarily to the securities portfolio restructuring in the third quarter. Gross losses of \$1.9 million were recorded in 2005 in relation to a deleveraging in the first half, in connection with the Woronoco Bancorp acquisition. The Company recorded gross securities gains of \$2.4 million in 2006 which were primarily related to the sale of equity securities. The Company had recorded \$6.1 million in securities gains in 2005 which were also mostly related to equity securities sales. As of the end of 2006, the Company had substantially liquidated its portfolio of equity securities and no further significant equity securities gains were expected to be recorded. All other non-interest income increased to \$1.6 million in 2006 from \$1.3 million in 2005. This income was primarily related to increases in cash surrender value of life insurance, and the increase in 2006 was primarily related to life insurance death benefits received.

*Non-Interest Expense.* Total non-interest expense was essentially unchanged in 2006 compared to 2005, with increases related to growth, branch expansion, and acquisitions offset by the impact of the one-time non-cash \$8.8 million charge for the ESOP termination in 2005. Excluding the ESOP termination charge, total non-interest expense increased by \$8.7 million (22%) in 2006. This increase included approximately \$1.2 million in higher New York expansion charges, which totaled \$1.8 million for the de novo branch program for 2006. These charges are viewed by the Company as an investment in franchise expansion. All other non-interest expenses increased by \$7.5 million (19%) in 2006 compared to 2005. The \$0.6 million decrease in non-recurring expense was due to the Woronoco indirect acquisition related charges in 2005. Nonrecurring expenses in 2006 were primarily related to insurance agency integration expenses and severance costs. All other categories of expense increased due to the acquisitions, de novo branching, and organic growth. Total full time equivalent staff increased by 31% to 522 at year-end 2006 from 399 at the prior year-end,

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primarily due to the staff of the insurance agencies acquired in the fourth quarter. While the Company has significantly expanded its loan origination activities, much of the impact on expenses has been offset by higher deferrals of loan origination related expenses; these deferrals increased by \$3.9 million in 2006 compared to 2005. The Company's strategy continues to emphasize the realization of efficiencies from expanded operations, targeted programs developed in the Company's Six Sigma process improvement discipline, and ongoing expense controls. Amortization of intangible assets increased to \$2.0 million in 2006 from \$1.1 million in 2005 and is scheduled to increase to \$2.7 million in 2007 due to the insurance agency acquisitions. The Company evaluates its profitability both including and excluding this non-cash charge which is related to acquisitions of relationships which are expected to provide ongoing value beyond the period of the related deposit and insurance contracts which comprise the majority of intangible assets and related amortization. The ratio of non-interest expense to total average assets decreased to 2.31% in 2006 from 2.81% in the prior year.

*Income Tax Expense and Income from Discontinued Operations.* The effective tax rate for 2006 was 30.3%. The effective tax rate in 2005 was 49.3% due to the non-deductibility of most of the ESOP termination charge. Excluding this charge, the effective tax rate was approximately 32% in 2005. The improvement in the effective tax rate included a benefit of approximately 2.7% compared to pre-tax income which was related to a higher average balance of municipal securities in 2006. Results for the second and third quarters of 2006 also included income from discontinued operations from the sale of the Company's data processing subsidiary in June 2004. The Company does not expect to record additional income or expense from these discontinued operations.

*Comprehensive Income*. Comprehensive income is a component of total stockholders' equity on the balance sheet. Comprehensive income includes changes in accumulated other comprehensive income, which consist primarily of changes (after-tax) in the unrealized market gains and losses of investment securities available for sale. The Company recorded comprehensive income of \$13.6 million in 2006 compared to \$1.8 million in 2005. Results in 2005 included the impact of a \$10.2 million unrealized loss on available for sale investment securities due to higher interest rates. Results in 2006 included a \$3.9 million unrealized gain which remained after the realization of \$3.1 million in net securities losses through the income statement.

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## Average Balances, Interest and Average Yields/Cost

The following table presents an analysis of average rates and yields on a fully taxable equivalent basis for the years presented. Tax exempt interest revenue is shown on a tax-equivalent basis for proper comparison using a statutory, federal income tax rate of 35%.

|   |      |         |    | 2007    |         |         |         |    | 2006    |         |              |         |    | 2005   |         |
|---|------|---------|----|---------|---------|---------|---------|----|---------|---------|--------------|---------|----|--------|---------|
| _   |      |         |    |         | Average |         |         |    |         | Average |              |         |    |        | Average |
|   |      | Average |    |         | Yield/  |         | Average |    |         | Yield/  |              | Average |    |        | Yield/  |
| (Dollars in millions)                       | I    | Balance | I  | nterest | Rate    | ]       | Balance | Ir | nterest | Rate    | ]            | Balance | In | terest | Rate    |
| Interest-earning assets:                    |      |         |    |         |         |         |         |    |         |         |              |         |    |        |         |
| Loans (1)                                   | \$   | 1,789.0 | \$ | 120.1   | 6.71%   | \$      | 1,547.3 | \$ | 100.8   | 6.51%   | \$           | 1,182.3 | \$ | 70.1   | 5.93%   |
| Investment securities (2)                   | -    | 235.2   | -  | 13.9    | 5.91    | Ŧ       | 370.8   | Ŧ  | 19.1    | 5.15    | Ŧ            | 413.0   | Ŧ  | 19.2   | 4.64    |
| Short-term investments                      |      | 4.7     |    | 0.1     | 3.02    |         | 4.9     |    | 0.3     | 6.12    |              | 2.8     |    | 0.1    | 3.30    |
| Total interest-earning assets               | _    | 2,028.9 |    | 134.1   | 6.61    |         | 1,923.0 |    | 120.2   | 6.25    |              | 1,598.1 |    | 89.4   | 5.59    |
| Intangible assets                           |      | 138.3   |    | 101     | 0.01    |         | 103.2   |    | 120.2   | 0.23    |              | 62.0    |    | 07.1   | 0.07    |
| Other non-interest earning                  |      | 100.0   |    |         |         |         | 105.2   |    |         |         |              | 02.0    |    |        |         |
| assets                                      |      | 95.2    |    |         |         |         | 90.1    |    |         |         |              | 85.1    |    |        |         |
| Total assets                                | \$   | 2,262.4 |    |         |         | \$      | 2,116.3 |    |         |         | \$           | 1,745.2 |    |        |         |
|   |      |         |    |         |         | <u></u> | ,       |    |         |         | _ <u>_</u> ; |         |    |        |         |
| Interest-bearing liabilities:               |      |         |    |         |         |         |         |    |         |         |              |         |    |        |         |
| Deposits:                                   |      |         |    |         |         |         |         |    |         |         |              |         |    |        |         |
| NOW accounts                                | \$   | 157.9   |    | 2.3     | 1.46%   | \$      | 137.8   |    | 1.5     | 1.09%   | \$           | 121.7   |    | 0.5    | 0.39%   |
| Money market accounts                       |      | 339.2   |    | 12.2    | 3.60    |         | 284.4   |    | 9.7     | 3.41    |              | 209.0   |    | 4.4    | 2.13    |
| Savings accounts                            |      | 201.6   |    | 2.2     | 1.09    |         | 210.6   |    | 1.9     | 0.90    |              | 205.8   |    | 1.8    | 0.90    |
| Certificates of deposit                     |      | 714.1   |    | 33.9    | 4.75    |         | 651.7   |    | 27.9    | 4.28    |              | 445.2   |    | 14.3   | 3.20    |
| Total interest-bearing deposits             |      | 1,412.8 |    | 50.6    | 3.58    |         | 1,284.5 |    | 41.0    | 3.19    |              | 981.7   |    | 21.0   | 2.14    |
| Borrowings                                  |      | 365.8   |    | 17.4    | 4.76    |         | 394.4   |    | 16.8    | 4.26    |              | 410.8   |    | 15.1   | 3.67    |
| Total interest-bearing                      |      |         |    |         |         |         |         |    |         |         |              |         |    |        |         |
| liabilities                                 |      | 1,778.6 |    | 68.0    | 3.82    |         | 1,678.9 |    | 57.8    | 3.44    |              | 1,392.5 |    | 36.1   | 2.59    |
| Non-interest-bearing demand                 |      |         |    |         |         |         |         |    |         |         |              |         |    |        |         |
| deposits                                    |      | 190.4   |    |         |         |         | 174.5   |    |         |         |              | 149.6   |    |        |         |
| Other non-interest-bearing                  |      |         |    |         |         |         |         |    |         |         |              |         |    |        |         |
| liabilities                                 |      | 5.4     |    |         |         |         | 7.2     |    |         |         |              | 6.6     |    |        |         |
| Total liabilities                           |      | 1,974.4 |    |         |         |         | 1,860.6 |    |         |         |              | 1,548.7 |    |        |         |
| Equity                                      |      | 288.0   |    |         |         |         | 255.7   |    |         |         |              | 196.5   |    |        |         |
| Total liabilities and equity                | \$   | 2,262.4 |    |         |         | \$      | 2,116.3 |    |         |         | \$           | 1,745.2 |    |        |         |
|   |      |         |    |         |         |         |         |    |         |         |              |         |    |        |         |
| Net interest-earning assets                 | \$   | 250.3   |    |         |         | \$      | 244.1   |    |         |         | \$           | 205.6   |    |        |         |
| Net interest income                         |      |         | \$ | 66.1    |         |         |         | \$ | 62.4    |         |              |         | \$ | 53.3   |         |
| Interact rate enreed                        |      |         |    |         | 2.79%   |         |         |    |         | 2.81%   |              |         |    |        | 3.00%   |
| Interest rate spread<br>Net interest margin |      |         |    |         | 2.79%   |         |         |    |         | 2.81%   |              |         |    |        | 3.33%   |
| Interest-earning assets/interest-l          | hoor | ina     |    |         | 5.20%   |         |         |    |         | 3.24%   |              |         |    |        | 3.33%   |
| liabilities                                 | Jean | ing     |    |         | 114.07% |         |         |    |         | 114.54% |              |         |    |        | 114.76% |
| Fully taxable equivalent                    |      |         |    |         | 114.07% |         |         |    |         | 114.34% |              |         |    |        | 114.70% |
| adjustment                                  |      |         | \$ | 2.2     |         |         |         | \$ | 2.1     |         |              |         | \$ | 1.6    |         |
| aujustinent                                 |      |         | φ  | 2.2     |         |         |         | φ  | 2.1     |         |              |         | φ  | 1.0    |         |
|   |      |         |    |         |         |         |         |    |         |         |              |         |    |        |         |

(1) The average balances of loans includes nonaccrual loans, loans held for sale, and deferred fees and costs.

(2) The average balance of investment securities is based on amortized cost.

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## **RATE/VOLUME ANALYSIS**

The following table presents the effects of changing rates and volumes on the fully taxable equivalent net interest income. Tax exempt interest revenue is shown on a tax-equivalent basis for proper comparison using a statutory, federal income tax rate of 35%. Changes attributable to changes in both rate and volume have been allocated proportionately based on the absolute value of the change due to rate and the change due to volume.

|                               |      | 2007    | Com    | pared with  | 2006   | 5       |                            | 2006    | 7,355 \$ 23,378 \$ 30,7<br>1,970 (2,062)<br>40 106 |         |    |        |
|-------------------------------|------|---------|--------|-------------|--------|---------|----------------------------|---------|--|---------|----|--------|
|                               |      | Increa  | ise (I | Decrease) I | Due to | )       | Increase (Decrease) Due to |         |  |         | )  |        |
| (In thousands)                | Rate |         |        | Volume      |        | Net     |                            | Rate    |  | Volume  |    | Net    |
| Interest income:              |      |         |        |             |        |         |                            |         |  |         |    |        |
| Loans                         | \$   | 2,944   | \$     | 16,280      | \$     | 19,224  | \$                         | 7,355   | \$   | 23,378  | \$ | 30,733 |
| Investment securities         |      | 2,548   |        | (7,714)     |        | (5,166) |                            |         |  | (2,062) |    | (92)   |
| Short-term investments        |      | (103)   |        | (11)        |        | (114)   |                            | 40      |  | 106     |    | 146    |
| Total interest income         |      | 5,389   |        | 8,555       |        | 13,944  |                            | 9,365   |  | 21,422  |    | 30,787 |
|                               |      |         |        |             |        |         |                            |         |  |         |    |        |
| Interest expense:             |      |         |        |             |        |         |                            |         |  |         |    |        |
| NOW accounts                  |      | 616     |        | 235         |        | 851     |                            | 924     |  | 70      |    | 994    |
| Money market accounts         |      | 601     |        | 1,953       |        | 2,554   |                            | 3,272   |  | 1,970   |    | 5,242  |
| Savings accounts              |      | 442     |        | (77)        |        | 365     |                            | (29)    |  | 42      |    | 13     |
| Certificates of deposit       |      | 2,996   |        | 2,812       |        | 5,808   |                            | 5,813   |  | 7,934   |    | 13,747 |
| Total deposits                |      | 4,655   |        | 4,923       |        | 9,578   |                            | 9,980   |  | 10,016  |    | 19,996 |
| Borrowings                    |      | 1,926   |        | (1,273)     |        | 653     |                            | 2,319   |  | (619)   |    | 1,700  |
| Total interest expense        |      | 6,581   |        | 3,650       |        | 10,231  |                            | 12,299  |  | 9,397   |    | 21,696 |
| Change in net interest income | \$   | (1,192) | \$     | 4,905       | \$     | 3,713   | \$                         | (2,934) | \$   | 12,025  | \$ | 9,091  |

### LIQUIDITY AND CAPITAL RESOURCES

Liquidity is the ability to meet cash needs at all times with available cash or by conversion of other assets to cash at a reasonable price and in a timely manner. The primary source of funding for the Company is dividend payments from the Bank and from Berkshire Insurance Group. Additional sources of liquidity are proceeds from borrowings and capital offerings, and from stock option exercises. The main uses of liquidity are the payment of stockholder dividends, purchases of treasury stock, debt service on outstanding borrowings and debentures, and business acquisitions. There are certain restrictions on the payment of dividends as discussed in the Stockholders' Equity note to the consolidated financial statements.

The Bank's primary source of liquidity is customer deposits. Additional sources are borrowings, repayments of loans and investment securities, and the sale and repayments of investment securities. The Bank closely monitors its liquidity position on a daily basis. Sources of borrowings include advances from the FHLBB and a repurchase agreement line of credit with a nationally recognized broker-dealer. The greatest sources of uncertainty affecting liquidity are deposit withdrawals and usage of loan commitments, which are influenced by interest rates, economic conditions, and competition. The Bank relies on competitive rates, customer service, and long-standing relationships with customers to manage deposit and loan liquidity. Based on its historical experience, management believes that it has adequately provided for deposit and loan liquidity needs. Both liquidity and capital resources are managed according to policies approved by the Board of Directors.

The Bank must satisfy various regulatory capital requirements, which are discussed in the Regulation and Supervision section of Item 1 and in the Stockholders' Equity note to the consolidated financial statements. At year-end 2006, the Company was engaged in its eighth stock repurchase program as further described in Item 12. Please see the Equity section of the discussion of financial condition for additional information about liquidity and capital at year-end 2007. In September 2006, the Company filed a universal shelf registration with the Securities and Exchange Commission for the issuance of up to \$125 million in debt securities, common stock, or preferred stock. There were no securities issued pursuant to this registration at year-end 2007.



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Contractual Obligations. The year-end 2007 contractual obligations were as follows:

| (In thousands)                  | Total      | Less than One<br>Year |         | One to Three<br>Years |         | Three to Five<br>Years |        | <br>fter Five<br>Years |
|---------------------------------|------------|-----------------------|---------|-----------------------|---------|------------------------|--------|------------------------|
|                                 | <b>)</b>   |                       |         |                       |         |                        |        |                        |
| FHLBB borrowings (1)            | \$ 299,664 | \$                    | 124,364 | \$                    | 95,525  | \$                     | 55,610 | \$<br>24,165           |
| Junior subordinated debentures  | 15,464     |                       | -       |                       | -       |                        | -      | 15,464                 |
| Operating lease obligations (2) | 32,286     |                       | 2,454   |                       | 4,692   |                        | 4,515  | 20,625                 |
| Note payable                    | 35,000     |                       | 15,000  |                       | 20,000  |                        | -      | -                      |
| Purchase obligations (3)        | 4,036      |                       | 1,441   |                       | 1,743   |                        | 852    | -                      |
| Total Contractual Obligations   | \$ 386,450 | \$                    | 143,259 | \$                    | 121,960 | \$                     | 60,977 | \$<br>60,254           |

(1) Consists of borrowings from the Federal Home Loan Bank. The maturities extend through 2022 and the rates vary by borrowing.

(2) Consists of leases of four Bank offices through 2030.

(3) Consists of obligations with multiple vendors to purchase a broad range of services and contractual estimates of capital renovations to Bank buildings.

Further information about borrowings and lease obligations is contained in Notes 10 and 12 to the consolidated financial statements. Equity contribution commitments are primarily related to community and historic development entities with transferable tax credits.

*Off-Balance Sheet Arrangements.* In the normal course of operations, the Company engages in a variety of financial transactions that, in accordance with generally accepted accounting principles are not recorded in the Company's financial instruments. These transactions involve, to varying degrees, elements of credit, interest rate and liquidity risk. Such transactions are used primarily to manage customers' requests for funding and take the form of loan commitments and lines of credit. In January 2008, the Company entered into interest rate swaps related to \$60 million of FHLBB borrowings. The interest rate swaps are for terms up to 10 years and require the Company to receive a floating rate of interest tied to 3 month LIBOR and pay a fixed rate at 4.53% based on the \$60 million notional amount. A further presentation of the Company's off-balance sheet arrangements presented is in note 12, "Commitments, Contingencies, and Off-Balance Sheet Activities" in the notes to the financial statements.

For 2007, the Company did not engage in any off-balance sheet transactions reasonably likely to have a material effect on the Company's financial condition, results of operations or cash flows.

### IMPACT OF INFLATION AND CHANGING PRICES

The financial statements and related financial data presented in this Form 10-K have been prepared in conformity with accounting principles generally accepted in the United States of America, which require the measurement of financial position and operating results in terms of historical dollars, without considering changes in the relative purchasing power of money over time due to inflation. Unlike many industrial companies, substantially all of the assets and liabilities of Berkshire Bank are monetary in nature. As a result, interest rates have a more significant impact on Berkshire Bank's performance than the general level of inflation. Interest rates may be affected by inflation, but the direction and magnitude of the impact may vary. A sudden change in inflation (or expectations about inflation), with a related change in interest rates, would have a significant impact on our operations.

## IMPACT OF NEW ACCOUNTING PRONOUNCEMENTS

Please refer to the note on Recent Accounting Pronouncements in Note 1 to the consolidated financial statements for a detailed discussion of new accounting pronouncements.

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### ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

### MANAGEMENT OF INTEREST RATE RISK AND MARKET RISK ANALYSIS

**Qualitative Aspects of Market Risk.** The Bank's most significant form of market risk is interest rate risk. The Bank seeks to avoid fluctuations in its net interest income and to maximize net interest income within acceptable levels of risk through periods of changing interest rates. Berkshire Bank maintains an Asset/Liability Committee that is responsible for reviewing its asset/liability policies and interest rate risk position. This Committee meets at least quarterly and reports trends and interest rate risk position to the Risk Management Committee and Board of Directors on a quarterly basis. The extent of the movement of interest rates is an uncertainty that could have a negative impact on the Company's earnings. The Bank has managed interest rate risk by emphasizing assets with shorter-term repricing durations, periodically selling long term fixed-rate assets, promoting low cost core deposits, and using FHLBB advances to structure its liability repricing durations. Berkshire Bank also has used off-balance sheet derivative instruments in the past and may do so in the future in order to enhance its interest rate risk position and manage its balance sheet.

Quantitative Aspects of Market Risk. Berkshire Hills uses a simulation model to measure the potential change in net interest income that would result from both an instantaneous or ramped increase or decrease of market interest rates assuming a parallel shift along the entire yield curve. While emphasis has previously been placed on the shocked model, in recent years, the Company has come to stress the importance of the ramped interest rate scenario as management believes this more accurately reflects actions that will be taken by the Federal Reserve Bank and the path of interest rates. Loans, deposits and borrowings were expected to reprice at the repricing or maturity date. The Company uses prepayment guidelines set forth by market sources as well as Company generated data where applicable. Cash flows from loans and securities are assumed to be reinvested based on current operating conditions and strategies. Other assumptions about balance sheet mix are generally held constant. No material changes have been made to the methodologies used in the model.

| Change in              |    |         |                    |          |            |          |  |
|------------------------|----|---------|--------------------|----------|------------|----------|--|
|                        |    | Net     |                    |          |            |          |  |
| Interest Rates-Basis   | I  | nterest | 1 - 12 1           | Months   | 13 - 24    | 4 Months |  |
| Points (Rate Ramp)     | A  | mount   | \$ Change % Change |          | \$ Change  | % Change |  |
| (Dollars in thousands) |    |         |                    |          |            |          |  |
| At December 31, 2007   |    |         |                    |          |            |          |  |
| + 200                  | \$ | 56,317  | \$ (1,373)         | (1.88) % | \$ (1,704) | (2.31) % |  |
| + 100                  |    | 58,430  | (732)              | (1.00)   | (649)      | (0.88)   |  |
| - 100                  |    | 60,944  | 428                | 0.59     | (119)      | (0.16)   |  |
| - 200                  |    | 59,078  | 101                | 0.14     | (1,971)    | (2.67)   |  |
| At December 31, 2006   |    |         |                    |          |            |          |  |
| + 200                  | \$ | 60,226  | \$ (1,402)         | (2.26) % | \$ (3,380) | (5.31) % |  |
| + 100                  |    | 60,982  | (415)              | (0.67)   | (1,255)    | (1.97)   |  |
| - 100                  |    | 62,765  | 238                | 0.38     | 453        | 0.71     |  |
| - 200                  |    | 60,057  | (3)                | (0.01)   | (1,188)    | (1.87)   |  |
|                        |    |         |                    |          |            |          |  |

At year-end 2007, the Company displayed an improved, but still modestly negative income sensitivity to higher interest rates (liability sensitivity) than it did at the end of 2006. The primary factors for the decrease in liability sensitivity has to do with the mortgage and securities deleverage that took place at the end of the third quarter and the execution of \$60 million pay fixed- receive floating swaps that the Bank committed to on the last day of 2007. These transactions were able to offset items such as the acquisition of Factory Point National Bank and the emphasis on growing money market type core accounts that would have increased the Bank's liability sensitive position. Berkshire believes that growing money market deposit accounts is an effective strategy to grow customer relationships and increase fee revenue and as such has reduced the emphasis on short-term high rate certificates of deposit. Berkshire Bank also realizes that these money market accounts could potentially be even more rate sensitive than the certificates and management will closely monitor this potential impact to the Bank's interest rate risk position and may use longer term FHLBB advances and interest rate swaps to hedge this risk.

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Due to the limitations and uncertainties relating to model assumptions, these computations should not be relied on as projections of income. Further, the computations do not reflect any actions that management may undertake in response to changes in interest rates. The most significant assumption relates to expectations for the interest sensitivity of non-maturity deposit accounts in a rising rate environment. The model assumes that deposit rate sensitivity will be a percentage of the market interest rate change as follows: NOW accounts–ranging between 0 and 40% depending on product type; money market accounts–ranging between 50 and 75% depending on the balance and product type; and savings accounts–65%. One of the significant limitations of the simulation is that it assumes parallel shifts in the yield curve. Actual interest rate risks are often more complex than this scenario. A key interest rate change in 2007 was the steepening of the yield curve in the second half of the year. Assumption changes in 2007 were based on a review of past performance and future expectations and were not viewed as material.

### ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

### MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

The management of the Company is responsible for establishing and maintaining adequate internal control over financial reporting. The internal control process has been designed under our supervision to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the Company's financial statements for external reporting purposes in accordance with accounting principles generally accepted in the United States of America.

Management conducted an assessment of the effectiveness of the Company's internal control over financial reporting as of December 31, 2007, utilizing the framework established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on this assessment, management has determined that the Company's internal control over financial reporting as of December 31, 2007 is effective.

Our internal control over financial reporting includes policies and procedures that pertain to the maintenance of records that accurately and fairly reflect, in reasonable detail, transactions and dispositions of assets; and provide reasonable assurances that: (1) transactions are recorded as necessary to permit preparation of financial statements in accordance with accounting principles generally accepted in the United States; (2) receipts and expenditures are being made only in accordance with authorizations of management and the directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the Company's financial statements.

All internal control systems, no matter how well designed, have inherent limitations. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

The effectiveness of the Company's internal control over financial reporting as of December 31, 2007 has been audited by Wolf & Company, P.C., an independent registered public accounting firm, as stated in their report, which follows. This report expresses an unqualified opinion on the effectiveness of the Company's internal control over financial reporting as of December 31, 2007.

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### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of Berkshire Hills Bancorp, Inc.

We have audited the accompanying consolidated balance sheets of Berkshire Hills Bancorp, Inc. and subsidiaries as of December 31, 2007 and 2006, and the related consolidated statements of income, changes in stockholders' equity and cash flows for each of the years in the three-year period ended December 31, 2007. We also have audited Berkshire Hills Bancorp, Inc.'s internal control over financial reporting as of December 31, 2007, based on criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Berkshire Hills Bancorp, Inc.'s management is responsible for these consolidated financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Annual Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on these financial statements and an opinion on the Company's internal control over financial reporting based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions. A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial statements in accordance with generally accepted assurance recorded as necessary to permit preparation of financial statements in accordance with generally asserts that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles. A company are being made only in accordance with authorizations of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with genera

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Berkshire Hills Bancorp, Inc. and subsidiaries as of December 31, 2007 and 2006, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2007, in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, Berkshire Hills Bancorp, Inc. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2007, based on criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

/s/ Wolf & Company, P.C.

Boston, Massachusetts March 12, 2008

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## **BERKSHIRE HILLS BANCORP, INC.** CONSOLIDATED BALANCE SHEETS

|   | Decem        | ber 31,        |  |
|---|--------------|----------------|--|
| (In thousands, except share data)   | 2007         | 2006           |  |
| Assets  |              |                |  |
| Total cash and cash equivalents   | \$ 41,142    | \$ 30,985      |  |
|   |              |                |  |
| Securities available for sale, at fair value                                    | 219,041      | 194,206        |  |
| Securities held to maturity (fair values of \$39,689 and \$39,686)              | 39,456       | 39,968         |  |
|   |              |                |  |
| Residential mortgages   | 657,045      | 599,273        |  |
| Commercial mortgages  | 704,764      | 566,339        |  |
| Commercial business loans<br>Consumer loans                                     | 203,564      | 190,493        |  |
|   | 378,643      | 342,882        |  |
| Total loans   | 1,944,016    | 1,698,987      |  |
| Less: Allowance for loan losses   | (22,116)     | (19,370)       |  |
| Net loans   | 1,921,900    | 1,679,617      |  |
| Promises and equipment not  | 38,806       | 29,130         |  |
| Premises and equipment, net<br>Goodwill   | 161,632      | 104,531        |  |
| Other intangible assets   | 20,820       | 16,810         |  |
| Cash surrender value of life insurance  | 35,316       | 30,338         |  |
| Other assets  | 35,319       | 24,057         |  |
| Total assets  | \$ 2,513,432 | \$2,149,642    |  |
|   |              | <i>113,012</i> |  |
| Liabilities and stockholders' equity  |              |                |  |
| Liabilities   |              |                |  |
| Demand deposits   | \$ 231,994   | \$ 178,109     |  |
| NOW deposits  | 213,150      | 153,087        |  |
| Money market deposits   | 439,341      | 297,155        |  |
| Savings deposits  | 210,186      | 202,213        |  |
| Total non-maturity deposits   | 1,094,671    | 830,564        |  |
| Brokered time deposits  | 21,497       | 41,742         |  |
| Other time deposits   | 706,395      | 649,632        |  |
| Total time deposits   | 727,892      | 691,374        |  |
| Total deposits  | 1,822,563    | 1,521,938      |  |
| Borrowings  | 334,474      | 345,005        |  |
| Junior subordinated debentures  | 15,464       | 15,464         |  |
| Other liabilities   | 14,094       | 9,074          |  |
| Total liabilities   | 2,186,595    | 1,891,481      |  |
|   | , ,          | , ,            |  |
| Commitments and contingencies (Note 12)   |              |                |  |
|   |              |                |  |
| Stockholders' equity  |              |                |  |
| Preferred stock (\$.01 par value; 1,000,000 shares authorized; none issued)     | -            | -              |  |
| Common stock (\$.01 par value; 26,000,000 shares authorized;                    |              |                |  |
| 12,513,825 shares issued in 2007 and 10,600,472 in 2006)                        | 125          | 106            |  |
| Additional paid-in capital  | 266,134      | 200,975        |  |
| Unearned compensation   | (2,009)      | (1,896)        |  |
| Retained earnings   | 113,387      | 105,731        |  |
| Accumulated other comprehensive income  | 1,217        | 92             |  |
| Treasury stock, at cost (2,021,120 shares in 2007 and 1,887,068 shares in 2006) | (52,017)     | (46,847)       |  |
| Total stockholders' equity  | 326,837      | 258,161        |  |
| Total liabilities and stockholders' equity                                      | \$ 2,513,432 | \$2,149,642    |  |

The accompanying notes are an integral part of these consolidated financial statements.

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## BERKSHIRE HILLS BANCORP, INC. CONSOLIDATED STATEMENTS OF INCOME

|   | Years Ended December 31, |      |                                       |    |        |  |  |  |
|---|--------------------------|------|---------------------------------------|----|--------|--|--|--|
| (In thousands, except per share data)                   | 2007                     |      | 2006                                  |    | 2005   |  |  |  |
| Interest and dividend income                            |                          |      |                                       |    |        |  |  |  |
| Loans   | \$ 120,05                |      | 100,836                               | \$ | 70,103 |  |  |  |
| Securities  | 11,74                    | 3    | 16,957                                |    | 17,517 |  |  |  |
| Short-term investments                                  | 14                       | 2    | 258                                   |    | 112    |  |  |  |
| Total interest and dividend income                      | 131,94                   | 4    | 118,051                               |    | 87,732 |  |  |  |
| Interest expense  |                          |      |                                       |    |        |  |  |  |
| Deposits  | 50,59                    |      | 41,044                                |    | 21,048 |  |  |  |
| Borrowings and junior subordinated debentures           | 17,42                    | 2    | 16,767                                |    | 15,067 |  |  |  |
| Total interest expense                                  | 68,01                    | 9    | 57,811                                |    | 36,115 |  |  |  |
| Net interest income                                     | 63,92                    | 5    | 60,240                                |    | 51,617 |  |  |  |
| Non-interest income                                     |                          |      |                                       |    |        |  |  |  |
| Deposit service fees                                    | 7,74                     | 7    | 5,803                                 |    | 4,539  |  |  |  |
| Wealth management fees                                  | 4,40                     | 7    | 3,287                                 |    | 2,742  |  |  |  |
| Insurance commissions and fees                          | 13,72                    |      | 3,757                                 |    | 1,343  |  |  |  |
| Loan service fees                                       | 77                       | 2    | 692                                   |    | 749    |  |  |  |
| (Loss) gain on sales of securities, net                 | (59                      | 1)   | (3,130)                               |    | 4,283  |  |  |  |
| Loss on sale of loans                                   | (1,95                    |      | -                                     |    | -      |  |  |  |
| Loss on prepayment of borrowings                        | (1,18                    |      | -                                     |    | -      |  |  |  |
| Other   | 1,71                     |      | 1,639                                 |    | 1,267  |  |  |  |
| Total non-interest income                               | 24,64                    |      | 12,048                                |    | 14,923 |  |  |  |
| Total revenue   | 88,56                    |      | 72,288                                |    | 66,540 |  |  |  |
| Provision for loan losses                               | 4,30                     |      | 7,860                                 |    | 1,313  |  |  |  |
| Non-interest expense                                    | 1,50                     | 0    | 7,000                                 |    | 1,515  |  |  |  |
| Salaries and employee benefits                          | 34,01                    | 8    | 24,708                                |    | 20,281 |  |  |  |
| Termination of employee stock ownership plan            | 54,01                    | -    | 24,700                                |    | 8,836  |  |  |  |
| Occupancy and equipment                                 | 9,94                     | 5    | 7,699                                 |    | 5,798  |  |  |  |
| Marketing, data processing, and professional services   | 8,59                     |      | 6,648                                 |    | 4,881  |  |  |  |
| Markenig, data processing, and processional services    | 2,95                     |      | 1,510                                 |    | 2,142  |  |  |  |
| Amortization of intangible assets                       | 3,05                     |      | 2,035                                 |    | 1,140  |  |  |  |
| Other   | 6,91                     |      | 6,268                                 |    | 5,920  |  |  |  |
| Total non-interest expense                              | 65,49                    |      | 48,868                                |    | 48,998 |  |  |  |
| -   |                          |      | · · · · · · · · · · · · · · · · · · · |    |        |  |  |  |
| Income from continuing operations before income taxes   | 18,77                    |      | 15,560                                |    | 16,229 |  |  |  |
| Income tax expense                                      | 5,23                     |      | 4,668                                 |    | 8,003  |  |  |  |
| Net income from continuing operations                   | 13,53                    |      | 10,892                                |    | 8,226  |  |  |  |
| Income from discontinued operations before income taxes |                          | -    | 606                                   |    | -      |  |  |  |
| Income tax expense                                      |                          |      | 235                                   |    | -      |  |  |  |
| Net income from discontinued operations                 |                          | -    | 371                                   |    | -      |  |  |  |
| Net income  | \$ 13,53                 | 5 \$ | 11,263                                | \$ | 8,226  |  |  |  |
|   |                          |      |                                       |    |        |  |  |  |
| Basic earnings per share                                |                          |      |                                       |    |        |  |  |  |
| Continuing operations                                   | \$ 1.4                   | 7 \$ | 1.28                                  | \$ | 1.16   |  |  |  |
| Discontinued operations                                 |                          | -    | 0.04                                  |    | -      |  |  |  |
| Total   | \$ 1.4                   | 7 \$ | 1.32                                  | \$ | 1.16   |  |  |  |
|   |                          |      |                                       |    |        |  |  |  |
| Diluted earnings per share                              |                          |      |                                       |    |        |  |  |  |
| Continuing operations                                   | \$ 1.4                   | 4 \$ |                                       | \$ | 1.10   |  |  |  |
| Discontinued operations                                 |                          | -    | 0.04                                  |    | -      |  |  |  |
| Total   | \$ 1.4                   | 4 \$ | 1.29                                  | \$ | 1.10   |  |  |  |
|   |                          |      |                                       |    |        |  |  |  |
| Weighted average shares outstanding                     |                          | 2    | 0.700                                 |    |        |  |  |  |
|   | 0.22                     | 4    | × 538                                 |    | 7,122  |  |  |  |
| Basic<br>Diluted  | 9,22<br>9,37             |      | 8,538<br>8,730                        |    | 7,503  |  |  |  |

The accompanying notes are an integral part of these consolidated financial statements.

## BERKSHIRE HILLS BANCORP, INC. CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

## Years Ended December 31, 2007, 2006 and 2005

|   |        |          | Additional | Unearned   |            | Accumulated other comp- |                   |            |
|---|--------|----------|------------|------------|------------|-------------------------|-------------------|------------|
|   | Commo  | on stock | paid-in    | compen-    | Retained   | rehensive               | Treasury          |            |
| (In thousands)  | Shares | Amount   | capital    | sation     | earnings   | income (loss)           | stock             | Total      |
| Balance at December 31, 2004  | 5,874  | \$ 77    | \$ 77,588  | \$ (7,414) | \$ 94,996  | \$ 4,214                | \$ (37,725)       | \$ 131,736 |
| Comprehensive income:   |        |          |            |            |            |                         |                   |            |
| Net income  | -      | -        | -          | -          | 8,226      | -                       | -                 | 8,226      |
| Other net comprehensive loss  | -      | -        | -          | -          | _          | (6,453)                 | _                 | (6,453)    |
| Total comprehensive income  |        |          |            |            |            |                         |                   | 1,773      |
| Acquisition of Woronoco Bancorp                                     | 2,927  | 29       | 111,810    | -          | -          | -                       | -                 | 111,839    |
| Termination of Employee Stock                                       |        |          |            |            |            |                         |                   |            |
| Ownership Plan  | -      | -        | 8,459      | 5,105      | -          | -                       | -                 | 13,564     |
| Cash dividends declared (\$0.52 per                                 |        |          |            |            |            |                         |                   |            |
| share)  | -      | -        | -          | -          | (3,707)    | -                       | -                 | (3,707)    |
| Treasury stock purchased/transferred                                | (382)  | -        | -          | -          | -          | -                       | (12,837)          | (12,837)   |
| Exercise of stock options   | 103    | -        | -          | -          | (86)       | -                       | 1,777             | 1,691      |
| Reissuance of treasury stock - other                                | 18     | -        | 315        | -          | -          | -                       | 323               | 638        |
| Tax benefit from stock compensation                                 | -      | -        | 279        | -          | -          | -                       | -                 | 279        |
| Change in unearned compensation                                     |        | -        | 216        | 874        |            | -                       | -                 | 1,090      |
| Balance at December 31, 2005  | 8,540  | 106      | 198,667    | (1,435)    | 99,429     | (2,239)                 | (48,462)          | 246,066    |
|   |        |          |            |            |            |                         |                   |            |
| Comprehensive income:   |        |          |            |            |            |                         |                   |            |
| Net income  | -      | -        | -          | -          | 11,263     | -                       | -                 | 11,263     |
| Other net comprehensive income                                      | -      | -        | -          | -          | -          | 2,331                   | -                 | 2,331      |
| Total comprehensive income  |        |          |            |            |            |                         |                   | 13,594     |
| Cash dividends declared (\$0.56 per                                 |        |          |            |            |            |                         |                   |            |
| share)  | -      | -        | -          | -          | (4,834)    | -                       | -                 | (4,834)    |
| Treasury stock purchased/transferred                                | (76)   | -        | -          | -          | -          | -                       | (2,876)           | (2,876)    |
| Exercise of stock options   | 197    | -        | -          | -          | (127)      | -                       | 3,556             | 3,429      |
| Reissuance of treasury stock - other                                | 53     | -        | 853        | -          | -          | -                       | 935               | 1,788      |
| Stock-based compensation  | -      | -        | 195        | -          | -          | -                       | -                 | 195        |
| Tax benefit from stock compensation                                 | -      | -        | 1,260      | -          | -          | -                       | -                 | 1,260      |
| Change in unearned compensation                                     |        | _        | -          | (461)      | -          | -                       |                   | (461)      |
| Balance at December 31, 2006  | 8,713  | 106      | 200,975    | (1,896)    | 105,731    | 92                      | (46,847)          | 258,161    |
|   |        |          |            |            |            |                         |                   |            |
| Comprehensive income:   |        |          |            |            |            |                         |                   |            |
| Net income  | -      | -        | -          | -          | 13,535     | -                       | -                 | 13,535     |
| Other net comprehensive income                                      | -      | -        | -          | -          | -          | 1,125                   | -                 | 1,125      |
| Total comprehensive income<br>Acquisition of Factory Point Bancorp, |        |          |            |            |            |                         |                   | 14,660     |
| Inc.  | 1,913  | 19       | 63,331     | _          | _          | _                       | _                 | 63,350     |
| Cash dividends declared (\$0.58 per                                 | 1,915  | 17       | 05,551     |            |            |                         |                   | 03,350     |
| share)  | -      | -        | _          | -          | (5,398)    | -                       | -                 | (5,398)    |
| Treasury stock purchased  | (290)  | -        | -          | -          | (3,370)    | -                       | (7,822)           | (7,822)    |
| Forfeited shares  | (41)   | -        | (36)       | -          | _          | -                       | (1,022) $(1,112)$ | (1,148)    |
| Exercise of stock options   | 132    | -        | -          | -          | (481)      | -                       | 2,598             | 2,117      |
| Reissuance of treasury stock - other                                | 66     | -        | 1,001      | -          | (101)      | -                       | 1,166             | 2,117      |
| Stock-based compensation  | -      | -        | 187        | -          | -          | -                       | -                 | 187        |
| Tax benefit from stock compensation                                 | -      | -        | 676        | -          | -          | -                       | -                 | 676        |
| Change in unearned compensation                                     | -      | -        | -          | (113)      | -          | -                       | -                 | (113)      |
| Balance at December 31, 2007  | 10,493 | \$ 125   | \$ 266,134 | \$ (2,009) | \$ 113,387 | \$ 1,217                | \$ (52,017)       | \$ 326,837 |
| Zumilee we December 01, 2007  | 10,175 | φ 123    | ÷ 200,134  | ÷ (2,007)  | \$ 115,507 | Ψ 1,217                 | <i>\(22,017)</i>  | <i> </i>   |

The accompanying notes are an integral part of these consolidated financial statements.

## BERKSHIRE HILLS BANCORP, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS

## Years Ended December 31, 2007, 2006 and 2005

|   | 2007    | 2007 2006     |           |
|---|---------|---------------|-----------|
| (In thousands)  | i i     | i             |           |
| Cash flows from operating activities:                         |         |               |           |
| Continuing operations:  |         |               |           |
| Net income  | \$ 13,5 | 535 \$ 10,892 | \$ 8,226  |
| Adjustments to reconcile net income to net cash provided      |         |               |           |
| by continuing operating activities:                           |         |               |           |
| Provision for loan losses                                     | 4,3     | 300 7,860     | 1,313     |
| Net amortizaton of securities                                 | 2       | 250 943       | 1,349     |
| Net loan amortization and deferrals                           | 1,0     | 2,981         | 312       |
| Premises depreciation and amortization expense                | 3,4     | 2,831         | 2,268     |
| Stock-based compensation and ESOP expense                     | 1,6     | 1,338         | 10,396    |
| Excess tax benefits from stock-based payment arrangements     | (6      | (1,260)       | ) (279)   |
| Amortization of other intangibles                             | 3,0     | 2,035         | 1,140     |
| Increase in cash surrender value of bank owned life insurance | (1,0    | (1,034)       | (893)     |
| Loss (gain) on sales of securities, net                       | 5       | 591 3,130     | (4,283)   |
| Loss on sale of loans   | 1,9     |               | -         |
| Loss on prepayment of borrowings                              | 1,1     | - 80          | -         |
| Deferred income tax (benefit) provision, net                  | 9       | 086 (1,762)   | 1,689     |
| Other, net  | (6,7    | (43) (3,540)  | ) (1,532) |
| Net cash provided by continuing operating activities          | 23,4    | 24,414        | 19,706    |
| Discontinued operations:                                      |         |               |           |
| Pre-tax income  |         | - 606         | -         |
| Net cash (used) provided by discontinued operations           |         | - 606         | -         |
| Total net cash provided by operating activities:              | 23,4    | 31 25,020     | 19,706    |
| Cash flows from investing activities:                         |         |               |           |
| Securities available for sale:                                |         |               |           |
| Sales   | 59,1    | 41 190,009    | 134,195   |
| Proceeds from maturities, calls, and prepayments              | 31,1    | .52 46,138    | 80,816    |
| Purchases   | (45,8   | (40,155)      | (46,523)  |
| Securities held to maturity:                                  |         | , ,           |           |
| Proceeds from maturities, calls, and prepayments              | 14,8    | 350 16,319    | 22,858    |
| Purchases   | (14,3   | (26,379)      | (22,843)  |
|   | ( )     | , , ,         |           |

(continued)

The accompanying notes are an integral part of these consolidated financial statements.

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## BERKSHIRE HILLS BANCORP, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (CONCLUDED)

## Years Ended December 31, 2007, 2006 and 2005

|   | 2007      | 2006      | 2005        |
|---|-----------|-----------|-------------|
| (In thousands)  |           |           |             |
| Increase in loans, net                                    | (77,679)  | (279,458) | (63,458)    |
| Proceeds from sales of loans                              | 55,612    | -         | 3,635       |
| Additions to premises and equipment                       | (5,571)   | (6,095)   | (4,133)     |
| Net cash paid for business acquisitions                   | (8,050)   | (22,541)  | (26,640)    |
| Net cash provided (used) by investing activities          | 9,301     | (122,162) | 77,907      |
|   |           |           |             |
| Cash flows from financing activities:                     |           |           |             |
| Net increase in deposits                                  | 31,598    | 150,720   | 82,755      |
| Proceeds from Federal Home Loan Bank advances             | 150,214   | 257,014   | 889,653     |
| Repayments of Federal Home Loan Bank advances             | (216,127) | (324,462) | (1,063,248) |
| Proceeds from junior subordinated debentures              | -         | -         | 15,464      |
| Proceeds from notes payable                               | 35,000    | 15,000    | -           |
| Repayments of notes payable                               | (15,000)  | -         | -           |
| Payments to acquire treasury stock                        | (7,822)   | (2,876)   | (7,953)     |
| Proceeds from reissuance of treasury stock                | 4,284     | 5,218     | 2,329       |
| Excess tax benefits from stock-based payment arrangements | 676       | 1,260     | 279         |
| Cash dividends paid                                       | (5,398)   | (4,834)   | (3,707)     |
| Net cash provided (used) by financing activities          | (22,575)  | 97,040    | (84,428)    |
| Net change in cash and cash equivalents                   | 10,157    | (102)     | 13,185      |
| Cash and cash equivalents at beginning of year            | 30,985    | 31,087    | 17,902      |
| Cash and cash equivalents at end of year                  | \$ 41,142 | \$ 30,985 | \$ 31,087   |
| Supplemental cash flow information:                       |           |           |             |
| Interest paid on deposits                                 | \$ 50,759 | \$ 40,992 | \$ 20,356   |
| Interest paid on borrowed funds                           | 17,686    | 16,760    | 14,283      |
| Income taxes paid, net                                    | 5,405     | 931       | 3,310       |
| Non-cash transfer treasury shares to pay off ESOP loan    | -         | -         | 4,897       |
| Fair value of non-cash assets acquired                    | 376,656   | 9,835     | 827,780     |
| Fair value of liabilities assumed                         | 305,592   | 3,492     | 702,622     |
| Fair value of common stock issued                         | 63,350    | -         | 108,318     |

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### Years Ended December 31, 2007, 2006 and 2005

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Basis of presentation and consolidation

The consolidated financial statements (the "financial statements") of Berkshire Hills Bancorp, Inc. (the "Company") have been prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP"). The Company is a Delaware corporation and the holding company for Berkshire Bank (the "Bank"), a Massachusetts-chartered savings bank headquartered in Pittsfield, Massachusetts. These consolidated financial statements include the accounts of Berkshire Hills Bancorp, Inc. and its wholly-owned subsidiaries, Berkshire Bank and Berkshire Insurance Group, together with the Bank's consolidated subsidiaries. All significant inter-company balances and transactions have been eliminated in consolidation. Certain reclassifications have been made to prior year balances to conform to the current year presentation.

### **Business**

Through its wholly-owned subsidiaries, the Company provides a variety of financial services to individuals, municipalities and businesses through its offices in western Massachusetts, southern Vermont and northeastern New York. Its primary deposit products are checking, NOW, money market, savings, and time deposit accounts. Its primary lending products are residential mortgages, commercial mortgages, commercial business loans and consumer loans. The Company offers electronic banking, cash management, and other transaction and reporting services. The Company offers wealth management services including trust, financial planning, and investment services. The Company is agent for complete lines of property and casualty, life, disability, and health insurance.

#### **Business segments**

An operating segment is a component of a business for which separate financial information is available that is evaluated regularly by the chief operating decision-maker in deciding how to allocate resources and evaluate performance. The Company has two reportable operating segments, Banking and Insurance, which are delineated by the consolidated subsidiaries of Berkshire Hills Bancorp. Banking includes the activities of Berkshire Bank and its subsidiaries, which provide commercial and consumer banking services. Insurance includes the activities of Berkshire Insurance Group, which provides commercial and consumer insurance services. The only other consolidated financial activity of the Company is the Parent, which consists of the transactions of Berkshire Hills Bancorp.

#### Use of estimates

In preparing consolidated financial statements in conformity with GAAP, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities as of the date of the consolidated balance sheets and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Material estimates that are particularly susceptible to significant change in the near term relate to the determination of the allowance for loan losses; the measurement of tax related assets and liabilities; and the estimates related to the initial measurement of goodwill and intangible assets and subsequent impairment analyses.

#### Cash and cash equivalents

Cash and cash equivalents include cash, balances due from banks, and short-term investments, all of which mature within ninety days. Cash and cash equivalents are carried at cost.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### Securities

Debt securities that management has the positive intent and ability to hold to maturity are classified as "held to maturity" and recorded at amortized cost. The Company has no trading securities. All other securities, including equity securities with readily determinable fair values, are classified as "available for sale" and recorded at fair value, with unrealized gains and losses excluded from earnings and reported in other comprehensive income. The Company's investment in the stock of the Federal Home Loan Bank of Boston ("FHLBB") is included with equity securities available for sale. The fair value of this stock equals book value.

Purchase premiums and discounts are recognized in interest income using the interest method over the terms of the securities. Declines in the fair value of held-to-maturity and available-for-sale securities below their cost that are deemed to be other than temporary are reflected in earnings as realized losses. In estimating other-than-temporary impairment losses, management considers (1) the length of time and the extent to which the fair value has been less than cost, (2) the financial condition and near-term prospects of the issuer, and (3) the intent and ability of the Company to retain its investment in the issuer for a period of time sufficient to allow for any anticipated recovery in fair value. Gains and losses on the sale of securities are recorded on the trade date and are determined using the specific identification method.

#### Loans Held for Sale / Gains and Losses on Sales of Mortgage Loans

Residential mortgage loans originated and held for sale are carried at the lower of aggregate cost or market value and are included with other assets on the balance sheet. Gains and losses on sales of mortgage loans are recognized in non-interest income at the time of the sale. Market value is based on committed secondary market prices.

#### Loans

The Bank originates residential mortgage, commercial mortgage, commercial business, and consumer loans to customers. A substantial portion of the loan portfolio is secured by real estate in western Massachusetts, southern Vermont and northeastern New York. The ability of many of the Bank's debtors to honor their contracts is dependent, among other things, on the local economy and the local real estate market.

Loans that management has the intent and ability to hold for the foreseeable future or until maturity or pay-off generally are reported at their outstanding unpaid principal balances adjusted for charge-offs, the allowance for loan losses, any deferred fees or costs on originated loans, and any premiums or discounts on loans purchased or acquired through mergers. Interest income is accrued on the unpaid principal balance. Loan origination fees, net of certain direct origination costs in addition to premiums and discounts on loans, are deferred and recognized as an adjustment of the related loan yield using the interest method. Interest on loans, excluding automobile loans, is generally not accrued on loans which are ninety days or more past due unless the loan is well-secured and in the process of collection. Past due status is based on contractual terms of the loan. Automobile loans that are placed on non-accrual or charged-off is reversed against interest income except for certain loans designated as well-secured. The interest on non-accrual loans is accounted for on the cash-basis or cost-recovery method, until qualifying for return to accrual. Loans are returned to accrual status when all the principal and interest amounts contractually due are brought current and future payments are reasonably assured.

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### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### Allowance for loan losses

The allowance for loan losses is established through a provision for loan losses charged to earnings to account for losses that are probable at the financial statement date and which can be reasonably estimated. Loan losses are charged against the allowance when management believes the uncollectibility of a loan balance is confirmed. Subsequent recoveries, if any, are credited to the allowance.

The allowance for loan losses is evaluated on a regular basis by management and is based upon management's periodic review of the collectibility of the loans in light of historical experience, the composition and volume of the loan portfolio, adverse situations that may affect the borrower's ability to repay, the estimated value of any underlying collateral and prevailing economic conditions. This evaluation is inherently subjective as it requires estimates that are susceptible to significant revision as more information becomes available.

The allowance consists of impaired, and pool components. For loans that are classified as impaired, an allowance is established based on the methodology discussed below. The pool component covers pools of non-impaired loans segregated by loan type and is based on historical loss experience adjusted for qualitative factors. An unallocated component is maintained to cover uncertainties that could affect management's estimate of probable losses. An unallocated component is maintained to cover uncertainties that could affect management's estimate of probable losses. The unallocated component of the allowance reflects the margin of imprecision inherent in the underlying assumptions used in the methodologies for estimated impaired and pool losses in the portfolio.

A loan is considered impaired when, based on current information and events, it is probable that a creditor will be unable to collect the scheduled payments of principal or interest when due according to the contractual terms of the loan agreement. Impairment is measured on a loan by loan basis by either the present value of expected future cash flows discounted at the loan's effective interest rate, or the fair value of the collateral if the loan is collateral dependent. Substantially all of the Company's loans that have been identified as impaired have been measured by the fair value of existing collateral. Large groups of smaller balance homogeneous loans are collectively evaluated for impairment. Accordingly, the Company does not separately identify individual consumer loans or residential mortgage loans for impairment disclosures.

#### Foreclosed and repossessed assets

Assets acquired through, or in lieu of, loan foreclosure or repossession are held for sale and are initially recorded at the lower of the investment in the loan or fair value less estimated costs to sell at the date of foreclosure or repossession, establishing a new cost basis. Subsequently, valuations are periodically performed by management and the assets are carried at the lower of carrying amount or fair value less estimated costs to sell. Revenue and expenses from operations and changes in the valuation allowance are included in other non-interest expense.

### Mortgage servicing rights

Servicing assets are recognized as separate assets when rights are acquired through purchase or through sale of financial assets. For sales of mortgage loans, a portion of the cost of originating the loan is allocated to the servicing right based on relative fair value. Fair value is based on market prices for comparable mortgage servicing contracts, when available, or alternatively, is based on a valuation model that calculates the present value of estimated future net servicing income. The valuation model incorporates assumptions that market participants would use in estimating future net servicing income, such as the cost to service, the discount rate, the custodial earnings rate, an inflation rate, ancillary income, prepayment speeds and default rates and losses. Servicing assets are evaluated for impairment based upon the fair value of the rights as compared to amortized cost. Impairment is determined by stratifying rights into tranches based on predominant characteristics, such as interest rate, loan type and investor type. Impairment is recognized through a valuation allowance for an individual tranche, to the extent that fair value is less than the capitalized amount for the tranches. If the Company later determines that all or a portion of the impairment no longer exists for a particular tranche, a reduction of the allowance may be recorded as an increase to income. Capitalized servicing rights are reported in other assets and are amortized into noninterest income in proportion to, and over the period of, the estimated future net servicing income of the underlying financial assets.

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#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### Premises and equipment

Land is carried at cost. Buildings and improvements and equipment are carried at cost, less accumulated depreciation and amortization computed on the straight-line method over the estimated useful lives of the assets. Leasehold improvements are amortized over the initial term of the lease, plus optional terms if certain conditions are met.

### Goodwill and other intangibles

The tangible assets, identifiable intangible assets, and liabilities acquired in a business combination are recorded at fair value at the date of acquisition. The fair values of tangible assets and liabilities are established based on specific guidance set forth in SFAS 141, "Business Combinations". Identifiable intangible assets arise from contractual or other legal rights. The fair values of these assets are generally determined based on appraisals. Deferred tax liabilities or assets are recognized for differences between the assigned value and the tax basis of the recognized assets and acquired liabilities. Premiums and discounts recorded on interest-bearing assets and liabilities are recognized as an adjustment of interest yield or cost using the interest method, or based on a straight-line amortization over an estimated average life if that is the most practicable estimate. Identifiable intangible assets whenever events or changes in circumstances indicate that their carrying value may not be recoverable. If carrying amount exceeds fair value, an impairment charge is recorded to income.

Goodwill is recognized for the excess of the acquisition cost over the fair values of the net assets acquired and is not subsequently amortized. Goodwill includes direct costs of the business combination. Contingently payable costs are recorded to goodwill at the time that it is determined that the contingency will be satisfied. Goodwill may be adjusted for a reasonable period of time after acquisition based on additional information that is received about the fair values of acquired net assets. Management evaluates each material component of goodwill for impairment annually, with the test being performed in the same period of each year. The impairment test compares the fair value of a reportable business unit to its carrying value, including goodwill. The fair value is based on observable market prices, when practicable. Other valuation techniques may be used when market prices are unavailable. If the fair value exceeds the carrying value, then there is no impairment. If there is impairment, the fair value of the assets and liabilities of the unit are evaluated as they would be in a contemporaneous purchase. If the resulting net fair value is less than the carrying value, an impairment charge is recorded to net income to reduce the carrying value to net fair value.

#### Transfers of financial assets

Transfers of financial assets are accounted for as sales, when control over the assets has been surrendered. Control over transferred assets is deemed to be surrendered when (1) the assets have been isolated from the Company, (2) the transferree obtains the right (free of conditions that constrain it from taking advantage of that right) to pledge or exchange the transferred assets and (3) the Company does not maintain effective control over the transferred assets through an agreement to repurchase them before their maturity.

#### Income taxes

The Company accounts for income taxes in accordance with SFAS No. 109, "Accounting for Income Taxes" (SFAS 109), which results in two components of income tax expense: current and deferred. Current income tax expense approximates taxes to be paid or refunded for the current period. Deferred tax assets and liabilities are reflected at currently enacted income tax rates applicable to the period in which the deferred tax assets or liabilities are expected to be realized or settled. Valuation allowances are then recorded as necessary to reduce deferred tax assets to the amounts management concludes are more likely than not to be realized. As changes in tax laws or rates are enacted, deferred tax assets and liabilities, and the related valuation allowance, are adjusted accordingly through the provision for income taxes. The Bank's base amount of its federal income tax reserve for loan losses is a permanent difference for which there is no recognition of a deferred tax liability. However, the loan loss allowance maintained for financial reporting purposes is a temporary difference with allowable recognition of a related deferred tax asset, if it is deemed realizable.

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### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The Company estimates its income taxes for each of the jurisdictions in which it operates to determine the appropriate components of income tax expense. Significant management judgment is required in determining income tax expense, deferred tax assets and liabilities, and any valuation allowances. Management calculates and discloses the reasons for the differences between the statutory federal income tax rate and the effective tax rates. Management also calculates and discloses the significant components of year-end tax assets and liabilities. Management annually reviews the final tax returns for accuracy and adjusts its current assumptions and estimates based on the completed tax returns.

#### Insurance commissions

Most commission revenue is recognized as of the effective date of the insurance policy or the date the customer is billed, whichever is later, net of return commissions related to policy cancellations. In addition, the Company may receive additional performance commissions based on achieving certain sales and loss experience measures. Such commissions are recognized when determinable, which is generally when such commissions are received or when the Company receives data from the insurance companies that allows the reasonable estimation of these amounts.

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### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### Stock-based compensation

Prior to January 1, 2006, employee compensation expense under stock option plans was reported only if options were granted below market price at the grant date in accordance with the intrinsic value method of Accounting Principles Board Opinion (APB) No. 25, "Accounting for Stock Issued to Employees," and related interpretations. Because the exercise price of the Company's employee stock options always equaled the market price of the underlying stock on the date of grant, no compensation expense was recognized on options granted. The Company adopted the provisions of SFAS No. 123, "Stock-based Payment (Revised 2004)," on January 1, 2006. There was no material impact on the financial statements from the adoption of SFAS 123R. SFAS 123R eliminates the ability to account for stock-based compensation using APB 25 and requires that such transactions be recognized as compensation cost in the income statement based on their fair values on the measurement date, which, for the Company, is the date of the grant. The Company transitioned to fair-value based accounting for stock-based compensation of spreade version of prospective application ("modified prospective application"). Under modified prospective application, as it is applicable to the Company, SFAS 123R applies to new awards and to awards modified, repurchased, or cancelled after January 1, 2006. Additionally, compensation cost for the portion of awards for which the requisite service has not been rendered (generally referring to non-vested awards) that were outstanding as of January 1, 2006 is being recognized as the remaining requisite service is rendered during the period of and/or the periods after the adoption of SFAS 123R. The attribution of compensation cost for those earlier awards is based on the same method and on the same grant-date fair values previously determined for the pro forma disclosures required for companies that did not previously adopt the fair value accounting method for stock-based employee compensation. Compensation expense for non-vest

SFAS No. 123R requires pro forma disclosures of net income and earnings per share for all periods prior to the adoption of the fair value accounting method for stock-based employee compensation. The pro forma disclosures presented in Note 15 - Stock-Based Compensation Plans and Employee Stock Ownership Plan, use the fair value method of SFAS 123 to measure compensation expense for stock-based employee compensation plans for years prior to 2006.

The fair market value of stock grants, based on the market price at date of grant, is recorded as unearned compensation. Unearned compensation is amortized over the vesting period. Vested stock award shares are considered outstanding for basic earnings per share. Stock award shares not vested are considered in the calculation of diluted earnings per share.

### Employee stock ownership plan ("ESOP")

The Company's ESOP was terminated on June 30, 2005. Prior to this, compensation expense was recognized as ESOP shares were committed to be released. Allocated and committed to be released ESOP shares were considered outstanding for earnings per share calculations. Other ESOP shares were excluded from earnings per share calculations. Dividends declared on allocated ESOP shares were charged to retained earnings. Dividends declared on unallocated ESOP shares were used to satisfy debt service. The value of unearned shares to be allocated to ESOP participants for future services not yet performed was reflected as a reduction of stockholders' equity.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### Earnings per common share

Earnings per common share have been computed based on the following (average diluted shares outstanding is calculated using the treasury stock method):

|  | Years Ended December 31, |         |    |         |      |         |  |  |
|--|--------------------------|---------|----|---------|------|---------|--|--|
| (In thousands, except per share data)                  | 2007                     |         |    | 2006    | 2005 |         |  |  |
|  |                          |         |    |         |      |         |  |  |
| Net income applicable to common stock                  | \$                       | 13,535  | \$ | 11,263  | \$   | 8,226   |  |  |
| Average number of common shares issued                 |                          | 11,135  |    | 10,600  |      | 9,390   |  |  |
| Less: average number of treasury shares                |                          | (1,812) |    | (1,963) |      | (1,935) |  |  |
| Less: average number of unallocated ESOP shares        |                          | -       |    | (2)     |      | (200)   |  |  |
| Less: average number of unvested stock award shares    |                          | (100)   |    | (97)    |      | (133)   |  |  |
| Average number of basic shares outstanding             |                          | 9,223   |    | 8,538   |      | 7,122   |  |  |
| Plus: average number of unvested stock award shares    |                          | 100     |    | 78      |      | 133     |  |  |
| Plus: net dilutive effect of stock options outstanding |                          | 47      |    | 114     |      | 248     |  |  |
| Average number of diluted shares outstanding           |                          | 9,370   |    | 8,730   |      | 7,503   |  |  |
|  |                          |         |    |         |      |         |  |  |
| Earnings per average basic share                       | \$                       | 1.47    | \$ | 1.32    | \$   | 1.16    |  |  |
| Earnings per average diluted share                     | \$                       | 1.44    | \$ | 1.29    | \$   | 1.10    |  |  |

### Trust assets

Trust assets held in a fiduciary or agent capacity are not included in the accompanying consolidated balance sheets because they are not assets of the Company.

### **Off-balance sheet financial instruments**

In the ordinary course of business, the Bank enters into off-balance sheet financial instruments, consisting primarily of credit related financial instruments. These financial instruments are recorded in the consolidated financial statements when they are funded or related fees are incurred or received.



### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **Recent accounting pronouncements**

In September 2006, the FASB issued SFAS No. 157, "*Fair Value Measurements*". This Statement defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. It clarifies that fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants in the market in which the reporting entity transacts. This Statement does not require any new fair value measurements, but rather, it provides enhanced guidance to other pronouncements that require or permit assets or liabilities to be measured at fair value. This Statement is effective for fiscal years beginning after November 15, 2007. On February 12, 2008, the FASB issued FASB Staff Position ("FSP") No. FAS 157-2, "*Effective Date of FASB Statement No.157*." This FSP defers the effective date of SFAS No.157 for nonfinancial assets and nonfinancial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually), to years beginning after November 15, 2008, and interim periods within those fiscal years. The Company does not expect that the adoption of this Statement will have a material impact on its financial position, results of operations or cash flows.

At its September 2006 meeting, the Emerging Issues Task Force ("EITF") reached a final consensus on Issue 06-04, "Accounting for Deferred Compensation and Postretirement Benefit Aspects of Endorsement Split-Dollar Life Insurance Arrangements." The consensus stipulates that an agreement by an employer to share a portion of the proceeds of a life insurance policy with an employee during the postretirement period is a postretirement benefit arrangement required to be accounted for under SFAS No. 106, "Employers' Accounting for Postretirement Benefits Other Than Pensions" or Accounting Principles Board Opinion ("APB") No. 12, "Omnibus Opinion - 1967." The consensus concludes that the purchase of a split-dollar life insurance policy does not constitute a settlement under SFAS No. 106 and, therefore, a liability for the postretirement obligation must be recognized under SFAS No. 106 if the benefit is offered under an arrangement that constitutes a plan or under APB No. 12, if it is not part of a plan. Issue 06-04 is effective for annual or interim reporting periods beginning after December 15, 2007. The Company does not expect that the adoption of this Statement will have a material impact on its financial position, results of operations or cash flows.

In March 2007, the FASB ratified the consensus of the EITF and released Issue 06-10, "Accounting for Deferred Compensation and Postretirement Benefit Aspects of Collateral Assignment Split-Dollar Life Insurance Arrangements." This Issue addresses questions raised about whether the consensus reached in Issue 06-4 should apply to collateral assignment split-dollar life insurance arrangements and the recognition and measurement of the employer's asset in such arrangements. The EITF concluded that an employer should recognize a liability for the postretirement benefit related to a collateral assignment split-dollar life insurance arrangement and the substantive agreement with the employee. In addition the EITF reached a conclusion that an employer should recognize and measure an asset based on the nature and substance of the collateral assignment split-dollar arrangement based on what future cash flows the employer is entitled to, if any, as well as the employee's obligation and ability to repay the employer. The effective date of EITF 06-10 is for fiscal years beginning after December 15, 2007. The Company does not expect that the implementation of EITF 06-10 will have a material impact on its financial position, results of operations or cash flows.

In February 2007, the FASB issued SFAS No. 159, "*The Fair Value Option for Financial Assets and Financial Liabilities*." This Statement permits companies to elect to follow fair value accounting for certain financial assets and liabilities in an effort to mitigate volatility in earnings without having to apply complex hedge accounting provisions. The Statement also establishes presentation and disclosure requirements designed to facilitate comparison between entities that choose different measurement attributes for similar types of assets and liabilities. The effective date of SFAS No. 159 is for fiscal years beginning after November 15, 2007. The Company does not expect that the adoption of this Statement will have a material impact on its financial position, results of operations or cash flows.

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### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

In December 2007, the FASB issued SFAS No. 141 (revised 2007), "Business Combinations" ("SFAS 141(R)"). This Statement replaces SFAS No. 141, "Business Combinations" ("SFAS 141"). SFAS No.141(R), among other things, establishes principles and requirements for how the acquirer in a business combination (i) recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any noncontrolling interest in the acquired business, (ii) recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase, and (iii) determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. The Company is required to adopt SFAS No. 141(R) for all business combinations for which the acquisition date is on or after January 1, 2009. Earlier adoption is prohibited. The Statement will change the Company's accounting treatment for business combinations on a prospective basis.

In December 2007, the FASB issued SFAS No. 160, "Noncontrolling Interests in Consolidated Financial Statements-an amendment of ARB No. 51." This Statement establishes accounting and reporting standards for noncontrolling interests in a subsidiary and for the deconsolidation of a subsidiary. Minority interests will be recharacterized as noncontrolling interests and classified as a component of equity. The Statement also establishes a single method of accounting for changes in a parent's ownership interest in a subsidiary and requires expanded disclosures. This Statement is effective for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2008 with earlier adoption prohibited. The Company does not expect that the adoption of this Statement will have a material impact on its financial position, results of operations or cash flows.

In June 2007, the FASB ratified the consensus reached in EITF 06-11 "Accounting for Income Tax Benefits of Dividends on Share-Based Payment Awards." EITF 06-11 applies to entities that have share-based payment arrangements that entitle employees to receive dividends or dividend equivalents on equityclassified unvested shares when those dividends or dividend equivalents are charged to retained earnings and result in an income tax deduction. Entities that have share-based payment arrangements that fall within the scope of EITF 06-11 will be required to increase capital surplus for any realized income tax benefit associated with dividends or dividend equivalents paid to employees for equity classified unvested equity awards. The Company adopted EITF 06-11 on January 1, 2008 for dividends declared on share-based payment awards subsequent to this date. The adoption did not have a material impact on financial condition, results of operations, or liquidity.

In November 2007, the Securities and Exchange Commission issued Staff Accounting Bulletin No. 109, "Written Loan Commitments Recorded at Fair Value Through Earnings" (SAB 109). SAB No. 109 supersedes SAB 105, "Application of Accounting Principles to Loan Commitments," and indicates that the expected net future cash flows related to the associated servicing of the loan should be included in the measurement of all written loan commitments that are accounted for at fair value through earnings. The guidance in SAB 109 is applied on a prospective basis to derivative loan commitments issued or modified in fiscal quarters beginning after December 15, 2007. SAB 109 is not expected to have a material impact on the Company's financial position, results of operations or cash flows.

## 2. MERGERS AND ACQUISITIONS

On September 21, 2007, the Company completed its acquisition of Factory Point Bancorp, Inc. and its subsidiary, Factory Point National Bank of Manchester Center, (collectively "Factory Point") for \$79.4 million, including the assumption of Factory Point stock options. Under the terms of the agreement, the Company issued 1,913,353 shares of the Company's common stock and paid \$16.0 million in cash in exchange for all outstanding Factory Point shares and also assumed all outstanding Factory Point stock options. Concurrent with the merger of Berkshire Hills Bancorp and Factory Point Bancorp, the Bank and Factory Point National Bank merged with the Bank surviving. The results of operations for Factory Point are included in our results subsequent to the acquisition date.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The following table summarizes the estimated fair values of the assets acquired and liabilities assumed as the date of acquisition. The Company is in the process of finalizing the purchase accounting for the acquisition; thus, the allocation of purchase price is subject to change.

| In Thousands)                                   |    | ber 21, 2007 |
|---|----|--------------|
| Assets  |    |              |
| Cash and cash equivalents                       | \$ | 14,076       |
| Investments                                     |    | 68,403       |
| Loans, net                                      |    | 231,846      |
| Premises and equipment, net                     |    | 7,509        |
| Cash surrender value of life insurance policies |    | 3,900        |
| Goodwill  |    | 53,385       |
| Intangible assets                               |    | 7,092        |
| Other assets                                    |    | 4,521        |
| Total assets acquired                           | \$ | 390,732      |
|   |    |              |
| Liabilities                                     |    |              |
| Deposits  | \$ | 269,027      |
| Borrowings                                      |    | 34,202       |
| Other liabilities                               |    | 2,363        |
| Total liabilities assumed                       | \$ | 305,592      |
|   |    | 05 1 40      |
| Net assets acquired                             | \$ | 85,140       |

The \$7.1 million of acquired intangible assets was assigned to the core deposit premium intangible, subject to amortization. The core deposit premiums are being amortized over their estimated useful life of eight years using an accelerated method. At December 31, 2007, the goodwill recognized in the acquisition of approximately \$53.7 million is not expected to be deductible for tax purposes.

The Company's cost to acquire Factory Point is as follows:

| Cash paid to Factory Point stockholders       | \$<br>16,015 |
|---|--------------|
| Common stock issued to Factory Point          |              |
| stockholders and stock options assumed        | 63,350       |
| Total consideration                           | 79,365       |
| Professional fees and other acquisition costs | 5,775        |
| Net assets acquired                           | \$<br>85,140 |

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The unaudited pro forma financial information assumes that the Factory Point acquisition was consummated on January 1 of the periods presented. The pro forma adjustments are based on information available and certain assumptions that we believe are reasonable. Certain acquisition related adjustments are not included in the pro forma information since they were recorded after completion of the acquisition. This pro forma information is presented for informational purposes only and is not necessarily indicative of the results of future operations that would have been achieved had the acquisition taken place at the beginning of 2006. Pro forma information is as follows:

|   | For  | the years end | led Dec | cember 31, |
|---|------|---------------|---------|------------|
| (In thousands, except per share data)               | 2007 |               |         | 2006       |
| Interest income                                     | \$   | 147,382       | \$      | 138,852    |
| Interest expense                                    |      | 74,881        |         | 66,518     |
| Net interest income                                 |      | 72,501        |         | 72,334     |
| Provision for loan losses                           |      | 4,840         |         | 8,250      |
| Net interest income after provision for loan losses |      | 67,661        |         | 64,084     |
| Non-interest income                                 |      | 27,192        |         | 15,758     |
| Non-interest expense                                |      | 74,921        |         | 57,358     |
| Income before income taxes                          |      | 19,932        |         | 22,484     |
| Income tax expense                                  |      | 5,561         |         | 6,556      |
| Net income  | \$   | 14,371        | \$      | 15,928     |
|   |      |               |         |            |
| Basic earnings per share                            | \$   | 1.35          | \$      | 1.52       |
| Diluted earnings per share                          | \$   | 1.33          | \$      | 1.49       |

On October 31, 2006, the Company acquired five western Massachusetts insurance agencies: Reynolds, Barnes & Hebb and McCormick, Smith & Curry Insurance Agency, both of Pittsfield; Minkler Insurance Agency of Stockbridge; H.S. Andrews Insurance Agency of Great Barrington; and MassOne Insurance Agency of Greenfield. These acquisitions were all structured as the purchase of all outstanding common shares, except that the assets and liabilities of the Andrews agency were acquired by the Minkler agency as part of the purchase agreement and the transaction with MassOne Insurance Agency was an asset purchase. The acquisitions were accounted for under the purchase method of accounting, with their results from operations included in the Company's financial statements beginning on the acquisition date. The purchase price of \$22.5 million was paid in cash. The Company recorded an identifiable intangible asset of \$7.3 million for the appraised value of the purchased insurance contracts. This asset is being amortized over ten years on a straight-line basis. The other assets and liabilities of the acquired agencies were recorded at their fair values of \$2.5 million and \$3.5 million, respectively. The Company recorded goodwill in the amount of \$16.2 million, which is not expected to be deductible for tax purposes. Additionally, the Company recorded \$2.9 million in conditional purchase consideration based on performance targets in 2007 which was recorded to goodwill.

#### 3. CASH AND CASH EQUIVALENTS

Cash and cash equivalents includes cash on hand, amounts due from banks, and short-term investments with original maturities of three months or less. The balances at December 31, 2007 and 2006 were as follows:

| (In thousands)                  | <br>2006     |    | 2006   |
|---------------------------------|--------------|----|--------|
| Cash and due from banks         | \$<br>41,091 | \$ | 30,774 |
| Short-term investments          | 51           |    | 211    |
| Total cash and cash equivalents | \$<br>41,142 | \$ | 30,985 |

The Federal Reserve system requires nonmember banks to maintain certain reserve requirements of vault cash and/or deposits. The reserve requirement included in cash and equivalents was \$6.0 million and \$3.1 million at year-end 2007 and 2006, respectively.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

# 4. SECURITIES

A summary of securities follows:

| (In thousands)                      | Amortized<br>Cost | Gross<br>Unrealized<br>Gains | Gross<br>Unrealized<br>Losses            | Fair Value |
|-------------------------------------|-------------------|------------------------------|--|------------|
| December 31, 2007                   |                   |                              |  |            |
| Securities available for sale       |                   |                              |  |            |
| Debt securities:                    |                   |                              |  |            |
| Municipal bonds and obligations     | \$ 74,223         | \$ 1,028                     | \$ (65)                                  | \$ 75,186  |
| Mortgaged-backed securities         | 103,387           | 1,152                        | (21)                                     | 104,518    |
| Other bonds and obligations         | 15,601            | 38                           | (374)                                    | 15,265     |
| Total debt securities               | 193,211           | 2,218                        | (460)                                    | 194,969    |
| Equity securities:                  |                   |                              |  |            |
| Federal Home Loan Bank stock        | 21,077            | -                            | -  | 21,077     |
| Other equity securities             | 2,836             | 197                          | (38)                                     | 2,995      |
| Total equity securities             | 23,913            | 197                          | (38)                                     | 24,072     |
| Total securities available for sale | 217,124           | 2,415                        | (498)                                    | 219,041    |
|                                     |                   |                              |  |            |
| Securities held to maturity         |                   |                              |  |            |
| Municipal bonds and obligations     | 36,981            | 377                          | (125)                                    | 37,233     |
| Mortgaged-backed securities         | 2,475             | -                            | (19)                                     | 2,456      |
| Total securities held to maturity   | 39,456            | 377                          | (144)                                    | 39,689     |
| Total securities                    | \$ 256,580        | \$ 2,792                     | \$ (642)                                 | \$ 258,730 |
|                                     |                   |                              |  |            |
| December 31, 2006                   |                   |                              |  |            |
| Securities available for sale       |                   |                              |  |            |
| Debt securities:                    |                   |                              |  |            |
| Municipal bonds and obligations     | \$ 63,788         | \$ 799                       | \$ (84)                                  | \$ 64,503  |
| Mortgaged-backed securities         | 85,102            | 112                          | (880)                                    | 84,334     |
| Other bonds and obligations         | 20,392            | 169                          | (122)                                    | 20,439     |
| Total debt securities               | 169,282           | 1,080                        | (1,086)                                  | 169,276    |
| Equity securities:                  |                   |                              |  |            |
| Federal Home Loan Bank stock        | 21,766            | -                            | -  | 21,766     |
| Other equity securities             | 2,921             | 253                          | (10)                                     | 3,164      |
| Total equity securities             | 24,687            | 253                          | (10)                                     | 24,930     |
| Total securities available for sale | 193,969           | 1,333                        | (1,096)                                  | 194,206    |
| Securities held to maturity         |                   |                              |  |            |
| Municipal bonds and obligations     | 35,572            | -                            | (286)                                    | 35,286     |
| Mortgaged-backed securities         | 4,396             | 49                           | (45)                                     | 4,400      |
| Total securities held to maturity   | 39,968            | 49                           | (331)                                    | 39,686     |
|                                     |                   |                              | n an |            |
| Total securities                    | \$ 233,937        | \$ 1,382                     | \$ (1,427)                               | \$ 233,892 |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The amortized cost and estimated fair value of debt securities by contractual final maturity at year-end 2007 was as follows: Mortgage-backed securities are shown in total.

|                             | Available for sale     |            |                   |               |
|-----------------------------|------------------------|------------|-------------------|---------------|
| (In thousands)              | AmortizedFairCostValue |            | Amortized<br>Cost | Fair<br>Value |
| Within 1 year               | \$ 4,571               | \$ 4,579   | \$ 6,879          | \$ 6,879      |
| Over 1 year to 5 years      | 7,351                  | 7,423      | 1,163             | 1,172         |
| Over 5 years to 10 years    | 19,343                 | 19,441     | 2,470             | 2,470         |
| Over 10 years               | 58,559                 | 59,008     | 26,469            | 26,712        |
| Total bonds and obligations | 89,824                 | 90,451     | 36,981            | 37,233        |
| Mortgage-backed securities  | 103,387                | 104,518    | 2,475             | 2,456         |
| Total debt securities       | \$ 193,211             | \$ 194,969 | \$ 39,456         | \$ 39,689     |

At year-end 2007 and 2006, the Company had pledged securities, for municipal deposits, with amortized costs of \$12.6 million and \$15.2 million and fair values of \$12.8 million and \$15.0 million, respectively. Additionally, there is a blanket lien on certain securities to collateralize borrowings from the Federal Home Loan Bank of Boston, as discussed further in the Borrowings note to these financial statements.

Sales of securities available for sale were as follows:

| (In thousands)        | 2007      | 2006       | 2005                          |
|-----------------------|-----------|------------|-------------------------------|
| Proceeds from sales   | \$ 59.141 | \$ 190,009 | \$ 134,195                    |
| Gross realized gains  | \$ 59,141 | 2,449      | <sup>5</sup> 134,193<br>6,134 |
| Gross realized losses | 679       | 5,579      | 1,851                         |

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Year-end securities with unrealized losses, segregated by length of impairment, are summarized as follows:

|   | Les      | Less Than Twelve Months     |    |               | ths Over Twelve N |                             |    |               |
|---|----------|-----------------------------|----|---------------|-------------------|-----------------------------|----|---------------|
| (In thousands)                            | Un       | Gross<br>realized<br>.osses |    | Fair<br>Value | Un                | Gross<br>realized<br>Losses |    | Fair<br>Value |
| December 31, 2007                         |          |                             |    |               |                   |                             |    |               |
| Securities available for sale:            |          |                             |    |               |                   |                             |    |               |
| Mortgaged-backed securities               | \$       | -                           | \$ | 149           | \$                | 21                          | \$ | 6,713         |
| Other bonds and obligations               |          | 259                         |    | 7,281         |                   | 180                         |    | 8,213         |
| Total available for sale                  |          | 259                         |    | 7,430         |                   | 201                         |    | 14,926        |
| Securities held to maturity:              |          |                             |    | ,             |                   |                             |    |               |
| Mortgaged-backed securities               |          | 2                           |    | 1,382         |                   | 17                          |    | 1,032         |
| Municipal and other bonds and obligations |          | 125                         |    | 8,243         |                   | -                           |    | -             |
|   |          |                             |    |               |                   |                             |    |               |
| Total                                     | \$       | 386                         | \$ | 17,055        | \$                | 218                         | \$ | 15,958        |
|   |          |                             |    |               |                   |                             |    |               |
|   |          |                             |    |               |                   |                             |    |               |
| December 31, 2006                         |          |                             |    |               |                   |                             |    |               |
| Securities available for sale:            |          |                             |    |               |                   |                             |    |               |
| Mortgaged-backed securities               | \$       | 71                          | \$ | 30,944        | \$                | 809                         | \$ | 34,453        |
| Other bonds and obligations               | <b>*</b> | 14                          | +  | 1,598         | +                 | 202                         | +  | 17,289        |
| Total available for sale                  |          | 85                          |    | 32,542        |                   | 1,011                       |    | 51,742        |
| Securities held to maturity:              |          |                             |    | ,             |                   | -,                          |    | ,             |
| Mortgaged-backed securities               |          | -                           |    | 35            |                   | 45                          |    | 1,330         |
| Municipal and other bonds and obligations |          | -                           |    | -             |                   | 286                         |    | 35,286        |
| · · · · · · · · · · · · · · · · · · ·     |          |                             |    |               |                   |                             |    |               |
| Total                                     | \$       | 85                          | \$ | 32,577        | \$                | 1,342                       | \$ | 88,358        |

Management evaluates impaired securities to determine if any impairments are other than temporary. The determination includes an evaluation of the severity of the impairment, the duration of the impairment, changes in market conditions, changes in credit quality, and the performance and prospects for the securities. Based on management's review, no securities were deemed impaired on an other-than-temporary basis in 2007, 2006, and 2005, and all securities performed in accordance with their terms during these periods. At year-end 2007, all impairments were deemed to be temporary and related to changes in market interest rates, not to the underlying credit quality of the issuers. There were 46 securities with gross unrealized losses at year-end 2007, with no unrealized loss exceeding 10% of amortized cost. Total unrealized losses existing for more than twelve months were 1.3% of amortized cost of the related securities. The Company expects that these securities will continue to perform in accordance with their terms. The unrealized losses primarily relate to pass-through mortgage-backed securities issued by Fannie Mae and Freddie Mac. The largest number of impaired securities were either purchased at a discount or were adjustable-rate securities expected to improve to premium pricing at the time of the rate adjustment. The Company has the intent and ability to hold these investments for a time necessary to recover the amortized cost.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 5. LOANS

Year-end loans consisted of the following:

| (In thousands)              | 2007      | 2006           |
|-----------------------------|-----------|----------------|
|                             |           |                |
| Residential mortgages       |           |                |
| 1-4 family                  | \$ 610,2  | 31 \$ 566,951  |
| Construction                | 46,8      | 14 32,322      |
| Total residential mortgages | 657,0     | 45 599,273     |
|                             |           |                |
| Commercial mortgages        |           |                |
| Construction                | 125,34    | 49 129,798     |
| Single and multifamily      | 69,7      | 24 64,570      |
| Other                       | 509,6     | 91 371,971     |
| Total commercial mortgages  | 704,7     | 64 566,339     |
|                             |           |                |
| Commercial business         | 203,5     | 64 190,493     |
|                             |           |                |
| Consumer                    |           |                |
| Auto                        | 196,74    | 48 195,912     |
| Home equity and other       | 181,8     | 95 146,970     |
| Total consumer              | 378,6     | 43 342,882     |
|                             |           |                |
| Total loans                 | \$1,944,0 | 16 \$1,698,987 |

Included in year-end total loans were the following:

| Unamortized net loan origination costs     | \$<br>9,574 | \$<br>8,537 |
|--|-------------|-------------|
| Unamortized net premium on purchased loans | 199         | 166         |
| Total unamortized net costs and premiums   | \$<br>9,773 | \$<br>8,703 |

Activity in the allowance for loan losses was as follows:

| (In thousands)                         | 2007     |         | 2006     |         |          | 2005    |
|--|----------|---------|----------|---------|----------|---------|
|  | <b>^</b> |         | <b>*</b> |         | <b>^</b> |         |
| Balance at beginning of year           | \$       | 19,370  | \$       | 13,001  | \$       | 9,337   |
| Provision for loan losses              |          | 4,300   |          | 7,860   |          | 1,313   |
| Transfer of commitment reserve         |          | -       |          | (425)   |          | -       |
| Allowance attributed to acquired loans |          | 4,453   |          | -       |          | 3,321   |
| Loans charged-off                      |          | (6,376) |          | (1,776) |          | (1,542) |
| Recoveries                             |          | 369     |          | 710     |          | 572     |
|  |          |         |          |         |          |         |
| Balance at end of year                 | \$       | 22,116  | \$       | 19,370  | \$       | 13,001  |

Most of the Company's lending activity occurs within its primary markets in western Massachusetts, southern Vermont and northeastern New York. Most of the loan portfolio is secured by real estate, including residential mortgages, commercial mortgages, and home equity loans. During 2007 and 2006, there were no concentrations of loans related to any one industry in excess of 10% of total loans.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

At year-end 2007 and 2006, the Bank's commitments outstanding to related parties totaled \$11.0 million and \$7.6 million, respectively, and the loans outstanding against these commitments totaled \$6.5 million and \$6.3 million, respectively. Related parties include directors and executive officers of the Company and its subsidiaries and their respective affiliates in which they have a controlling interest, and immediate family members. For the years 2007 and 2006, all related party loans were performing. Year-end Bank aggregate extensions of credit to one related party interest totaled \$5.4 million in 2007 and \$5.8 million in 2006. In 2007, there were no new extensions of credit to this party and related aggregate reductions of extensions of credit (including loan repayments) were \$0.4 million and \$0.1 million in 2006, respectively.

The following is a summary of year-end (unless otherwise stated) information pertaining to impaired loans, non-accrual loans, and troubled debt restructurings:

| (In thousands)  | 2007      | 2006      | 2005     |
|---|-----------|-----------|----------|
| Investment in impaired loans                                | \$ 14,751 | \$ 13,632 | \$ 1,914 |
| Impaired loans with no valuation allowance                  | 7,224     | 5,115     | 1,430    |
| Impaired loans with a valuation allowance                   | 7,527     | 8,517     | 484      |
| Specific valuation allowance allocated to impaired loans    | 1,230     | 812       | 257      |
| Average investment in impaired loans during the year        | 9,259     | 2,954     | 3,806    |
| Cash basis impaired loan income received during the year    | 881       | 290       | 66       |
| Non-accrual loans   | 10,508    | 7,592     | 1,186    |
| Total loans past due ninety days or more and still accruing | 823       | 281       | 110      |

There were two residential mortgage properties totaling \$866 thousand classified as foreclosed real estate at year-end 2007. There was no foreclosed real estate at year-end 2006. There were no commitments to lend additional funds to debtors of troubled debt restructurings. The Bank has sold loans in the secondary market and has retained the servicing responsibility and receives fees for the services provided. Mortgage loans sold and serviced for others amounted to \$128.0 million and \$90.3 million at year-end 2007, and 2006, respectively.

Included in other assets are capitalized mortgage servicing rights, which represent the capitalized net present value of fee income streams generated from servicing residential mortgage loans for other financial institutions. The fair value of these rights is based on discounted cash flow projections. The fair value approximated carrying value at year-end 2007 and 2006, and no impairment charges were recognized at these dates.

The fair value of mortgage servicing rights at December 31, 2007 was \$1.3 million and the contractually specified servicing fees for the year ended December 31, 2007 were \$168 thousand. The significant assumptions used in the valuation included a discount rate of 10% and a pre-payment speed assumption of 12.4%.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The components of mortgage servicing rights were as follows:

| (In thousands)               | 2007 |       | 2006 |       | 2005        |
|------------------------------|------|-------|------|-------|-------------|
| Balance at beginning of year | \$   | 986   | \$   | 1,168 | \$<br>279   |
| Additions                    |      | 395   |      | -     | 988         |
| Amortization                 |      | (179) |      | (182) | (99)        |
| Balance at end of year       | \$   | 1,203 | \$   | 986   | \$<br>1,168 |

#### 6. PREMISES AND EQUIPMENT

Year-end premises and equipment are summarized as follows:

| (In thousands)                            | 2007      | 2006      |
|---|-----------|-----------|
|   |           |           |
| Land                                      | \$ 4,175  | \$ 3,524  |
| Buildings and improvements                | 39,427    | 30,863    |
| Furniture and equipment                   | 24,437    | 20,237    |
| Construction in process                   | 555       | 890       |
| Premises and equipment, gross             | 68,594    | 55,514    |
| Accumulated depreciation and amortization | (29,788)  | (26,384)  |
|   |           |           |
| Premises and equipment, net               | \$ 38,806 | \$ 29,130 |

Depreciation and amortization expense for the years 2007, 2006 and 2005 amounted to \$3.4 million, \$2.8 million, and \$2.3 million, respectively.

## 7. GOODWILL AND OTHER INTANGIBLES

The Company recorded \$53.4 million of goodwill related to the acquisition of Factory Point in September 2007 and recorded an additional \$2.9 million in goodwill in 2007 related to contingent consideration for the acquisition of five insurance agencies in 2006. The Company recorded \$16.2 million of goodwill related to the acquisition of five insurance agencies in 0ctober 2006. Goodwill totaled \$161.6 million and \$104.5 million at year-end 2007 and 2006, respectively. See Note 2 – Mergers and Acquisitions for further information about goodwill and other intangible assets acquired in 2007 and 2006.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Other intangible assets were as follows:

| (In thousands)              | Gross<br>Intangible<br>Assets |        | Accumulated<br>Amortization |         | Net<br>Intangible<br>Assets |        |
|-----------------------------|-------------------------------|--------|-----------------------------|---------|-----------------------------|--------|
|                             |                               |        |                             |         |                             |        |
| December 31, 2007           |                               |        |                             |         |                             |        |
| Non-maturity deposits       | \$                            | 16,978 | \$                          | (3,140) | \$                          | 13,838 |
| Insurance contracts         |                               | 7,463  |                             | (961)   |                             | 6,502  |
| Non-compete agreements      |                               | 2,318  |                             | (1,996) |                             | 322    |
| All other intangible assets |                               | 375    |                             | (217)   |                             | 158    |
| Total                       | \$                            | 27,134 | \$                          | (6,314) | \$                          | 20,820 |
|                             |                               |        |                             |         |                             |        |
| December 31, 2006           |                               |        |                             |         |                             |        |
| Non-maturity deposits       | \$                            | 9,886  | \$                          | (1,673) | \$                          | 8,213  |
| Insurance contracts         | \$                            | 7,463  | \$                          | (194)   |                             | 7,269  |
| Non-compete agreements      |                               | 2,318  |                             | (1,224) |                             | 1,094  |
| All other intangible assets |                               | 375    |                             | (141)   |                             | 234    |
| Total                       | \$                            | 20,042 | \$                          | (3,232) | \$                          | 16,810 |

Other intangible assets are amortized on a straight-line and accelerated basis over their estimated lives, which range from five to ten years. Amortization expense related to intangible assets totaled 3.1 million in 2007, 2.0 million in 2006, and 1.1 million in 2005. The estimated aggregate future amortization expense for intangible assets remaining as of year-end 2007 is as follows: 2008 - 3.3 million; 2009 - 3.3 million; 2010 - 3.2 million; 2011 - 3.2 million; 2012 - 2.8 million and thereafter - 4.7 million.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

# 8. OTHER ASSETS

Year-end other assets are summarized as follows:

| (In thousands)                        | 2007         |    | 2006   |  |
|---------------------------------------|--------------|----|--------|--|
|                                       |              |    |        |  |
| Loans held for sale                   | \$<br>3,444  | \$ | -      |  |
| Net deferred tax asset                | 4,310        |    | 4,432  |  |
| Capitalized mortgage servicing rights | 1,203        |    | 986    |  |
| Accrued interest receivable           | 10,077       |    | 9,165  |  |
| Other equity investments              | 5,884        |    | 4,737  |  |
| Other                                 | 10,401       |    | 4,737  |  |
| Total other assets                    | \$<br>35,319 | \$ | 24,057 |  |

## 9. **DEPOSITS**

A summary of year-end time deposits is as follows:

| (In thousands)          | 2007       | 2006       |
|-------------------------|------------|------------|
| Maturity date:          |            |            |
| Within 1 year           | \$ 596,319 | \$ 513,854 |
| Over 1 year to 2 years  | 67,767     | 106,318    |
| Over 2 years to 3 years | 18,245     | 20,036     |
| Over 3 years to 4 years | 9,261      | 11,127     |
| Over 4 years to 5 years | 12,841     | 5,887      |
| Over 5 years            | 23,459     | 34,152     |
| Total                   | \$ 727,892 | \$ 691,374 |
| Account balance:        |            |            |
| Less than \$100,000     | \$ 429,884 | \$ 369,590 |
| \$100,000 or more       | 298,008    | 321,784    |
| Total                   | \$ 727,892 | \$ 691,374 |
|                         |            |            |



#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### 10. BORROWINGS & JUNIOR SUBORDINATED DEBENTURES

Federal Home Loan Bank of Boston ("FHLBB") borrowings outstanding at year-end 2007 and 2006 consisted of various advances totaling \$299.7 million and \$330.0 million, respectively. The year-end weighted average interest rate on outstanding advances was 4.03% in 2007 and 4.18% in 2006. The contractual maturities of FHLBB advances at year-end 2007 were as follows: 2008 - \$124.4 million; 2009 - \$55.5 million; 2010 - \$40.0 million; 2011 - \$45.6 million; 2012 - \$10.0 million; and thereafter - \$24.2 million. Year-end 2007 advances outstanding included callable advances totaling \$61.5 million and amortizing advances totaling \$11.8 million. The Bank maintains a \$13.1 million line of credit with the FHLBB which carries interest at a rate that adjusts daily and had no outstanding balance at year-end 2007. All FHLBB borrowings are secured by a blanket security agreement on certain qualified collateral; principally all first mortgage loans, certain securities, and any funds on deposit with the FHLBB. The Bank has a \$50.0 million repurchase agreement line of credit with a major broker-dealer to be secured by securities or other assets of the Bank. There was no usage of this agreement in 2007 or 2006.

At year-end 2007, the Company had two unsecured lines of credit totaling \$30.0 million, of which \$15 million had been drawn down and had a rate of 6.07%. Both lines have available credit of \$15 million and the first bears interest of overnight LIBOR plus 1.25% and matures in September 2008. The second bears interest of one-month LIBOR plus 1.625% and matures in September 2008. The Company also has two \$10 million unsecured term notes that mature in September 2010 that bear interest of overnight LIBOR plus 1.25% and 3 three month LIBOR plus 1.25%, respectively, and had rates of 6.07% and 6.11%, respectively, at year-end 2007.

In June 2005, a statutory business trust, Berkshire Hills Capital Trust I ("Trust I"), was formed of which the Company holds 100% of the common stock. The sole asset of Trust I is \$15.5 million of the Company's junior subordinated debentures due in 2035. These debentures bear interest at a variable rate equal to LIBOR plus 1.85% and had a rate of 6.84% at year-end 2007. The Company has the right to defer payments of interest for up to five years on the debentures at any time, or from time to time, with certain limitations, including a restriction on the payment of dividends to stockholders while such interest payments on the debentures have been deferred. The Company has the right to redeem the debentures without penalty after August 23, 2010. Trust I is considered a variable interest entity for which the Company is not the primary beneficiary. Accordingly, the financial statements of Trust I are not included in the Company's Financial Statements.

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# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

# 11. INCOME TAXES

| Income tax expense was as follows:<br>(In thousands) | <br>2007    | 2006        | 2005        |
|--|-------------|-------------|-------------|
|  |             |             |             |
| Current  |             |             |             |
| Federal  | \$<br>2,924 | \$<br>5,159 | \$<br>5,501 |
| State  | 1,329       | 1,506       | 813         |
| Total current  | 4,253       | 6,665       | 6,314       |
| Deferred   |             |             |             |
| Federal  | 677         | (1,779)     | 1,647       |
| State  | 461         | (335)       | (93)        |
| Total deferred                                       | 1,138       | (2,114)     | 1,554       |
| Change in valuation reserve                          | (152)       | 352         | 135         |
| Total income tax expense                             | \$<br>5,239 | \$<br>4,903 | \$<br>8,003 |

The reasons for the differences between the statutory federal income tax rate and the effective tax rates are summarized as follows:

|   | 2007  | 2006  | 2005  |
|---|-------|-------|-------|
|   |       |       |       |
| Statutory tax rate                        | 35.0% | 35.0% | 35.0% |
| Increase (decrease) resulting from:       |       |       |       |
| State taxes, net of federal tax benefit   | 6.2   | 6.1   | 3.4   |
| Dividends received deduction              | (0.1) | (0.2) | (0.7) |
| Tax exempt income - investments           | (8.0) | (8.3) | (5.6) |
| Bank owned life insurance                 | (2.0) | (2.2) | (1.9) |
| Employee stock ownership plan termination | -     | -     | 17.7  |
| Change in valuation allowance             | (0.8) | 2.2   | 0.8   |
| Investment tax credits                    | (1.9) | (1.4) | -     |
| Other, net                                | (0.5) | (0.9) | 0.6   |
| Effective tax rate                        | 27.9% | 30.3% | 49.3% |

Year-end deferred tax assets (liabilities) related to the following:

| (In thousands)  | 2007        | <br>2006    |
|---|-------------|-------------|
| Allowance for loan losses                                   | \$<br>9,395 | \$<br>8,169 |
| Employee benefit plans                                      | 1,835       | 1,208       |
| Net unrealized loss (gain) on securities available for sale | (699)       | (113)       |
| Goodwill amortization                                       | (1,525)     | (1,348)     |
| Investments   | (711)       | (730)       |
| Purchase accounting adjustments                             | (3,786)     | (717)       |
| Other   | 594         | (1,092)     |
| Valuation allowance   | (793)       | <br>(945)   |
| Deferred tax asset, net                                     | \$<br>4,310 | \$<br>4,432 |

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

A valuation allowance has been established for the full amount of the Massachusetts net deferred tax asset, due to uncertainties of realization. Management believes it is more likely than not that the Company will realize its remaining net deferred tax assets, based on its recent historical and anticipated future levels of pre-tax income. There can be no absolute assurance, however, that any specific level of future income will be generated.

The Bank does not intend to pay nondividend distributions that would result in a recapture of any portion of its base year bad debt reserves, and a related deferred federal income tax liability of \$346 thousand has not been provided.

# 12. COMMITMENTS, CONTINGENCIES, AND OFF-BALANCE SHEET ACTIVITIES

*Credit related financial instruments.* The Company is a party to financial instruments with off-balance-sheet risk in the normal course of business to meet the financing needs of its customers. These financial instruments include commitments to extend credit and standby letters of credit. Such commitments involve, to varying degrees, elements of credit and interest rate risk in excess of the amount recognized in the accompanying consolidated balance sheets.

The Company's exposure to credit loss in the event of nonperformance by the other party to the financial instrument is represented by the contractual amount of these commitments. The Company uses the same credit policies in making commitments as it does for on-balance-sheet instruments. A summary of financial instruments outstanding whose contract amounts represent credit risk is as follows at year-end:

| (In thousands)   | 2007                   | 2006                                    |
|--|------------------------|---|
|  | <b>•</b> • • • • • • • | * * · · · * * * * * * * * * * * * * * * |
| Commitments to grant loans   | \$ 46,813              | \$ 54,439                               |
| Unused funds on commercial lines of credit                                     | 204,527                | 120,090                                 |
| Unadvanced funds on home equity, reddi-cash and other consumer lines of credit | 187,015                | 150,600                                 |
| Unadvanced funds on construction loans   | 102,311                | 113,497                                 |
| Standby letters of credit  | 29,013                 | 16,019                                  |
| Commercial letters of credit   | 1,500                  | 1,500                                   |

Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the contract. Commitments generally have fixed expiration dates or other termination clauses and may require payment of a fee. The commitments for lines of credit may expire without being drawn upon. Therefore, the total commitment amounts do not necessarily represent future cash requirements. The Company evaluates each customer's creditworthiness on a case-by-case basis. Funds to be disbursed for loans and home equity lines of credit are collateralized by real estate. Commercial lines of credit are generally secured by business assets and securities. Reddi-cash lines of credit are unsecured.

Standby letters of credit are conditional commitments issued by the Company to guarantee the performance of a customer to a third party. These letters of credit are primarily issued to support borrowing arrangements. The credit risk involved in issuing letters of credit is essentially the same as that involved in extending loan facilities to customers. The Company considers standby letters of credit to be guarantees and the amount of the recorded liability related to such guarantees was not material at December 31, 2007.

**Operating lease commitments.** Future minimum rental payments required under operating leases at December 31, 2007 are as follows: 2008 - \$2.4 million; 2009 - \$2.3 million; 2010 - \$2.3 million; 2011 - \$2.3 million; 2012 - \$2.2 million; and all years thereafter - \$20.6 million. The leases contain options to extend for periods up to twenty years. The cost of such rental options is not included above. Total rent expense for the years 2007, 2006 and 2005 amounted to \$2.4 million, \$1.4 million and \$0.9 million, respectively.

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# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

*Employment and change in control agreements.* The Company has entered into an employment agreement with one senior executive with a two-year term. Berkshire Insurance Group has entered into an employment agreement with one senior executive with a term ending on December 31, 2009. The Bank also has change in control agreements with several officers which provide a severance payment in the event employment is terminated in conjunction with a defined change in control.

*Derivative Contracts.* At December 31, 2007, the Company was committed to pay fixed-receive floating interest rate swap agreements with notional amounts aggregating \$60 million that settled in January 2008.

*Legal claims.* Various legal claims arise from time to time in the normal course of business. In the opinion of management, claims outstanding at December 31, 2007 will have no material effect on the Company's consolidated financial statements.

# 13. STOCKHOLDERS' EQUITY

# Minimum regulatory capital requirements

The Bank is subject to various regulatory capital requirements administered by the federal and state banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the Company's consolidated financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Bank must meet specific capital guidelines that involve quantitative measures of its assets, liabilities and certain off-balance-sheet items as calculated under regulatory accounting practices. The capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weighting and other factors. The Company, as a savings and loan holding company has no specific quantitative capital requirements.

Quantitative measures established by regulation to ensure capital adequacy require the Bank to maintain minimum amounts and ratios (set forth in the following table) of total and Tier 1 capital (as defined in the regulations) to risk-weighted assets (as defined) and of Tier 1 capital to average assets (as defined). As of December 31, 2007 and 2006, the Bank met the capital adequacy requirements.

As of December 31, 2007, Berkshire Bank met the conditions to be classified as "well capitalized" under the regulatory framework for prompt corrective action. To be categorized as well capitalized, an institution must maintain minimum total risk-based, Tier 1 risk-based, and Tier 1 leverage ratios as set forth in the following tables.

The Bank's actual and required capital amounts were as follows:

|  |            |        |            |       | Minimum t  | to be well |
|--|------------|--------|------------|-------|------------|------------|
|  |            |        | Minimum    |       | Capitalize | ed Under   |
|  |            |        | Capi       | tal   | Prompt C   | orrective  |
|  | Actua      | ıl     | Require    | ement | Action Pr  | ovisions   |
| (Dollars in thousands)                 | Amount     | Ratio  | Amount     | Ratio | Amount     | Ratio      |
|  |            |        |            |       |            |            |
| December 31, 2007                      |            |        |            |       |            |            |
| Total capital to risk weighted assets  | \$ 206,080 | 10.40% | \$ 158,462 | 8.00% | \$ 198,077 | 10.00%     |
| Tier 1 capital to risk weighted assets | 183,530    | 9.27   | 79,231     | 4.00  | 118,846    | 6.00       |
| Tier 1 capital to average assets       | 183,530    | 7.97   | 92,136     | 4.00  | 115,169    | 5.00       |
|  |            |        |            |       |            |            |
| December 31, 2006                      |            |        |            |       |            |            |
| Total capital to risk weighted assets  | \$ 175,808 | 10.27% | \$ 136,925 | 8.00% | \$ 171,156 | 10.00%     |
| Tier 1 capital to risk weighted assets | 156,013    | 9.12   | 68,463     | 4.00  | 102,694    | 6.00       |
| Tier 1 capital to average assets       | 156,013    | 7.69   | 81,183     | 4.00  | 101,479    | 5.00       |
|  |            |        |            |       |            |            |

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# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

A reconciliation of the Company's year-end total stockholders' equity to the Bank's regulatory capital is as follows:

| (In thousands)   | 2007       | 2006       |
|--|------------|------------|
| Total stockholders' equity per consolidated financial statements | \$ 326,837 | \$ 258,161 |
| Adjustments for Bank Tier 1 Capital:                             |            |            |
| Holding company equity adjustment                                | 10,648     | (8,300)    |
| Net unrealized gains on available for sale securities            | (1,241)    | (92)       |
| Disallowed goodwill and intangible assets                        | (152,714)  | (93,756)   |
| Total Bank Tier 1 Capital  | 183,530    | 156,013    |
| Adjustments for total capital:                                   |            |            |
| Allowed unrealized gains on equity securities                    | 89         | -          |
| Includible allowances for loan losses and unused lines of credit | 22,461     | 19,795     |
| Total Bank capital per regulatory reporting                      | \$ 206,080 | \$ 175,808 |

#### Common stock

The Bank is subject to dividend restrictions imposed by various regulators, including a limitation on the total of all dividends that the Bank may pay to the Company in any calendar year, to an amount that shall not exceed the Bank's net income for the current year, plus the Bank's net income retained for the two previous years, without regulatory approval. Due to the dividend paid by the Bank to the Company to fund the cash consideration paid in the Woronoco acquisition in 2005, the Bank's cumulative dividends exceed the regulatory limit. The Bank received approval in 2007 and 2006 to pay dividends to the Company in an amount exceeding the preceding regulatory restriction. For 2008, the Bank can declare aggregate additional dividends of \$9 million without obtaining regulatory approval.

In conjunction with Massachusetts conversion regulations, the Bank established a liquidation account for eligible account holders, which at the time of conversion amounted to approximately \$70 million. In the event of a liquidation of the Bank, the eligible account holders will be entitled to receive their pro-rata share of the net worth of the Bank prior to conversion. However, as qualifying deposits are reduced, the liquidation account will also be reduced in an amount proportionate to the reduction in the qualifying deposit accounts.

The payment of dividends by the Company is subject to Delaware law, which generally limits dividends to an amount equal to an excess of the net assets of a company (the amount by which total assets exceed total liabilities) over statutory capital, or if there is no excess, to the company's net profits for the current and/or immediately preceding fiscal year.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## Other comprehensive income

Comprehensive income is the total of net income and all other non-owner changes in equity. It is displayed in the Consolidated Statements of Changes in Stockholders' Equity. Reclassification detail is shown for the years below.

| (In thousands)  | 2007        |    | 2006    |    | 2005     |
|---|-------------|----|---------|----|----------|
| Change in net unrealized holding losses (gains) on                  |             |    |         |    |          |
| available for sale securities                                       | \$<br>1,089 | \$ | 768     | \$ | (5,901)  |
| Reclassification adjustment for net loss (gains) realized in income | 591         |    | 3,130   |    | (4,283)  |
| Net change in unrealized gains/losses                               | 1,680       |    | 3,898   |    | (10,184) |
| Tax effects   | (626)       |    | (1,549) |    | 3,784    |
| Net-of-tax change in available for sale securities                  | 1,054       |    | 2,349   |    | (6,400)  |
| Net loss (gain) on other instruments                                | 71          |    | (18)    |    | (53)     |
| Total other comprehensive income (loss), net                        | \$<br>1,125 | \$ | 2,331   | \$ | (6,453)  |

Year-end components of accumulated other comprehensive income (loss) was as follows:

| (In thousands)  | 2007        | 2  | .006 |
|---|-------------|----|------|
| Net unrealized holding gains on available for sale securities | \$<br>1,917 | \$ | 237  |
| Net loss on other instruments                                 | -           |    | (71) |
| Tax effects   | (700)       |    | (74) |
| Accumulated other comprehensive income                        | \$<br>1,217 | \$ | 92   |

# 14. EMPLOYEE BENEFIT PLANS

The Company provides a 401(k) Plan which most employees participate in. The Company contributes a non-elective 3% of gross annual wages for each participant, regardless of the participant's deferral, in addition to a 100% match up to 4% of gross annual wages. The Company's contributions vest immediately. Expense related to the plan was \$1.3 million, \$893 thousand and \$771 thousand for the years 2007, 2006, and 2005, respectively.

The Company maintains a supplemental executive retirement plan ("SERP") for one executive officer. Benefits generally commence no earlier than age sixty-two and are payable at the executive's option, either as an annuity or as a lump sum. At year-end 2007 and 2006, the accrued liability for this SERP was \$756 thousand and \$443 thousand, respectively. SERP expense was \$313 thousand in 2007, \$175 thousand in 2006, and \$148 thousand in 2005, and is recognized over the required service period.

The Company owns endorsement split-dollar life insurance arrangements pertaining to certain prior executives. Under these arrangements, the Company purchased policies insuring the lives of the executives, and separately entered into agreements to split the policy benefits with the executive. The Company has no recorded liability for these arrangements. EITF 06-4, effective for fiscal years beginning after December 15, 2007 sets forth requirements for the recognition of a liability. See Note 1 – Recent Accounting Pronouncements.

# 15. STOCK-BASED COMPENSATION PLANS AND EMPLOYEE STOCK OWNERSHIP PLAN

The Company has two stock-based compensation plans: the 2001 Stock-Based Incentive Plan and the 2003 Equity Compensation Plan. These plans, which are stockholder-approved, permit the grant of stock awards and incentive and non-qualified stock options to employees and directors. The plans authorized 1.374 million shares of the Company's common stock for awards as stock or options. Authorized shares included 767,000 shares reserved for options, 307,000 shares reserved for stock awards, and 300,000 shares available for either options or stock awards. The Company believes that such awards better align the interests of plan participants with those of its stockholders.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Option awards are granted with an exercise price equal to the market price of the Company's stock at the date of grant, and vest over periods up to five years. The options grant the holder the right to acquire a share of the Company's common stock for each option held, and have a contractual life of ten years. The Company assumed the outstanding unexercised options issued by Factory Point Bancorp, Inc., which was acquired on September 21, 2007. Each Factory Point option was converted to a vested option for one of the Company's shares with an exercise price equal to the market price of Factory Point's stock at the date of grant and a maximum original term of ten years based on the original grant date subject to the exchange ratio set forth in the merger agreement. The Company generally issues shares from treasury stock as options are exercised. Stock awards vest over periods up to five years and are valued at the closing price of the stock on the grant date.

The total compensation cost for stock-based payment arrangements recognized as expense was \$1.6 million, \$1.3 million, and \$1.4 million in the years 2007, 2006, and 2005, respectively. For all of these years, the total recognized tax benefit related to this compensation cost was \$0.6 million, \$0.5 million and \$0.6 million in the years 2007, 2006, and 2005, respectively. In 2007, the total stock-based compensation cost capitalized as part of the goodwill of the Factory Point acquisition was \$2.1 million.

The fair value of stock awards is based on the closing stock price on the grant date. The weighted average fair value of stock awards granted was \$33.06, \$33.96, and \$35.10 in 2007, 2006, and 2005. The fair value of each option grant is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions and grant date fair values (no options were granted in 2005). The expected dividend yield and expected term are based on management estimates. The expected volatility is based on historical volatility. The risk-free interest rates for the expected term are based on the U.S. Treasury yield curve in effect at the time of the grant.

|  | 2007    | 2006    |
|--|---------|---------|
| Expected dividends                     | 1.85%   | 1.85%   |
| Expected term                          | 6 years | 6 years |
| Expected volatility                    | 19%     | 19%     |
| Risk-free interest rate                | 4.68%   | 4.86%   |
| Weighted average grant date fair value | \$ 7.67 | \$ 8.05 |

A summary of activity in the Company's stock compensation plans is shown below:

|  | Non-vest<br>Awards O |           |          | Stock O<br>Outsta | •  |          |
|--|----------------------|-----------|----------|-------------------|----|----------|
|  |                      | Weighted- |          |                   |    | eighted- |
|  |                      |           | Average  |                   |    | Average  |
|  | Number of            | Gra       | ant Date | Number of         | ]  | Exercise |
| (Shares in thousands)                  | Shares               | Fai       | r Value  | Shares            |    | Price    |
| Balance, December 31, 2006             | 93                   | \$        | 30.98    | 586               | \$ | 20.62    |
| Granted                                | 66                   |           | 33.06    | 20                |    | 33.46    |
| Acquired                               | -                    |           | -        | 172               |    | 20.43    |
| Stock options exercised                | -                    |           | -        | (132)             |    | 16.04    |
| Stock awards vested                    | (43)                 |           | 31.03    | -                 |    | -        |
| Forfeited                              | (11)                 |           | 34.56    | (2)               |    | 22.30    |
| Balance, December 31, 2007             | 105                  | \$        | 31.88    | 644               | \$ | 21.90    |
| Exercisable options, December 31, 2007 |                      |           |          | 606               | \$ | 21.46    |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The total intrinsic value of options exercised was \$1.9 million, \$3.4 million, and \$1.8 million for the years 2007, 2006 and 2005, respectively. The total fair value of stock awards vested during these respective years was \$1.4 million, \$2.1 million, and \$2.0 million. As of year end 2007, unrecognized stock-based compensation expense related to unvested options amounted to \$135 thousand. This amount is expected to be recognized over a weighted average period of 1.0 year. The weighted average year-end 2007 intrinsic value of stock options outstanding was \$3.8 million, and the similar value of exercisable options was \$3.7 million. The unrecognized stock-based compensation expense related to unvested stock awards was \$2.0 million. This amount is expected to be recognized over a weighted average period of 1.7 years.

The following pro forma information presents net income and earnings per share for 2005 as if the fair value method of SFAS 123R had been used to measure compensation cost for stock-based compensation plan expense.

| (In thousands, except per share data)                     | 2005        |
|---|-------------|
| Net income as reported                                    | \$<br>8,226 |
| Add: Stock-based employee compensation expense included   |             |
| in reported net income, net of related tax effects        | 822         |
|   |             |
| Less: Total stock-based employee compensation expense     |             |
| determined under fair value method for all awards, net of |             |
| related tax effects                                       | (1,255)     |
| Pro forma net income                                      | \$<br>7,793 |
|   |             |
| Income per share:   |             |
| Basic - as reported                                       | \$<br>1.16  |
| Basic - pro forma   | 1.09        |
|   |             |
| Diluted - as reported                                     | 1.10        |
| Diluted - pro forma                                       | 1.04        |

#### Employee Stock Ownership Plan

The Bank had established an Employee Stock Ownership Plan ("ESOP") for the benefit of certain employees. This plan was terminated by the Bank as of June 30, 2005. A total of 444 thousand shares were held in trust and distributed to plan participants in 2007. These shares were treated as allocated as of July 1, 2005 for purposes of calculating earnings per share.

Berkshire Hills Funding Corporation, a subsidiary of the Company, had provided a loan to the Berkshire Bank Employee Stock Ownership Plan Trust which was originally used to purchase the Company's outstanding stock in the open market. The loan bore interest equal to 9.5%, provided for quarterly payments of interest and principal, and was secured by the unallocated shares in the plan through June 30, 2005. The Bank made contributions to the ESOP sufficient to support the debt service of the loan and made a \$900 thousand prepayment of the loan in June 2005. Following the prepayment, the Board of Directors terminated the plan. As provided in the plan, the outstanding loan was repaid through the sale of 147 thousand shares by the plan to the Company. Those shares were recorded as treasury shares at the June 30, 2005 share closing price of \$33.32.

Total expense applicable to the termination of the plan was recorded in the amount of \$8.7 million in 2005. The effect on capital of this expense was offset by credits to unearned compensation and additional paid in capital in stockholders' equity. The Bank recorded an additional \$168 thousand in expense related to the termination of the ESOP supplemental executive retirement plan. Additionally, total compensation expense applicable to the operation of the ESOP prior to its termination amounted to \$340 thousand for 2005.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

In connection with the acquisition of Woronoco, Berkshire Bank assumed the obligations of the Woronoco Savings Bank Employee Stock Ownership Plan. The Woronoco Savings Bank Employee Stock Ownership Plan was terminated by Woronoco Savings Bank as of the effective date of the merger and all outstanding loan obligations under the plan were repaid. Participant shares in the plan totaled 305 thousand shares at year-end 2005 and these shares were distributed to participants in 2006.

# 16. FAIR VALUE OF FINANCIAL INSTRUMENTS

The fair value of a financial instrument is the current amount that would be exchanged between willing parties, other than in a forced liquidation. Fair value is best determined based upon quoted market prices. However, in many instances, there are no quoted market prices for the Company's various financial instruments. In cases where quoted market prices are not available, fair values are based on estimates using present value or other valuation techniques. Those techniques are significantly affected by the assumptions used, including the discount rate and estimates of future cash flows. Accordingly, the fair value estimates may not be realized in an immediate settlement of the instrument. Certain financial instruments and all nonfinancial instruments are excluded from its disclosure requirements. The aggregate fair value amounts presented may not necessarily represent the underlying fair value of the Company.

The following methods and assumptions were used by the Company in estimating fair value disclosures for financial instruments:

Cash and cash equivalents: The carrying amounts of these instruments approximate fair values.

*Securities*: Fair values for securities are based on quoted market prices, where available. Non-marketable equity securities are assumed to have fair values equal to carrying values. The fair value of municipal securities without quoted market prices is based on discounted cash flow analyses using year-end market rates for similar instruments.

*Loans*: For variable-rate loans that reprice frequently, fair values are based on carrying values. Fair values for all other loans are estimated using discounted cash flow analyses, using interest rates offered at year-end for loans with similar terms. These values are stated net of the allowance for loan losses, which is the estimated adjustment of fair value due to credit quality.

*Non-maturity deposits*: The fair values for non-maturity deposits are, by definition, equal to the amount payable on demand at the reporting date which is their carrying amounts.

*Time deposits:* Fair values for time deposits are estimated using a discounted cash flow calculation that applies interest rates offered at year-end for deposits of similar remaining maturities.

Borrowings: The fair values of borrowings are estimated using discounted cash flow analyses using year-end market rates for similar borrowings.

Junior subordinated debentures: Junior subordinated debentures reprice every ninety days and the carrying amount approximates fair value.

*Off-balance-sheet financial instruments*: Fair values for off-balance-sheet lending commitments are immaterial. In its credit commitments, the Company does not normally provide interest rate locks exceeding sixty days, and most credit commitments are for adjustable rate loans.

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# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The year-end carrying amounts and estimated fair values of the Company's financial instruments are as follows:

|                                | 20                 | 2007          |                    |               |
|--------------------------------|--------------------|---------------|--------------------|---------------|
| (In thousands)                 | Carrying<br>Amount | Fair<br>Value | Carrying<br>Amount | Fair<br>Value |
| Financial assets:              |                    |               |                    |               |
| Cash and cash equivalents      | \$ 41,142          | \$ 41,142     | \$ 30,985          | \$ 30,985     |
| Securities available for sale  | 219,041            | 219,041       | 194,206            | 194,206       |
| Securities held to maturity    | 39,456             | 39,689        | 39,968             | 39,686        |
| Loans, net                     | 1,921,900          | 1,964,983     | 1,679,617          | 1,683,030     |
| Financial liabilities:         |                    |               |                    |               |
| Non-maturity deposits          | 1,094,671          | 1,094,671     | 830,564            | 830,564       |
| Time deposits                  | 727,892            | 733,034       | 691,374            | 692,298       |
| Borrowings                     | 334,474            | 336,231       | 345,005            | 338,669       |
| Junior subordinated debentures | 15,464             | 15,464        | 15,464             | 15,464        |

Fair value estimates are made at a specific point in time, based on relevant market information and information about the financial instruments. These estimates do not reflect any premium or discount that could result from offering for sale at one time the Company's entire holdings of a particular financial instrument. These estimates are subjective in nature and require considerable judgment to interpret market data. Accordingly, the estimates presented herein are not necessarily indicative of the amounts the Company could realize in a current market exchange, nor are they intended to represent the fair value of the Company as a whole. The use of different market assumptions and/or estimation methodologies may have a material effect on the estimated fair value amounts. The fair value estimates presented herein are based on pertinent information available to management as of the respective balance sheet dates. Although management is not aware of any factors that would significantly affect the estimated fair value amounts, such amounts have not been comprehensively revalued since the presentation dates, and therefore, estimates of fair value after the balance sheet date may differ significantly from the amounts presented herein.

In addition, other assets, such as property and equipment, and liabilities of the Company that are not defined as financial instruments are not included in the above disclosures. Also, nonfinancial instruments typically not recognized in financial statements nevertheless may have value but are not included in the above disclosures. These include, among other items, the estimated earning power of non-maturity deposit accounts, the trained work force, customer goodwill and similar items.

## **17. OPERATING SEGMENTS**

The Company has two reportable operating segments, Banking and Insurance, which are delineated by the consolidated subsidiaries of Berkshire Hills Bancorp. Banking includes the activities of Berkshire Bank and its subsidiaries, which provide commercial and consumer banking services. Insurance includes the activities of Berkshire Insurance Group, which provides commercial and consumer insurance services. The only other consolidated financial activity of the Company is the Parent, which consists of the transactions of Berkshire Hills Bancorp. Management fees for corporate services provided by the Bank to Berkshire Insurance Group and the Parent are eliminated.

The accounting policies of each reportable segment are the same as those of the Company. The Insurance segment and the Parent reimburse the Bank for administrative services provided to them. Income tax expense for the individual segments is calculated based on the activity of the segments, and the Parent records the tax expense or benefit necessary to reconcile to the consolidated total. The Parent does not allocate capital costs. Average assets include securities available-for-sale based on amortized cost.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

A summary of the Company's operating segments was as follows:

| (In thousands)   | Banking |         | Insurance |          | ]  | Parent  | E  | iminations |     | Total<br>solidated |  |
|--|---------|---------|-----------|----------|----|---------|----|------------|-----|--------------------|--|
| Year ended December 31, 2007                                 |         |         |           |          |    |         |    |            |     |                    |  |
| Net interest income  | \$      | 66,115  | \$        | -        | \$ | 6,265   | \$ | (8,455)    | \$  | 63,925             |  |
| Provision for loan losses                                    |         | 4,300   |           | -        |    | -       |    | -          |     | 4,300              |  |
| Net interest income after provision for loan losses          |         | 61,815  |           | -        |    | 6,265   |    | (8,455)    |     | 59,625             |  |
| Non-interest income  |         | 11,010  |           | 13,954   |    | 6,981   |    | (7,302)    |     | 24,643             |  |
| Non-interest expense   |         | 55,198  |           | 9,919    |    | 775     |    | (398)      |     | 65,494             |  |
| Income (loss) before income taxes                            |         | 17,627  |           | 4,035    |    | 12,471  |    | (15,359)   |     | 18,774             |  |
| Income tax expense (benefit)                                 |         | 4,746   |           | 1,557    |    | (1,064) |    | -          |     | 5,239              |  |
| Net income (loss)  | \$      | 12,881  | \$        | 2,478    | \$ | 13,535  | \$ | (15,359)   | \$  | 13,535             |  |
| Average assets(in millions)                                  | \$      | 2,229   | \$        | 31       | \$ | 378     | \$ | (376)      | \$  | 2,262              |  |
|  |         |         |           |          |    |         |    |            |     | Total              |  |
| (In thousands)   | I       | Banking | Iı        | nsurance | ]  | Parent  | E  | iminations | Con | solidated          |  |
| Year ended December 31, 2006                                 |         |         |           |          |    |         |    | · · ·      |     |                    |  |
| Net interest income  | \$      | 61,478  | \$        | -        | \$ | 13,741  | \$ | (14,979)   | \$  | 60,240             |  |
| Provision for loan losses                                    |         | 7,860   |           | -        |    | -       |    | -          |     | 7,860              |  |
| Net interest income after provision for loan losses          |         | 53,618  |           | -        |    | 13,741  |    | (14,979)   |     | 52,380             |  |
| Non-interest income  |         | 8,321   |           | 3,811    |    | -       |    | (84)       |     | 12,048             |  |
| Non-interest expense   |         | 44,865  |           | 3,372    |    | 3,630   |    | (2,999)    |     | 48,868             |  |
| Income (loss) from continuing operations before income taxes |         | 17,074  |           | 439      |    | 10,111  |    | (12,064)   |     | 15,560             |  |
| Income tax expense (benefit)                                 |         | 5,273   |           | 176      |    | (781)   |    | -          |     | 4,668              |  |
| Net income (loss) from continuing operations                 |         | 11,801  |           | 263      |    | 10,892  |    | (12,064)   |     | 10,892             |  |
| Net income from discontinued operations                      |         | -       |           | _        |    | 371     |    | -          |     | 371                |  |
| Net income (loss)  | \$      | 11,801  | \$        | 263      | \$ | 11,263  | \$ | (12,064)   | \$  | 11,263             |  |
| Average assets(in millions)                                  | \$      | 2,103   | \$        | 10       | \$ | 289     | \$ | (286)      | \$  | 2,116              |  |

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# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

# 18. CONDENSED FINANCIAL STATEMENTS OF PARENT COMPANY

Condensed financial information pertaining only to the parent company, Berkshire Hills Bancorp, Inc., is as follows:

# CONDENSED BALANCE SHEETS

|  | Decen      | mber 31,   |  |  |
|--|------------|------------|--|--|
| (In thousands)                             | 2007       | 2006       |  |  |
| Assets                                     |            |            |  |  |
|  |            |            |  |  |
| Cash due from Berkshire Bank               | \$ 8,804   | \$ 5,520   |  |  |
| Investment in subsidiaries                 | 364,808    | 278,328    |  |  |
| Other assets                               | 4,007      | 5,259      |  |  |
| Total assets                               | \$ 377,619 | \$ 289,107 |  |  |
|  |            |            |  |  |
| Liabilities and Stockholders' Equity       |            |            |  |  |
|  |            |            |  |  |
| Accrued expenses payable                   | \$ 318     | \$ 482     |  |  |
| Notes payable                              | 35,000     | 15,000     |  |  |
| Junior subordinated debentures             | 15,464     | 15,464     |  |  |
| Stockholders' equity                       | 326,837    | 258,161    |  |  |
| Total liabilities and stockholders' equity | \$ 377,619 | \$ 289,107 |  |  |

# CONDENSED STATEMENTS OF INCOME

|   | Years Ended December 31, |         |    |         |    |          |  |  |  |
|---|--------------------------|---------|----|---------|----|----------|--|--|--|
| (In thousands)  |                          | 2007    | _  | 2006    | _  | 2005     |  |  |  |
| Income:   |                          |         |    |         |    |          |  |  |  |
| Dividends from subsidiaries                           | \$                       | 8,445   | \$ | 15,087  | \$ | 43,255   |  |  |  |
| Other   | Ŷ                        | 113     | Ψ  | 606     | Ŷ  | 67       |  |  |  |
| Total income  |                          | 8,558   |    | 15,693  |    | 43,322   |  |  |  |
| Interest expense                                      |                          | 2,227   |    | 1,271   |    | 450      |  |  |  |
| Operating expenses                                    |                          | 775     |    | 714     |    | 325      |  |  |  |
| Total expense   |                          | 3,002   |    | 1,985   |    | 775      |  |  |  |
| Income before income taxes and equity in              |                          |         |    |         |    |          |  |  |  |
| undistributed income of subsidiaries                  |                          | 5,556   |    | 13,708  |    | 42,547   |  |  |  |
| Income tax benefit                                    |                          | (1,064) |    | (471)   |    | (153)    |  |  |  |
| Income before equity in undistributed                 |                          |         |    |         |    |          |  |  |  |
| income of subsidiaries                                |                          | 6,620   |    | 14,179  |    | 42,700   |  |  |  |
| Equity in undistributed income (loss) of subsidiaries |                          | 6,915   |    | (2,916) |    | (34,474) |  |  |  |
| Net income  | \$                       | 13,535  | \$ | 11,263  | \$ | 8,226    |  |  |  |

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## CONDENSED STATEMENTS OF CASH FLOWS

|   | Year      | Years Ended December 31, |            |  |  |  |  |  |  |
|---|-----------|--------------------------|------------|--|--|--|--|--|--|
| (In thousands)  | 2007      | 2006                     | 2005       |  |  |  |  |  |  |
| Cash flows from operating activities:                 |           |                          |            |  |  |  |  |  |  |
| Net income  | \$ 13,535 | \$ 11,263                | \$ 8,226   |  |  |  |  |  |  |
| Adjustments to reconcile net income                   |           | , ,                      | , .        |  |  |  |  |  |  |
| to net cash provided by operating activities:         |           |                          |            |  |  |  |  |  |  |
| Equity in undistributed (income) loss of subsidiaries | (6,915)   | 2,916                    | 34,474     |  |  |  |  |  |  |
| Other, net  | 1,207     | (2,359)                  | (1,394)    |  |  |  |  |  |  |
| Net cash provided by operating activities             | 7,827     | 11,820                   | 41,306     |  |  |  |  |  |  |
| Cash flows from investing activities:                 |           |                          |            |  |  |  |  |  |  |
| Investment in insurance subsidiary                    | -         | (28,843)                 | -          |  |  |  |  |  |  |
| Investment in bank subsidiary                         | -         | (20,045)                 | (14,898)   |  |  |  |  |  |  |
| Liquidation of Berkshire Hills Funding Corporation    | -         | -                        | 6,680      |  |  |  |  |  |  |
| Net cash paid for Factory Point acquisition           | (12,665)  | -                        |            |  |  |  |  |  |  |
| Net cash paid for Woronoco acquisition                | (12,005)  | -                        | (35,088)   |  |  |  |  |  |  |
| Purchase of investment securities                     | (120)     | (300)                    | - (55,000) |  |  |  |  |  |  |
| Net cash used by investing activities                 | (12,785)  | (29,143)                 | (43,306)   |  |  |  |  |  |  |
|   |           |                          |            |  |  |  |  |  |  |
| Cash flows from financing activities:                 |           |                          |            |  |  |  |  |  |  |
| Net proceeds from notes payable                       | 20,000    | 15,000                   | -          |  |  |  |  |  |  |
| Proceeds from junior subordinated debentures          | -         | -                        | 15,464     |  |  |  |  |  |  |
| Proceeds from reissuance of treasury stock            | 1,462     | 5,218                    | 2,329      |  |  |  |  |  |  |
| Payments to acquire treasury stock                    | (7,822)   | (2,876)                  | (7,953)    |  |  |  |  |  |  |
| Cash dividends paid                                   | (5,398)   | (4,834)                  | (3,707)    |  |  |  |  |  |  |
| Net cash provided by financing activities             | 8,242     | 12,508                   | 6,133      |  |  |  |  |  |  |
| Net change in cash and cash equivalents               | 3,284     | (4,815)                  | 4,133      |  |  |  |  |  |  |
| Cash and cash equivalents at beginning of year        | 5,520     | 10,335                   | 6,202      |  |  |  |  |  |  |
| Cash and cash equivalents at end of year              | \$ 8,804  | \$ 5,520                 | \$ 10,335  |  |  |  |  |  |  |

# **19. DISCONTINUED OPERATIONS**

On June 18, 2004, the business assets of EastPoint Technologies, LLC were sold to a subsidiary of Open Solutions Inc. for \$7.0 million. EastPoint was a vendor of bank core systems software. The Company owned a 60% interest in EastPoint, with the remaining 40% interest recorded as minority interest. Net of escrows and minority interest, the Company received \$2.6 million in net cash proceeds. The transaction resulted in a net loss of \$75 thousand (\$50 thousand after taxes), which was included in the net loss from discontinued operations in 2004. The Company recorded contingent revenue receipts of \$606 thousand in 2006. There were no contingent future revenues remaining at year-end 2006. Net income and cash flows related to EastPoint have been reclassified as related to discontinued operations in the financial statements.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### 20. QUARTERLY DATA (UNAUDITED)

Quarterly results of operations were as follows. Quarterly data may not sum to annual data due to rounding.

|  |            |      |      | 20              | 007 |                  |    |                  | 2006 |        |    |                 |    |                 |    |                  |
|--|------------|------|------|-----------------|-----|------------------|----|------------------|------|--------|----|-----------------|----|-----------------|----|------------------|
| (In thousands, except per share data)    | Fou<br>Qua |      | -    | Third<br>uarter |     | econd<br>Quarter |    | First<br>Juarter |      | Fourth | -  | Third<br>uarter | ~  | econd<br>uarter | (  | First<br>Juarter |
| Interest and dividend income             | \$ 35      | ,849 | \$ 3 | 32,631          | \$  | 31,994           | \$ | 31,470           | \$   | 31,381 | \$ | 31,388          | \$ | 28,212          | \$ | 27,070           |
| Interest expense                         | 17         | ,631 | 1    | 17,152          |     | 16,956           |    | 16,280           |      | 15,810 |    | 15,785          |    | 13,754          |    | 12,462           |
| Net interest income                      | 18         | ,218 |      | 15,479          |     | 15,038           |    | 15,190           |      | 15,571 |    | 15,603          |    | 14,458          |    | 14,608           |
| Non-interest income                      | 7          | ,069 |      | 2,444           |     | 6,893            |    | 8,237            |      | 5,831  |    | (1,784)         |    | 3,910           |    | 4,091            |
| Total revenue                            | 25         | ,287 |      | 17,923          |     | 21,931           |    | 23,427           |      | 21,402 |    | 13,819          |    | 18,368          |    | 18,699           |
| Provision for loan losses                | 3          | ,060 |      | 390             |     | 100              |    | 750              |      | 785    |    | 6,185           |    | 600             |    | 290              |
| Non-interest expense                     | 18         | ,393 |      | 16,589          |     | 15,103           |    | 15,409           |      | 14,652 |    | 11,353          |    | 11,638          |    | 11,225           |
| Income from continuing operations before |            |      |      |                 |     |                  |    |                  |      |        |    |                 |    |                 |    |                  |
| income taxes                             | 3          | ,834 |      | 944             |     | 6,728            |    | 7,268            |      | 5,965  |    | (3,719)         |    | 6,130           |    | 7,184            |
| Income taxes-continuing operations       |            | 761  |      | -               |     | 2,152            |    | 2,326            |      | 1,880  |    | (1,466)         |    | 1,888           |    | 2,366            |
| Income (loss) from continuing operations | 3          | ,073 |      | 944             |     | 4,576            |    | 4,942            |      | 4,085  |    | (2,253)         |    | 4,242           |    | 4,818            |
| Net income from discontinued operations  |            | -    |      | -               |     | -                |    | -                |      | 18     |    | 133             |    | 221             |    | -                |
| Net income (loss)                        | \$3        | ,073 | \$   | 944             | \$  | 4,576            | \$ | 4,942            | \$   | 4,103  | \$ | (2,120)         | \$ | 4,463           | \$ | 4,818            |
| Basic earnings (loss) per share          |            |      |      |                 |     |                  |    |                  |      |        |    |                 |    |                 |    |                  |
| Continuing operations                    | \$         | 0.29 | \$   | 0.11            | \$  | 0.52             | \$ | 0.57             | \$   | 0.48   | \$ | (0.26)          | \$ | 0.50            | \$ | 0.57             |
| Discontinued operations                  | Ψ          | -    | Ψ    | -               | Ψ   | - 0.52           | Ψ  | -                | Ψ    | - 0.40 | Ψ  | 0.01            | Ψ  | 0.02            | Ψ  | - 0.57           |
| Net income (loss)                        | \$         | 0.29 | \$   | 0.11            | \$  | 0.52             | \$ | 0.57             | \$   | 0.48   | \$ | (0.25)          | \$ | 0.52            | \$ | 0.57             |
|  |            |      |      |                 |     |                  |    |                  |      |        |    |                 |    |                 |    |                  |
| Diluted earnings (loss) per share        |            |      |      |                 |     |                  |    |                  |      |        |    |                 |    |                 |    |                  |
| Continuing operations                    | \$         | 0.29 | \$   | 0.11            | \$  | 0.52             | \$ | 0.56             | \$   | 0.47   | \$ | (0.26)          | \$ | 0.48            | \$ | 0.55             |
| Discontinued operations                  |            | -    |      | -               |     | -                |    | -                |      | -      |    | 0.01            |    | 0.03            |    | -                |
| Net income (loss)                        | \$         | 0.29 | \$   | 0.11            | \$  | 0.52             | \$ | 0.56             | \$   | 0.47   | \$ | (0.25)          | \$ | 0.51            | \$ | 0.55             |

2007 quarterly interest and dividend income continued to grow at a steady pace in accordance with organic growth and continued branch expansion in our New York region, and the Factory Point acquisition in the third quarter of 2007. Third quarter non-interest income was \$2.4 million due to \$3.8 million in losses, due to the execution of an \$82 million deleverage strategy. First and second quarter non-interest income was up primarily from the newly acquired insurance agencies and the associated contingent premium revenues collected in the first and second quarter of 2007. The provision for loan losses increased in the fourth quarter due to a \$2.5 million charge-off related to one commercial credit with borrower fraud. Third and fourth quarter non-interest expense increased primarily due to the Factory Point acquisition.

2006 quarterly interest and dividend income continued to grow at a steady pace in accordance with organic growth and continued branch expansion in our New York region, and paused in the fourth quarter due to the deleveraging. Third quarter non-interest income was (\$1.8) million due to \$5.1 million in net securities losses, resulting from an investment portfolio repositioning. Fourth quarter non-interest income included two months of revenues from newly acquired insurance agencies. The provision for loan losses increased in the third quarter due to higher estimated loan losses reflecting economic changes observed in the third quarter. Fourth quarter non-interest expense increased primarily due to the insurance agency acquisitions. Income from discontinued operations reflected final contingency payments received from the sale of the company's data processing subsidiary in 2004.

#### ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

#### **ITEM 9A. CONTROLS AND PROCEDURES**

The Company's management, including the Company's principal executive officer and principal financial officer, have evaluated the effectiveness of the Company's "disclosure controls and procedures," as such term is defined in Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934, as amended, (the "Exchange Act"). Based upon their evaluation, the principal executive officer and principal financial officer concluded that, as of the end of the period covered by this report, the Company's disclosure controls and procedures were effective for the purpose of ensuring that the information required to be disclosed in the reports that the Company files or submits under the Exchange Act with the Securities and Exchange Commission (the "SEC") (1) is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and (2) is accumulated and communicated to the Company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure.

## CHANGES IN INTERNAL CONTROL OVER FINANCIAL REPORTING

No change in the Company's internal control over financial reporting occurred during the quarter ended December 31, 2007 that has materially affected, or is reasonably likely to affect, the Company's internal control over financial reporting. Management's report on internal control over financial reporting and Wolf & Company, P.C.'s attestation report on management's assessment of Berkshire Hills' internal control over financial reporting are contained in "Item 8 – Financial Statements and Supplementary Data" in this annual report in Form 10-K.

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# **ITEM 9B. OTHER INFORMATION**

# **Other Events**

The annual meeting of stockholders will be held on Thursday, May 15, 2008 at the Crowne Plaza Hotel, One West Street, Pittsfield, Massachusetts.

#### PART III

## ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

For information concerning the directors of the Company, the information contained under the sections captioned "Items to be Voted on by Stockholders – Item 1 -- Election of Directors" in Berkshire Hills' Proxy Statement for the 2008 Annual Meeting of Stockholders is incorporated by reference.

The following table sets forth certain information regarding the executive officers of Berkshire Hills, Berkshire Bank and Berkshire Insurance Group.

| Name               | Age | Position  |
|--------------------|-----|---|
| Michael P. Daly    | 46  | President and Chief Executive Officer                             |
| Kevin P. Riley     | 48  | Executive Vice President, Chief Financial Officer and Treasurer   |
| Michael J. Oleksak | 49  | Executive Vice President of Commercial Banking                    |
| Guy H. Boyer       | 53  | Executive Vice President of Retail Banking                        |
| Ross D. Gorman     | 57  | President and Chief Executive Officer - Berkshire Insurance Group |

The executive officers are elected annually and hold office until their successors have been elected and qualified or until they are removed or replaced. The Mr. Daly is employed pursuant to a two year employment agreement, which renews automatically if not otherwise terminated pursuant to its terms. Mr. Gorman is employed pursuant to an emplyment agreement with a term expiring in December 31, 2009.

## **BIOGRAPHICAL INFORMATION**

*Michael P. Daly* was appointed President and Chief Executive Officer of the Company and the Bank in October 2002. Prior to his appointment, Mr. Daly served as Senior Vice President, Commercial Lending from October 1997 until January 2000 and then as Executive Vice President of the Company and the Bank from January 2000 to October 2002.

*Kevin P. Riley* serves as Executive Vice President, Chief Financial Officer and Treasurer. Mr. Riley joined the Company on August 1, 2007. Prior to joining the Company, Mr. Riley was Executive Vice President for Client Information and Relationship Management with KeyCorp where he was responsible for bank-wide customer relationship management, data governance and facilities. Previously from 1996 to 2002, he served as Executive Vice President and Chief Financial Officer of KeyBank National Association, Key Corp's flagship community bank and was a member of its executive team.

*Michael J. Oleksak* serves as Executive Vice President of Commercial Banking and Regional President of Pioneer Valley. Mr. Oleksak joined the Company and the Bank in February 2006 as Regional President for the Pioneer Valley, a position he continues to hold. Mr. Oleksak is responsible for the development and implementation of all commercial banking strategies, including products, pricing and geography. Prior to joining the Company and the Bank, Mr. Oleksak was Senior Vice President and Co-Regional Executive of Western Massachusetts at TD Banknorth. During his 26 year banking career, Mr. Oleksak has had extensive commercial lending experience throughout New England, and served in various capacities at Fleet Bank and Shawmut Bank.

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*Guy H. Boyer* serves as Executive Vice President of Retail Banking. Mr. Boyer, a Certified Public Accountant, was formerly President and Chief Executive Officer of Factory Point Bancorp in Manchester Center, Vermont from 1997 through September 2007 when the institution was acquired by Berkshire. From 1980 to 1997 Mr. Boyer served as Vice President and Senior Trust Officer, Senior Vice President and Chief Financial Officer and Executive Vice President/Director and Chief Administrative Officer in charge of Commercial Banking, Heritage Bancorp in Pottsville, Pennsylvania. Mr. Boyer is a member of the American Institute of Certified Public Accountants and has served on numerous community boards. Mr. Boyer currently is a speaker at the Northern New England School of Banking, at the University of New Hampshire. He currently serves on the boards of the Maple Street School, as Chairman of Blue Cross/Blue Shield of Vermont and the executive committee of the Vermont Bankers Association.

*Ross D. Gorman* serves as President and Chief Executive Officer of Berkshire Insurance Group, Inc. His current position is to coordinate the integration of five independent agencies that were merged into Berkshire Insurance Group, Inc. in November of 2006. The new agency is one of the largest in New England with ten offices, almost 100 employees and over \$80 million in premium volume. Mr. Gorman is a CPCU, RPLU, Licensed Insurance Advisor. Prior to joining the Company in November 2006, Mr. Gorman was President of MassOne Insurance Agency, Inc. in Greenfield, Massachusetts since 1980.

Reference is made to the cover page of this report and to the section captioned "Other Information Relating to Directors and Executive Officers - Section 16(a) Beneficial Ownership Reporting Compliance" in the Proxy Statement for information regarding compliance with Section 16(a) of the Exchange Act. For information concerning the audit committee and the audit committee financial expert, reference is made to the section captioned "Corporate Governance – Committees of the Board of Directors – Audit Committee" in the Proxy Statement.

For information concerning the Company's code of ethics, the information contained under the section captioned "Corporate Governance – Code of Business Conduct" in the Proxy Statement is incorporated by reference. A copy of the Company's code of ethics is available to stockholders on the Company's website at "www.berkshirebank.com."

# ITEM 11. EXECUTIVE COMPENSATION

For information regarding executive compensation, the sections captioned "Compensation Discussion and Analysis," "Executive Compensation" and "Director Compensation" in the Proxy Statement are incorporated by reference.

For information regarding the compensation committee report, the section captioned "Compensation Committee Report" in the Proxy Statement is incorporated by reference.

# ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED SHAREHOLDER MATTERS

(a) Security Ownership of Certain Beneficial Owners

Information required by this item is incorporated herein by reference to the section captioned "Stock Ownership" in the Proxy Statement.

(b) Security Ownership of Management

Information required by this item is incorporated herein by reference to the section captioned "Stock Ownership" in the Proxy Statement.

(c) Changes in Control

Management of Berkshire Hills knows of no arrangements, including any pledge by any person of securities of Berkshire Hills, the operation of which may at a subsequent date result in a change in control of the registrant.



(d) Equity Compensation Plan Information

Information required by this Item is incorporated herein by reference to the section captioned "Items to be Voted on by Stockholders – Item 2 – Approval of Amendment to the Berkshire Hills Bancorp, Inc. 2003 Equity Compensation Plan – Equity Compensation Plan Information" in the Proxy Statement.

# ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

The information required by this item is incorporated herein by reference to the sections captioned "Other Information Relating to Directors and Executive Officers – Policies and Procedures for Approval of Related Persons Transactions" and "Transactions with Management" in the Proxy Statement.

Information regarding director independence is incorporated herein by reference to the section captioned "Items to be Voted on by Stockholders – Proposal 1 – Election of Directors" in the Proxy Statement.

# ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES

The information required by this item is incorporated herein by reference to the section captioned "Items to be Voted on by Stockholders - Item 3 – Ratification of Independent Registered Public Accounting Firm" in the Proxy Statement.

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# ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

#### (a) [1] Financial Statements

- . Report of Independent Registered Public Accounting Firm
- . Consolidated Balance Sheets as of December 31, 2007 and 2006
- . Consolidated Statements of Income for the Years Ended December 31, 2007, 2006 and 2005
- . Consolidated Statements of Changes in Stockholders' Equity for the Years Ended December 31, 2007, 2006 and 2005
- . Consolidated Statements of Cash Flows for the Years Ended December 31, 2007, 2006 and 2005
- . Notes to Consolidated Financial Statements

# [2] Financial Statement Schedules

All financial statement schedules are omitted because the required information is either included or is not applicable.

#### [3] Exhibits

- 3.1 Certificate of Incorporation of Berkshire Hills Bancorp, Inc.<sup>(1)</sup>
- 3.2 Bylaws of Berkshire Hills Bancorp, Inc.<sup>(2)</sup>
- 4.1 Draft Stock Certificate of Berkshire Hills Bancorp, Inc.<sup>(1)</sup>
- 4.2 No long-term debt instrument issued by the Registrant exceeds 10% of consolidated assets or is registered. In accordance with paragraph 4(iii) of Item 601(b) of Regulation S-K, the Registrant will furnish the Securities and Exchange Commission copies of long-term debt instruments and related agreements upon request.
- 10.1 \*Employment Agreement between Berkshire Bank and Michael P. Daly<sup>(3)</sup>
- 10.2 \*Employment Agreement between Berkshire Hills Bancorp, Inc. and Michael P. Daly<sup>(3)</sup>
- <sup>10.3</sup> \*Supplemental Executive Retirement Agreement between Berkshire Bank and Michael P. Daly<sup>(4)</sup>
- <sup>10.4</sup> \*Berkshire Hills Bancorp, Inc. 2003 Equity Compensation Plan<sup>(5)</sup>
- 10.5 \*Form of Berkshire Bank Employee Severance Compensation Plan<sup>(1)</sup>
- 10.6 \*Form of Berkshire Bank Supplemental Executive Retirement Plan<sup>(1)</sup>
- 10.7 \*Berkshire Hills Bancorp, Inc. 2001 Stock-Based Incentive Plan<sup>(6)</sup>
- 10.8 \*Woronoco Bancorp, Inc. 1999 Stock-Based Incentive Plan<sup>(7)</sup>
- 10.9 \*Woronoco Bancorp, Inc. 2001 Stock Option Plan<sup>(8)</sup>
- 10.10 \*Woronoco Bancorp, Inc. 2004 Equity Compensation Plan<sup>(9)</sup>
- 10.11 Factory Point Bancorp, Inc. 1999 Non-Employee Directors Stock Option Plan, as amended and restated (10)
- 10.12 Factory Point Bancorp, Inc. 1999 Stock Incentive Plan<sup>(10)</sup>

10.13 Factory Point Bancorp, Inc. 2004 Stock Incentive Plan, as amended and restated <sup>(10)</sup>

10.14 \* Change in Control Agreement by and between Berkshire Hills Bancorp, Inc. and Kevin P. Riley

- 10.15 \* Change in Control Agreement by and between Berkshire Bank and Kevin P. Riley
- 10.16 \* Change in Control Agreement by and between Berkshire Hills Bancorp, Inc. and Michael J. Oleksak
- 10.17 \* Change in Control Agreement by and between Berkshire Bank and Michael J. Oleksak
- 10.18 \* Senior Executive Employment Agreement by and between Berkshire Insurance Group, Inc. and Ross D. Gorman
- 11.0 Statement re: Computation of Per Share Earnings is incorporated herein by reference to Part II, Item 8, "Financial Statements and Supplementary Data"
- 21.0 Subsidiary Information is incorporated herein by reference to Part I, Item 1, "Business Subsidiary Activities"
- 23.0 Consent of Wolf & Company, P.C.
- 31.1 Rule 13a-14(a) Certification of Chief Executive Officer
- 31.2 Rule 13a-14(a) Certification of Chief Financial Officer
- <u>32.1</u> Section 1350 Certification of Chief Executive Officer
- 32.2 Section 1350 Certification of Chief Financial Officer

\*Management contract or compensatory plan, contract or arrangement.

- (1) Incorporated herein by reference from the Exhibits to Form S-1, Registration Statement and amendments thereto, initially filed on March 10, 2000, Registration No. 333-32146.
- (2) Incorporated herein by reference from the Exhibits to the Form 8-K as filed on February 29, 2008.
- (3) Incorporated herein by reference from the Exhibits to the Form 10-Q as filed on August 13, 2003.
- (4) Incorporated herein by reference from the Exhibits to the Form 10-K as filed on March 16, 2007.
- (5) Incorporated herein by reference from the Appendix to the Proxy Statement as filed on March 27, 2003.
- (6) Incorporated herein by reference from the Appendix to the Proxy Statement as filed on December 7, 2000.
- (7) Incorporated herein by reference from the Proxy Statement as filed on March 20, 2000 by Woronoco Bancorp, Inc.
- (8) Incorporated herein by reference from the Proxy Statement as filed on March 12, 2001 by Woronoco Bancorp, Inc.
- (9) Incorporated herein by reference from the Proxy Statement as filed on March 22, 2004 by Woronoco Bancorp, Inc.
- (10) Incorporated herein by reference from the exhibits to the registration statement on Form S-8 as filed on October 10, 2007, registration No. 333-146604.

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#### SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Berkshire Hills Bancorp, Inc.

| Date: March 14, 2008 | By: | /s/ Michael P. Daly                             |
|----------------------|-----|---|
|                      |     | Michael P. Daly                                 |
|                      |     | President, Chief Executive Officer and Director |

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

| /s/ Michael P. Daly<br>Michael P. Daly                     | President, Chief Executive Officer<br>and Director<br>(principal executive officer)   | March 14, 2008 |
|--|---|----------------|
| /s/ Kevin P. Riley<br>Kevin P. Riley                       | Chief Financial Officer and Treasurer<br>(principal financial and accounting officer) | March 14, 2008 |
| /s/ Lawrence A. Bossidy<br>Lawrence A. Bossidy             | Non-Executive Chairman  | March 14, 2008 |
| /s/ Wallace W. Altes<br>Wallace W. Altes                   | Director  | March 14, 2008 |
| /s/ John B. Davies<br>John B. Davies                       | Director  | March 14, 2008 |
| /s/ Rodney C. Dimock<br>Rodney C. Dimock                   | Director  | March 14, 2008 |
| /s/ David B. Farrell<br>David B. Farrell                   | Director  | March 14, 2008 |
| /s/ Susan M. Hill<br>Susan M. Hill                         | Director  | March 14, 2008 |
| /s/ Cornelius D. Mahoney<br>Cornelius D. Mahoney           | Director  | March 14, 2008 |
| /s/ Edward G. McCormick, Esq.<br>Edward G. McCormick, Esq. | Director  | March 14, 2008 |
| /s/ Catherine B. Miller<br>Catherine B. Miller             | Director  | March 14, 2008 |
| /s/ David E. Phelps<br>David E. Phelps                     | Director  | March 14, 2008 |
| /s/ D. Jeffrey Templeton<br>D. Jeffrey Templeton           | Director  | March 14, 2008 |
| /s/ Corydon L. Thurston<br>Corydon L. Thurston             | Director  | March 14, 2008 |

# BERKSHIRE HILLS BANCORP, INC. THREE YEAR CHANGE IN CONTROL AGREEMENT

This AGREEMENT is made effective as of August 1, 2007, by and between **Berkshire Hills Bancorp, Inc.** (the "Holding Company"), a corporation organized under the laws of the state of Delaware, with its principal administrative offices at 24 North Street, Pittsfield, Massachusetts 01201, and **Kevin P. Riley** ("Executive"). Any reference to the "Institution" herein shall mean Berkshire Bank or any successor to Berkshire Bank.

WHEREAS, the Holding Company recognizes the substantial contributions Executive has made to the Holding Company and wishes to protect Executive's position with the Holding Company for the period provided in this Agreement; and

WHEREAS, Executive has agreed to serve in the employ of the Holding Company.

NOW, THEREFORE, in consideration of the contributions and responsibilities of Executive, and upon the other terms and conditions hereinafter provided, the parties hereto agree as follows:

# 1. <u>TERM OF AGREEMENT</u>.

The period of this Agreement shall be deemed to have commenced as of the date first above written and shall continue for a period of thirty-six (36) full calendar months thereafter. Commencing on the first anniversary date of this Agreement, and continuing on each anniversary thereafter, the Board of Directors (the "Board") may act to extend the term of this Agreement for an additional year, such that the remaining term of this Agreement would be three years, unless Executive elects not to extend the term of this Agreement by giving written notice to the Holding Company, in which case the term of this Agreement will expire on the third anniversary of this Agreement.

# 2. CHANGE IN CONTROL.

(a) Upon the occurrence of a Change in Control of the Institution or the Holding Company (as herein defined) followed at any time during the term of this Agreement by the involuntary termination of Executive's employment or the voluntary termination of Executive's employment in accordance with the terms of this Agreement, other than for Cause, as defined in Section 2(c) of this Agreement, the provisions of Section 3 of this Agreement shall apply.

(i) Upon the occurrence of a Change in Control, Executive shall have the right to elect to voluntarily terminate his employment at any time during the term of this Agreement following any demotion, loss of title, office or significant authority, reduction in annual compensation or benefits, or relocation of his principal place of employment by more than twenty-five (25) miles from its location immediately prior to the Change in Control.

- (ii) Notwithstanding the foregoing clause (i), in the event, however, that the Chief Executive Officer of the Institution immediately prior to the Change in Control is the Chief Executive Officer of the resulting entity with similar responsibilities and duties and Executive's position with the resulting entity does not result in: (A) a reduction in annual compensation or benefits, (B) a material change in work schedule, or (C) relocation of his principal place of employment by more than fifty (50) miles, then Executive may not voluntarily terminate his employment during the one-year period following the Change in Control and receive any payments or benefits under this Agreement. For the avoidance of doubt, with respect to the immediately foregoing limitation on voluntary termination, Executive may voluntarily terminate employment in accordance with this Section 2(a) effective upon the expiration of said one-year period, and for a period of 30 days thereafter, if one of the events set forth in clause (i) has occurred, either at the time of the Change in Control or during the one-year period following the time of the Change in Control. If one of the events described in clause (i) occurs more than one year following the date of the Change in Control, but during the remaining term of the Agreement, then Executive may terminate his employment in accordance with the provisions of this Agreement, notwithstanding this clause (ii).
- (iii) Notwithstanding any other provision of this Agreement to the contrary, Executive may consent in writing to any demotion, loss, reduction or relocation and waive his ability to voluntarily terminate his employment under the terms of this Agreement. The effect of any written consent of Executive under this Section 2(a) shall be strictly limited to the terms specified in such written consent.

For purposes of this Agreement, a "Change in Control" of the Institution or Holding Company shall mean an event of a nature (b) that: (i) would be required to be reported in response to Item 1(a) of the current report on Form 8-K, as in effect on the date hereof, pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 (the "Exchange Act"); or (ii) results in a Change in Control of the Institution or the Holding Company within the meaning of the Bank Change in Control Act and the Rules and Regulations promulgated by the Federal Deposit Insurance Corporation ("FDIC") at 12 C.F.R. § 303.4(a) with respect to the Bank and the Board of Governors of the Federal Reserve System ("FRB") at 12 C.F.R. § 225.41(b) with respect to the Holding Company, as in effect on the date hereof; or (iii) results in a transaction requiring prior FRB approval under the Bank Holding Company Act of 1956 and the regulations promulgated thereunder by the FRB at 12 C.F.R. § 225.11, as in effect on the date hereof except for the Holding Company's acquisition of the Institution; or (iv) without limitation such a Change in Control shall be deemed to have occurred at such time as (A) any "person" (as the term is used in Sections 13(d) and 14(d) of the Exchange Act) is or becomes the "beneficial owner" (as defined in Rule 13d-3 under the Exchange Act), directly or indirectly, of securities of the Institution or the Holding Company representing 20% or more of the Institution's or the Holding Company's outstanding securities except for any securities of the Institution purchased by the Holding Company in connection with the conversion of the Institution to the stock form and any securities purchased by any tax-qualified employee benefit plan of the Institution; or (B) individuals who constitute the Board of Directors on the date hereof (the "Incumbent Board") cease for any reason to constitute at least a majority thereof, provided that any person becoming a director subsequent to the date hereof whose election was approved by a vote of at least three

quarters (3/4) of the directors comprising the Incumbent Board, or whose nomination for election by the Holding Company's stockholders was approved by the same Nominating Committee serving under an Incumbent Board, shall be, for purposes of this clause (B), considered as though he were a member of the Incumbent Board; or (C) a plan of reorganization, merger, consolidation, sale of all or substantially all the assets of the Institution or the Holding Company or similar transaction occurs in which the Institution or Holding Company is not the resulting entity; or (D) solicitations of shareholders of the Holding Company, by someone other than the current management of the Holding Company, seeking stockholder approval of a plan of reorganization, merger or consolidation of the Holding Company or Institution or similar transaction with one or more corporations as a result of which the outstanding shares of the class of securities then subject to the plan or transaction are exchanged for or converted into cash or property or securities not issued by the Institution or the Holding Company shall be distributed; or (E) a tender offer is made for 20% or more of the voting securities of the Institution or the Holding Company.

Executive shall not have the right to receive termination benefits pursuant to Section 3 of this Agreement upon Termination for (c) Cause. The term "Termination for Cause" shall mean termination because of: (i) Executive's personal dishonesty, willful misconduct, breach of fiduciary duty involving personal profit, intentional failure to perform stated duties, willful violation of any law, rule, regulation (other than traffic violations or similar offenses), final cease and desist order or material breach of any provision of this Agreement which results in a material loss to the Institution or the Holding Company, or (ii) Executive's conviction of a crime or act involving moral turpitude or a final judgement rendered against Executive based upon actions of Executive which involve moral turpitude. For the purposes of this Section, no act, or the failure to act, on Executive's part shall be "willful" unless done, or omitted to be done, not in good faith and without reasonable belief that the action or omission was in the best interests of the Holding Company or its affiliates. Notwithstanding the foregoing, Executive shall not be deemed to have been Terminated for Cause unless and until there shall have been delivered to him a Notice of Termination which shall include a copy of a resolution duly adopted by the affirmative vote of not less than a majority of the members of the Board at a meeting of the Board called and held for that purpose (after reasonable notice to Executive and an opportunity for him, together with counsel, to be heard before the Board), finding that in the good faith opinion of the Board, Executive was guilty of conduct justifying Termination for Cause and specifying the particulars thereof in detail. Executive shall not have the right to receive compensation or other benefits for any period after Termination for Cause. During the period beginning on the date of the Notice of Termination for Cause pursuant to Section 5 of this Agreement through the Date of Termination, stock options granted to Executive under any stock option plan shall not be exercisable nor shall any unvested stock awards granted to Executive under any stock-based incentive plan of the Institution, the Holding Company or any subsidiary or affiliate thereof vest. At the Date of Termination, such stock options and such unvested stock awards shall become null and void and shall not be exercisable by or delivered to Executive at any time subsequent to such Date of Termination for Cause.

# 3. <u>TERMINATION BENEFITS</u>.

(a) Upon the occurrence of a Change in Control, followed at any time during the term of this Agreement by the involuntary termination of Executive's employment (other than for Termination for Cause), or voluntary termination during the term of this Agreement as provided by Section 2(a) of this Agreement, the Holding Company shall be obligated to pay Executive, or in the event of his subsequent death, his beneficiary or beneficiaries, or his estate, as the case may be, a sum equal to three (3) times Executive's average annual compensation for the five most recent taxable years that Executive has been employed by the Holding Company or such lesser number of years in the event that Executive shall have been employed by the Holding Company for less than five years. For this purpose, such annual compensation shall include base salary and any other taxable income, including, but not limited to, amounts related to the granting, vesting or exercise of restricted stock or stock option awards, commissions, bonuses, pension and profit sharing plan contributions or benefits (whether or not taxable), severance payments, retirement benefits, and fringe benefits paid or to be paid to Executive or paid for Executive's benefit during any such year. At the election of Executive, which election is to be made prior to a Change in Control, such payment shall be made in a lump sum or on an annual basis in approximately equal installments over a three (3) year period.

(b) Upon the occurrence of a Change in Control of the Institution or the Holding Company followed at any time during the term of this Agreement by Executive's voluntary or involuntary termination of employment in accordance with paragraph (a) of this Section 3, other than for Termination for Cause, the Holding Company shall cause to be continued life, medical and disability coverage substantially identical to the coverage maintained by the Institution or Holding Company for Executive prior to his severance, except to the extent such coverage may be changed in its application to all Institution or Holding Company employees on a nondiscriminatory basis. Such coverage and payments shall cease upon the expiration of thirty-six (36) full calendar months from the Date of Termination.

# 4. <u>CHANGE IN CONTROL-RELATED PROVISIONS.</u>

(a) Anything in this Agreement to the contrary notwithstanding and except as set forth below, in the event it shall be determined that any payment, benefit or distribution made or provided by the Holding Company or the Institution to or for the benefit of Executive (whether made or provided pursuant to the terms of this Agreement or otherwise) (each referred to herein as a "Payment"), would be subject to the excise tax imposed by Section 4999 of the Internal Revenue Code of 1986, as amended (the "Code") or any interest or penalties are incurred by Executive with respect to such excise tax (the excise tax, together with any such interest and penalties, are hereinafter collectively referred to as the "Excise Tax"), Executive shall be entitled to receive an additional payment (a "Gross-Up Payment") in an amount such that, after payment by Executive of all taxes (including any interest or penalties imposed with respect to such taxes), including, without limitation, any income taxes (and any interest and penalties imposed with respect thereto) and Excise Tax imposed upon the Gross-Up Payment, Executive retains an amount of the Gross-Up Payment equal to the Excise Tax imposed upon the Payments.

(b) <u>Determination of Gross-Up Payment</u>. Subject to the provisions of Section 4(c), all determinations required to be made under this Section 4, including whether and when a

Gross-Up Payment is required, the amount of such Gross-Up Payment and the assumptions to be utilized in arriving at such determination, shall be made by a certified public accounting firm reasonably acceptable to the Holding Company as may be designated by Executive (the "Accounting Firm") which shall provide detailed supporting calculations to the Holding Company and Executive within fifteen (15) business days of the receipt of notice from Executive that there has been a Payment, or such earlier time as is requested by the Holding Company. All fees and expenses of the Accounting Firm shall be borne solely by the Holding Company. Any Gross-Up Payment, as determined pursuant to this Section 4, shall be paid by the Holding Company to Executive within five business days of the later of (i) the due date for the payment of any Excise Tax, or (ii) the receipt of the Accounting Firm's determination. Any determination by the Accounting Firm shall be binding upon the Holding Company and Executive. As a result of the uncertainty in the application of Section 4999 of the Code, at the time of the initial determination by the Accounting Firm hereunder, it is possible that a Gross-Up Payment will not have been made by the Holding Company which should have been made (an "Underpayment"), consistent with the calculations required to be made hereunder. In the event that the Holding Company exhausts its remedies pursuant to Section 4(c) and Executive thereafter is required to make a payment of any Excise Tax, the Accounting Firm shall determine the amount of the Underpayment that has occurred and any such Underpayment shall be promptly paid by the Holding Company to or for the benefit of Executive.

(c) <u>Treatment of Claims</u>. Executive shall notify the Holding Company in writing of any claim by the Internal Revenue Service that, if successful, would require a Gross-Up Payment to be made. Such notification shall be given as soon as practicable, but no later than ten business days, after Executive is informed in writing of such claim and shall apprise the Holding Company of the nature of such claim and the date on which such claim is requested to be paid. Executive shall not pay such claim prior to the expiration of the thirty (30) day period following the date on which it gives such notice to the Holding Company (or any shorter period ending on the date that payment of taxes with respect to such claim is due). If the Holding Company notifies Executive in writing prior to the expiration of this period that it desires to contest such claim, Executive shall:

- (i) give the Holding Company any information reasonably requested by the Holding Company relating to such claim;
- take such action in connection with contesting such claim as the Holding Company shall reasonably request in writing from time to time, including, without limitation, accepting legal representation with respect to such claim by an attorney reasonably selected by the Holding Company;
- (iii) cooperate with the Holding Company in good faith in order to effectively contest such claim; and
- (iv) permit the Holding Company to participate in any proceedings relating to such claim; provided, however, that the Holding Company shall bear and pay directly all costs and expenses (including additional interest and penalties) incurred in connection with such contest and indemnify and hold Executive harmless, on an

after-tax basis, for any Excise Tax or related taxes, interest or penalties imposed as a result of such representation and payment of costs and expenses. Without limitation on the foregoing provisions of this Section 4(c), the Holding Company shall control all proceedings taken in connection with such contest and, at its option, may pursue or forgo any and all administrative appeals, proceedings, hearings and conferences with the taxing authority with respect to such claim and may, at its option, either direct Executive to pay the tax claimed and sue for a refund or contest the claim in any permissible manner. Further, Executive agrees to prosecute such contest to a determination before any administrative tribunal, in a court of initial jurisdiction and in one or more appellate courts, as the Holding Company shall determine; provided, however, that if the Holding Company directs Executive to pay such claim and sue for a refund, the Holding Company shall advance the amount of such payment to Executive, on an interest-free basis (including interest or penalties with respect thereto). Furthermore, the Holding Company's control of the contest shall be limited to issues with respect to which a Gross-Up Payment would be payable hereunder and Executive shall be entitled to settle or contest, as the case may be, any other issues raised by the Internal Revenue Service or any other taxing authority.

(d) <u>Adjustments to the Gross-Up Payment</u>. If, after the receipt by Executive of an amount advanced by the Holding Company pursuant to Section 4(c), Executive becomes entitled to receive any refund with respect to such claim, Executive shall (subject to the Holding Company's compliance with the requirements of Section 4(c)) promptly pay to the Holding Company the amount of such refund (together with any interest paid or credited thereon after applicable taxes). If, after the receipt by Executive of an amount advanced by the Holding Company pursuant to Section 4(c), a determination is made that Executive shall not be entitled to any refund with respect to such claim and such denial of refund occurs prior to the expiration of thirty (30) days after such determination, then such advance shall be forgiven and shall not be required to be repaid and the amount of such advance shall offset, to the extent thereof, the amount of the Gross-Up Payment required to be paid.

# 5. NOTICE OF TERMINATION.

(a) Any purported termination by the Holding Company or by Executive in connection with a Change in Control shall be communicated by a Notice of Termination to the other party. For purposes of this Agreement, a "Notice of Termination" shall mean a written notice which indicates the specific termination provision in this Agreement relied upon and shall set forth in reasonable detail the facts and circumstances claimed to provide a basis for termination of Executive's employment under the provision so indicated.

(b) "Date of Termination" shall mean the date specified in the Notice of Termination (which, in the instance of Termination for Cause, shall not be less than thirty (30) days from the date such Notice of Termination is given); provided, however, that if a dispute regarding the Executive's termination exists, the "Date of Termination" shall be determined in accordance with Section 5(c) of this Agreement.

(c) If, within thirty (30) days after any Notice of Termination is given, the party receiving such Notice of Termination notifies the other party that a dispute exists concerning the termination, the Date of Termination shall be the date on which the dispute is finally determined, either by mutual written agreement of the parties, by a binding arbitration award, or by a final judgment, order or decree of a court of competent jurisdiction (the time for appeal therefrom having expired and no appeal having been perfected) and provided further that the Date of Termination shall be extended by a notice of dispute only if such notice is given in good faith and the party giving such notice pursues the resolution of such dispute with reasonable diligence. Notwithstanding the pendency of any such dispute in connection with a Change in Control, in the event that the Executive is terminated for reasons other than Termination for Cause, the Holding Company will continue to pay Executive the payments and benefits due under this Agreement in effect when the notice giving rise to the dispute was given (including, but not limited to his annual salary) until the earlier of: (i) the resolution of the dispute in accordance with this Agreement; or (ii) the expiration of the remaining term of this Agreement as determined as of the Date of Termination.

# 6. <u>SOURCE OF PAYMENTS</u>.

It is intended by the parties hereto that all payments provided in this Agreement shall be paid in cash or check from the general funds of the Holding Company.

## 7. EFFECT ON PRIOR AGREEMENTS AND EXISTING BENEFIT PLANS.

This Agreement contains the entire understanding between the parties hereto and supersedes any prior agreement between the Holding Company or the Institution and Executive, except that this Agreement shall not affect or operate to reduce any benefit or compensation inuring to Executive of a kind elsewhere provided. No provision of this Agreement shall be interpreted to mean that Executive is subject to receiving fewer benefits than those available to him without reference to this Agreement.

Nothing in this Agreement shall confer upon Executive the right to continue in the employ of the Holding Company or shall impose on the Holding Company any obligation to employ or retain Executive in its employ for any period.

## 8. NON-COMPETITION AND NON-DISCLOSURE.

(a) For a period of one (1) year following the payment of termination benefits to Executive under this agreement, Executive agrees not to compete with the Holding Company or its subsidiaries in any city, town or county in which Executive's normal business office is located and the Holding Company or its subsidiaries has an office or has filed an application for regulatory approval to establish an office, determined as of the effective date of such termination, except as agreed to pursuant to a resolution duly adopted by the Board of Directors. Executive agrees that during such one (1) year period and within said cities, towns and counties, Executive shall not work for or advise, consult or otherwise serve with, directly or indirectly, any entity whose business materially competes with the depository, lending or other business activities of the Holding Company or its subsidiaries. The parties hereto, recognizing that irreparable injury

will result to the Holding Company, its business and property in the event of Executive's breach of this Section 8(a), agree that in the event of any such breach by Executive, the Holding Company will be entitled, in addition to any other remedies and damages available, to an injunction to restrain the violation hereof by Executive, Executive's partners, agents, servants, employees and all persons acting for or under the direction of Executive. Executive represents and admits that in the event of the termination of his employment following a Change in Control, Executive's experience and capabilities are such that Executive can obtain employment in a business engaged in other lines and/or of a different nature than the Holding Company or its subsidiaries, and that the enforcement of a remedy by way of injunction will not prevent Executive from earning a livelihood. Nothing herein will be construed as prohibiting the Holding Company from pursuing any other remedies available for such breach or threatened breach, including the recovery of damages from Executive.

(b) Executive recognizes and acknowledges that the knowledge of the business activities and plans for business activities of the Holding Company or its subsidiaries, as it may exist from time to time, is a valuable, special and unique asset of the business of the Holding Company. Executive will not, during or after the term of his employment, disclose any knowledge of the past, present, planned or considered business activities of the Holding Company or its subsidiaries to any person, firm, corporation, or other entity for any reason or purpose whatsoever, unless expressly authorized by the Board of Directors or required by law. Notwithstanding the foregoing, Executive may disclose any knowledge of banking, financial and/or economic principles, concepts or ideas which are not solely and exclusively derived from the business plans and activities of the Holding Company or its subsidiaries. In the event of a breach or threatened breach by Executive of the provisions of this Section 8, the Holding Company will be entitled to an injunction restraining Executive from disclosing, in whole or in part, the knowledge of the past, present, planned or considered business activities of the Holding Company or its subsidiaries of the Holding Company or its subsidiaries or from rendering any services to any person, firm, corporation or other entity to whom such knowledge, in whole or in part, has been disclosed or is threatened to be disclosed. Nothing herein will be construed as prohibiting the Holding Company from pursuing other remedies available for such breach or threatened breach, including the recovery of damages from Executive.

## 9. <u>NO ATTACHMENT</u>.

(a) Except as required by law, no right to receive payments under this Agreement shall be subject to anticipation, commutation, alienation, sale, assignment, encumbrance, charge, pledge, or hypothecation, or to execution, attachment, levy, or similar process or assignment by operation of law, and any attempt, voluntary or involuntary, to affect any such action shall be null, void, and of no effect.

(b) This Agreement shall be binding upon, and inure to the benefit of, Executive, the Holding Company and their respective successors and assigns.

# 10. MODIFICATION AND WAIVER.

(a) This Agreement may not be modified or amended except by an instrument in writing signed by the parties hereto.

(b) No term or condition of this Agreement shall be deemed to have been waived, nor shall there be any estoppel against the enforcement of any provision of this Agreement, except by written instrument of the party charged with such waiver or estoppel. No such written waiver shall be deemed a continuing waiver unless specifically stated therein, and each such waiver shall operate only as to the specific term or condition waived and shall not constitute a waiver of such term or condition for the future or as to any act other than that specifically waived.

# 11. <u>REQUIRED REGULATORY PROVISIONS</u>.

Any payments made to Executive pursuant to this Agreement, or otherwise, are subject to and conditioned upon compliance with 12 U.S.C. §1828(k) and any rules and regulations promulgated thereunder, including 12 C.F.R. Part 359.

# 12. <u>SEVERABILITY</u>.

If, for any reason, any provision of this Agreement, or any part of any provision, is held invalid, such invalidity shall not affect any other provision of this Agreement or any part of such provision not held so invalid, and each such other provision and part thereof shall, to the full extent consistent with law, continue in full force and effect.

# 13. <u>HEADINGS FOR REFERENCE ONLY</u>.

The headings of sections and paragraphs herein are included solely for convenience of reference and shall not control the meaning or interpretation of any of the provisions of this Agreement.

# 14. <u>GOVERNING LAW</u>.

The validity, interpretation, performance, and enforcement of this Agreement shall be governed by the laws of the state of Delaware.

# 15. <u>ARBITRATION</u>.

Any dispute or controversy arising under or in connection with this Agreement shall be settled exclusively by arbitration, conducted before a panel of three arbitrators sitting in a location selected by Executive within fifty (50) miles from the location of the Holding Company's main office, in accordance with the rules of the American Arbitration Association then in effect. Judgment may be entered on the arbitrator's award in any court having jurisdiction; provided, however, that Executive shall be entitled to seek specific performance of his right to be paid until the Date of Termination during the pendency of any dispute or controversy arising under or in connection with this Agreement.

## 16. PAYMENT OF COSTS AND LEGAL FEES.

All reasonable costs and legal fees paid or incurred by Executive pursuant to any dispute or question of interpretation relating to this Agreement shall be paid or reimbursed by the Holding Company if Executive is successful with respect to such dispute or question of interpretation pursuant to a legal judgment, arbitration or settlement.

# 17. <u>INDEMNIFICATION</u>.

The Holding Company shall provide Executive (including his heirs, executors and administrators) with coverage under a standard directors' and officers' liability insurance policy at its expense and shall indemnify Executive (and his heirs, executors and administrators) to the fullest extent permitted under Delaware law against all expenses and liabilities reasonably incurred by him in connection with or arising out of any action, suit or proceeding in which he may be involved by reason of his having been a director or officer of the Holding Company (whether or not he continues to be a director or officer at the time of incurring such expenses or liabilities); such expenses and liabilities to include, but not to be limited to, judgments, court costs and attorneys' fees and the costs of reasonable settlements.

# 18. <u>SUCCESSOR TO THE HOLDING COMPANY</u>.

The Holding Company shall require any successor or assignee, whether direct or indirect, by purchase, merger, consolidation or otherwise, to all or substantially all the business or assets of the Holding Company, to expressly and unconditionally assume and agree to perform the Holding Company's obligations under this Agreement in the same manner and to the same extent that the Holding Company would be required to perform such obligations if no such succession or assignment had taken place.

# SIGNATURES

IN WITNESS WHEREOF, Berkshire Hills Bancorp, Inc. has caused this Agreement to be executed by its duly authorized officer, and Executive has signed this Agreement, on the 1st day of August, 2007.

ATTEST:

BERKSHIRE HILLS BANCORP, INC.

/s/ Sally J. Chavarry

By: /s/ Michael P. Daly Michael P. Daly, President and CEO

SEAL

WITNESS:

/s/ Sally J. Chavarry

EXECUTIVE

/s/ Kevin P. Riley Kevin P. Riley

# BERKSHIRE BANK THREE YEAR CHANGE IN CONTROL AGREEMENT

This AGREEMENT is made effective as of August 1, 2007, by and among **Berkshire Bank** (the "Institution"), a state chartered savings institution with its principal administrative offices at 24 North Street, Pittsfield, Massachusetts 01201, **Berkshire Hills Bancorp, Inc.** (the "Holding Company"), a corporation organized under the laws of the state of Delaware, which is the stock holding company of the Institution, and **Kevin P. Riley** ("Executive").

WHEREAS, the Institution recognizes the substantial contributions Executive has made to the Institution and wishes to protect Executive's position with the Institution for the period provided in this Agreement; and

WHEREAS, Executive has agreed to serve in the employ of the Institution.

NOW, THEREFORE, in consideration of the contributions and responsibilities of Executive, and upon the other terms and conditions hereinafter provided, the parties hereto agree as follows:

# 1. <u>TERM OF AGREEMENT</u>.

The period of this Agreement shall be deemed to have commenced as of the date first above written and shall continue for a period of thirty-six (36) full calendar months thereafter. Commencing on the first anniversary date of this Agreement, and continuing on each anniversary thereafter, the Board of Directors (the "Board") may act to extend the term of this Agreement for an additional year, such that the remaining term of this Agreement would be three years, unless Executive elects not to extend the term of this Agreement by giving written notice to the Institution, in which case the term of this Agreement will expire on the third anniversary of this Agreement.

## 2. CHANGE IN CONTROL.

(a) Upon the occurrence of a Change in Control of the Institution or the Holding Company (as herein defined) followed at any time during the term of this Agreement by the involuntary termination of Executive's employment or the voluntary termination of Executive's employment in accordance with the terms of this Agreement, other than for Cause, as defined in Section 2(c) of this Agreement, the provisions of Section 3 of this Agreement shall apply.

(i) Upon the occurrence of a Change in Control, Executive shall have the right to elect to voluntarily terminate his employment at any time during the term of this Agreement following any demotion, loss of title, office or significant authority, reduction in annual compensation or benefits, or relocation of his principal place of employment by more than twenty-five (25) miles from its location immediately prior to the Change in Control.

- (ii) Notwithstanding the foregoing clause (i), in the event, however, that the Chief Executive Officer of the Institution immediately prior to the Change in Control is the Chief Executive Officer of the resulting entity with similar responsibilities and duties and Executive's position with the resulting entity does not result in: (A) a reduction in annual compensation or benefits, (B) a material change in work schedule, or (C) relocation of his principal place of employment by more than fifty (50) miles, then Executive may not voluntarily terminate his employment during the one-year period following the Change in Control and receive any payments or benefits under this Agreement. For the avoidance of doubt, with respect to the immediately foregoing limitation on voluntary termination, Executive may voluntarily terminate employment in accordance with this Section 2(a) effective upon the expiration of said one-year period, and for a period of 30 days thereafter, if one of the events set forth in clause (i) has occurred, either at the time of the Change in Control or during the one-year period following the time of the Change in Control. If one of the events described in clause (i) occurs more than one year following the date of the Change in Control, but during the remaining term of the Agreement, then Executive may terminate his employment in accordance with the provisions of this Agreement, notwithstanding this clause (ii).
- (iii) Notwithstanding any other provision of this Agreement to the contrary, Executive may consent in writing to any demotion, loss, reduction or relocation and waive his ability to voluntarily terminate his employment under the terms of this Agreement. The effect of any written consent of Executive under this Section 2(a) shall be strictly limited to the terms specified in such written consent.

(b) For purposes of this Agreement, a "Change in Control" of the Institution or Holding Company shall mean an event of a nature that: (i) would be required to be reported in response to Item 1(a) of the current report on Form 8-K, as in effect on the date hereof, pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 (the "Exchange Act"); or (ii) results in a Change in Control of the Institution or the Holding Company within the meaning of the Bank Change in Control Act and the Rules and Regulations promulgated by the Federal Deposit Insurance Corporation ("FDIC") at 12 C.F.R. § 303.4(a) with respect to the Bank and the Board of Governors of the Federal Reserve System ("FRB") at 12 C.F.R. § 225.41(b) with respect to the Holding Company, as in effect on the date hereof; or (iii) results in a transaction requiring prior FRB approval under the Bank Holding Company Sacquisition of the Institution; or (iv) without limitation such a Change in Control shall be deemed to have occurred at such time as (A) any "person" (as the term is used in Sections 13(d) and 14(d) of the Exchange Act) is or becomes the "beneficial owner" (as defined in Rule 13d-3 under the Exchange Act), directly or indirectly, of securities of the Institution or the Holding Company's outstanding securities except for any securities of the Institution purchased by the Holding Company in connection with the conversion of the Institution to the stock form and any securities purchased by any tax-qualified employee benefit plan of the Institution; or (B) individuals who constitute the Board of Directors on the date hereof (the "Incumbent Board")

cease for any reason to constitute at least a majority thereof, provided that any person becoming a director subsequent to the date hereof whose election was approved by a vote of at least threequarters (3/4) of the directors comprising the Incumbent Board, or whose nomination for election by the Holding Company's stockholders was approved by the same Nominating Committee serving under an Incumbent Board, shall be, for purposes of this clause (B), considered as though he were a member of the Incumbent Board; or (C) a plan of reorganization, merger, consolidation, sale of all or substantially all the assets of the Institution or the Holding Company or similar transaction occurs in which the Institution or Holding Company is not the resulting entity; or (D) solicitations of shareholders of the Holding Company, by someone other than the current management of the Holding Company, seeking stockholder approval of a plan of reorganization, merger or consolidation of the Holding Company or similar transaction with one or more corporations as a result of which the outstanding shares of the class of securities then subject to the plan or transaction are exchanged for or converted into cash or property or securities not issued by the Institution or the Holding Company shall be distributed; or (E) a tender offer is made for 20% or more of the voting securities of the Institution or the Institution.

Executive shall not have the right to receive termination benefits pursuant to Section 3 of this Agreement upon Termination for (c) Cause. The term "Termination for Cause" shall mean termination because of: (i) Executive's personal dishonesty, willful misconduct, breach of fiduciary duty involving personal profit, intentional failure to perform stated duties, willful violation of any law, rule, regulation (other than traffic violations or similar offenses), final cease and desist order or material breach of any provision of this Agreement which results in a material loss to the Institution or the Holding Company, or (ii) Executive's conviction of a crime or act involving moral turpitude or a final judgment rendered against Executive based upon actions of Executive which involve moral turpitude. For the purposes of this Section, no act, or the failure to act, on Executive's part shall be "willful" unless done, or omitted to be done, not in good faith and without reasonable belief that the action or omission was in the best interests of the Institution or its affiliates. Notwithstanding the foregoing, Executive shall not be deemed to have been Terminated for Cause unless and until there shall have been delivered to him a Notice of Termination which shall include a copy of a resolution duly adopted by the affirmative vote of not less than a majority of the members of the Board at a meeting of the Board called and held for that purpose (after reasonable notice to Executive and an opportunity for him, together with counsel, to be heard before the Board), finding that in the good faith opinion of the Board, Executive was guilty of conduct justifying Termination for Cause and specifying the particulars thereof in detail. Executive shall not have the right to receive compensation or other benefits for any period after Termination for Cause. During the period beginning on the date of the Notice of Termination for Cause pursuant to Section 4 of this Agreement through the Date of Termination, stock options granted to Executive under any stock option plan shall not be exercisable nor shall any unvested stock awards granted to Executive under any stock-based incentive plan of the Institution, the Holding Company or any subsidiary or affiliate thereof vest. At the Date of Termination, such stock options and such unvested stock awards shall become null and void and shall not be exercisable by or delivered to Executive at any time subsequent to such Date of Termination for Cause.

## 3. <u>TERMINATION BENEFITS</u>.

(a) Upon the occurrence of a Change in Control, followed at any time during the term of this Agreement by the involuntary termination of Executive's employment (other than for Termination for Cause), or voluntary termination during the term of this Agreement as provided by Section 2(a) of this Agreement, the Institution shall be obligated to pay Executive, or in the event of his subsequent death, his beneficiary or beneficiaries, or his estate, as the case may be, a sum equal to three (3) times Executive's average annual compensation for the five most recent taxable years that Executive has been employed by the Institution or such lesser number of years in the event that Executive shall have been employed by the Institution for less than five years. For this purpose, such annual compensation shall include base salary and any other taxable income, including, but not limited to, amounts related to the granting, vesting or exercise of restricted stock or stock option awards, commissions, bonuses, pension and profit sharing plan contributions or benefits (whether or not taxable), severance payments, retirement benefits, and fringe benefits paid or to be paid to Executive or paid for Executive's benefit during any such year. At the election of Executive, which election is to be made prior to a Change in Control, such payment shall be made in a lump sum or on an annual basis in approximately equal installments over a three (3) year period.

(b) Upon the occurrence of a Change in Control of the Institution or the Holding Company followed at any time during the term of this Agreement by Executive's voluntary or involuntary termination of employment in accordance with paragraph (a) of this Section 3, other than for Termination for Cause, the Institution shall cause to be continued life, medical and disability coverage substantially identical to the coverage maintained by the Institution for Executive prior to his severance, except to the extent such coverage may be changed in its application to all employees on a nondiscriminatory basis. Such coverage and payments shall cease upon the expiration of thirty-six (36) full calendar months from the Date of Termination.

(c) Notwithstanding the provisions of this Section 3, in no event shall the aggregate payments or benefits to be made or afforded to Executive under said paragraphs (the "Termination Benefits") constitute an "excess parachute payment" under Section 280G of the Internal Revenue Code of 1986, as amended, or any successor thereto, and in order to avoid such a result, Termination Benefits will be reduced, if necessary, to an amount (the "Non-Triggering Amount"), the value of which is one dollar (\$1.00) less than an amount equal to three (3) times Executive's "base amount," as determined in accordance with said Section 280G. The allocation of the reduction required hereby among the Termination Benefits shall be determined by Executive.

## 4. <u>NOTICE OF TERMINATION</u>.

(a) Any purported termination by the Institution or by Executive in connection with a Change in Control shall be communicated by a Notice of Termination to the other party. For purposes of this Agreement, a "Notice of Termination" shall mean a written notice which indicates the specific termination provision in this Agreement relied upon and shall set forth in

reasonable detail the facts and circumstances claimed to provide a basis for termination of Executive's employment under the provision so indicated.

(b) "Date of Termination" shall mean the date specified in the Notice of Termination (which, in the instance of Termination for Cause, shall not be less than thirty (30) days from the date such Notice of Termination is given); provided, however, that if a dispute regarding the Executive's termination exists, the "Date of Termination" shall be determined in accordance with Section 4(c) of this Agreement.

(c) If, within thirty (30) days after any Notice of Termination is given, the party receiving such Notice of Termination notifies the other party that a dispute exists concerning the termination, the Date of Termination shall be the date on which the dispute is finally determined, either by mutual written agreement of the parties, by a binding arbitration award, or by a final judgment, order or decree of a court of competent jurisdiction (the time for appeal therefrom having expired and no appeal having been perfected) and provided further that the Date of Termination shall be extended by a notice of dispute only if such notice is given in good faith and the party giving such notice pursues the resolution of such dispute with reasonable diligence. Notwithstanding the pendency of any such dispute in connection with a Change in Control, in the event that the Executive is terminated for reasons other than Termination for Cause, the Institution will continue to pay Executive the payments and benefits due under this Agreement in effect when the notice giving rise to the dispute was given (including, but not limited to, his annual salary) until the earlier of: (i) the resolution of the dispute in accordance with this Agreement; or (ii) the expiration of the remaining term of this Agreement as determined as of the Date of Termination.

## 5. <u>SOURCE OF PAYMENTS</u>.

It is intended by the parties hereto that all payments provided in this Agreement shall be paid in cash or check from the general funds of the Institution. Further, the Holding Company guarantees such payments and provision of all amounts and benefits due hereunder to Executive and, if such amounts and benefits due from the Institution are not timely paid or provided by the Institution, such amounts and benefits shall be paid or provided by the Holding Company.

#### 6. <u>EFFECT ON PRIOR AGREEMENTS AND EXISTING BENEFIT PLANS</u>.

This Agreement contains the entire understanding between the parties hereto and supersedes any prior agreement between the Institution and Executive, except that this Agreement shall not affect or operate to reduce any benefit or compensation inuring to Executive of a kind elsewhere provided. No provision of this Agreement shall be interpreted to mean that Executive is subject to receiving fewer benefits than those available to him without reference to this Agreement.

Nothing in this Agreement shall confer upon Executive the right to continue in the employ of the Institution or shall impose on the Institution any obligation to employ or retain Executive in its employ for any period.

#### 7. <u>NON-COMPETITION AND NON-DISCLOSURE</u>.

(a) For a period of one (1) year following the payment of termination benefits to Executive under this agreement, Executive agrees not to compete with the Institution or its affiliates in any city, town or county in which Executive's normal business office is located and the Institution or its affiliates has an office or has filed an application for regulatory approval to establish an office, determined as of the effective date of such termination, except as agreed to pursuant to a resolution duly adopted by the Board of Directors. Executive agrees that during such one (1) year period and within said cities, towns and counties, Executive shall not work for or advise, consult or otherwise serve with, directly or indirectly, any entity whose business materially competes with the depository, lending or other business activities of the Institution. The parties hereto, recognizing that irreparable injury will result to the Institution will be entitled, in addition to any other remedies and damages available, to an injunction to restrain the violation hereof by Executive, Executive's partners, agents, servants, employees and all persons acting for or under the direction of Executive. Executive represents and admits that, in the event of the termination of his employment following a Change in Control, Executive's experience and capabilities are such that Executive can obtain employment in a business engaged in other lines and/or of a different nature than the Institution, and that the enforcement of a remedy by way of injunction will not prevent Executive from earning a livelihood. Nothing herein will be construed as prohibiting the Institution from pursuing any other remedies available for such breach or threatened breach, including the recovery of damages from Executive.

(b) Executive recognizes and acknowledges that the knowledge of the business activities and plans for business activities of the Institution, as it may exist from time to time, is a valuable, special and unique asset of the business of the Institution. Executive will not, during or after the term of his employment, disclose any knowledge of the past, present, planned or considered business activities of the Institution or its affiliates to any person, firm, corporation, or other entity for any reason or purpose whatsoever, unless expressly authorized by the Board of Directors or required by law. Notwithstanding the foregoing, Executive may disclose any knowledge of banking, financial and/or economic principles, concepts or ideas which are not solely and exclusively derived from the business plans and activities of the Institution or its affiliates. In the event of a breach or threatened breach by Executive of the provisions of this Section 7, the Institution will be entitled to an injunction restraining Executive from disclosing, in whole or in part, the knowledge of the past, present, planned or considered business activities of the Institution or its affiliates or from rendering any services to any person, firm, corporation or other entity to whom such knowledge, in whole or in part, has been disclosed or is threatened to be disclosed. Nothing herein will be construed as prohibiting the Institution from pursuing other remedies available for such breach or threatened breach, including the recovery of damages from Executive.

#### 8. <u>NO ATTACHMENT</u>.

(a) Except as required by law, no right to receive payments under this Agreement shall be subject to anticipation, commutation, alienation, sale, assignment, encumbrance, charge,

pledge, or hypothecation, or to execution, attachment, levy, or similar process or assignment by operation of law, and any attempt, voluntary or involuntary, to affect any such action shall be null, void, and of no effect.

(b) This Agreement shall be binding upon, and inure to the benefit of, Executive, the Institution and their respective successors and assigns.

#### 9. MODIFICATION AND WAIVER.

(a) This Agreement may not be modified or amended except by an instrument in writing signed by the parties hereto.

(b) No term or condition of this Agreement shall be deemed to have been waived, nor shall there be any estoppel against the enforcement of any provision of this Agreement, except by written instrument of the party charged with such waiver or estoppel. No such written waiver shall be deemed a continuing waiver unless specifically stated therein, and each such waiver shall operate only as to the specific term or condition waived and shall not constitute a waiver of such term or condition for the future or as to any act other than that specifically waived.

#### 10. <u>REQUIRED REGULATORY PROVISIONS</u>.

Any payments made to Executive pursuant to this Agreement, or otherwise, are subject to and conditioned upon compliance with 12 U.S.C. §1828(k) and any rules and regulations promulgated thereunder, including 12 C.F.R. Part 359.

#### 11. <u>SEVERABILITY</u>.

If, for any reason, any provision of this Agreement, or any part of any provision, is held invalid, such invalidity shall not affect any other provision of this Agreement or any part of such provision not held so invalid, and each such other provision and part thereof shall, to the full extent consistent with law, continue in full force and effect.

## 12. <u>HEADINGS FOR REFERENCE ONLY</u>.

The headings of sections and paragraphs herein are included solely for convenience of reference and shall not control the meaning or interpretation of any of the provisions of this Agreement.

# 13. <u>GOVERNING LAW</u>.

The validity, interpretation, performance, and enforcement of this Agreement shall be governed by the laws of the Commonwealth of Massachusetts.

## 14. <u>ARBITRATION</u>.

Any dispute or controversy arising under or in connection with this Agreement shall be settled exclusively by arbitration, conducted before a panel of three arbitrators sitting in a location selected by Executive within fifty (50) miles from the location of the Institution's main office, in accordance with the rules of the American Arbitration Association then in effect. Judgment may be entered on the arbitrator's award in any court having jurisdiction; provided, however, that Executive shall be entitled to seek specific performance of his right to be paid until the Date of Termination during the pendency of any dispute or controversy arising under or in connection with this Agreement.

## 15. PAYMENT OF COSTS AND LEGAL FEES.

All reasonable costs and legal fees paid or incurred by Executive pursuant to any dispute or question of interpretation relating to this Agreement shall be paid or reimbursed by the Institution if Executive is successful with respect to such dispute or question of interpretation pursuant to a legal judgment, arbitration or settlement.

#### 16. **INDEMNIFICATION**.

The Institution shall provide Executive (including his heirs, executors and administrators) with coverage under a standard directors' and officers' liability insurance policy at its expense and shall indemnify Executive (and his heirs, executors and administrators) to the fullest extent permitted under Massachusetts law against all expenses and liabilities reasonably incurred by him in connection with or arising out of any action, suit or proceeding in which he may be involved by reason of his having been a director or officer of the Institution (whether or not he continues to be a director or officer at the time of incurring such expenses or liabilities); such expenses and liabilities to include, but not to be limited to, judgments, court costs and attorneys' fees and the costs of reasonable settlements.

## 17. <u>SUCCESSOR TO THE INSTITUTION</u>.

The Institution shall require any successor or assignee, whether direct or indirect, by purchase, merger, consolidation or otherwise, to all or substantially all the business or assets of the Institution, to expressly and unconditionally assume and agree to perform the Institution's obligations under this Agreement in the same manner and to the same extent that the Institution would be required to perform such obligations if no such succession or assignment had taken place.

# SIGNATURES

IN WITNESS WHEREOF, Berkshire Bank and Berkshire Hills Bancorp, Inc. have caused this Agreement to be executed by their duly authorized officers, and Executive has signed this Agreement, on the 1st day of August, 2007.

| ATTEST:               | BERKSHIRE BANK  |
|-----------------------|---|
| /s/ Sally J. Chavarry | By: /s/ Michael P. Daly<br>Michael P. Daly, President and CEO |
| ATTEST:               | BERKSHIRE HILLS BANCORP, INC.<br>(Guarantor)                  |
| /s/ Sally J. Chavarry | By: /s/ Michael P. Daly<br>Michael P. Daly, President and CEO |
| SEAL                  |   |
| WITNESS:              | EXECUTIVE   |
| /s/ Sally J. Chavarry | /s/ Kevin P. Riley<br>Kevin P. Riley                          |

# BERKSHIRE HILLS BANCORP, INC. THREE YEAR CHANGE IN CONTROL AGREEMENT

This AGREEMENT is made effective as of February 16, 2006, by and between **Berkshire Hills Bancorp, Inc.** (the "Holding Company"), a corporation organized under the laws of the state of Delaware, with its principal administrative offices at 24 North Street, Pittsfield, Massachusetts 01201, and **Michael J. Oleksak** ("Executive"). Any reference to the "Institution" herein shall mean Berkshire Bank or any successor to Berkshire Bank.

WHEREAS, the Holding Company recognizes the substantial contributions Executive has made to the Holding Company and wishes to protect Executive's position with the Holding Company for the period provided in this Agreement; and

WHEREAS, Executive has agreed to serve in the employ of the Holding Company.

NOW, THEREFORE, in consideration of the contributions and responsibilities of Executive, and upon the other terms and conditions hereinafter provided, the parties hereto agree as follows:

## 1. <u>TERM OF AGREEMENT</u>.

The period of this Agreement shall be deemed to have commenced as of the date first above written and shall continue for a period of thirty-six (36) full calendar months thereafter. Commencing on the first anniversary date of this Agreement, and continuing on each anniversary thereafter, the Board of Directors (the "Board") may act to extend the term of this Agreement for an additional year, such that the remaining term of this Agreement would be three years, unless Executive elects not to extend the term of this Agreement by giving written notice to the Holding Company, in which case the term of this Agreement will expire on the third anniversary of this Agreement.

## 2. <u>CHANGE IN CONTROL</u>.

(a) Upon the occurrence of a Change in Control of the Institution or the Holding Company (as herein defined) followed at any time during the term of this Agreement by the involuntary termination of Executive's employment or the voluntary termination of Executive's employment in accordance with the terms of this Agreement, other than for Cause, as defined in Section 2(c) of this Agreement, the provisions of Section 3 of this Agreement shall apply.

(i) Upon the occurrence of a Change in Control, Executive shall have the right to elect to voluntarily terminate his employment at any time during the term of this Agreement following any demotion, loss of title, office or significant authority, reduction in annual compensation or benefits, or relocation of his principal place of employment by more than twenty-five (25) miles from its location immediately prior to the Change in Control.

- (ii) Notwithstanding the foregoing clause (i), in the event, however, that the Chief Executive Officer of the Institution immediately prior to the Change in Control is the Chief Executive Officer of the resulting entity with similar responsibilities and duties and Executive's position with the resulting entity does not result in: (A) a reduction in annual compensation or benefits, (B) a material change in work schedule, or (C) relocation of his principal place of employment by more than fifty (50) miles, then Executive may not voluntarily terminate his employment during the one-year period following the Change in Control and receive any payments or benefits under this Agreement. For the avoidance of doubt, with respect to the immediately foregoing limitation on voluntary termination, Executive may voluntarily terminate employment in accordance with this Section 2(a) effective upon the expiration of said one-year period, and for a period of 30 days thereafter, if one of the events set forth in clause (i) has occurred, either at the time of the Change in Control or during the one-year period following the date of the Change in Control. If one of the events described in clause (i) occurs more than one year following the date of the Change in Control, but during the remaining term of the Agreement, then Executive may terminate his employment in accordance with the provisions of this Agreement, notwithstanding this clause (ii).
- (iii) Notwithstanding any other provision of this Agreement to the contrary, Executive may consent in writing to any demotion, loss, reduction or relocation and waive his ability to voluntarily terminate his employment under the terms of this Agreement. The effect of any written consent of Executive under this Section 2(a) shall be strictly limited to the terms specified in such written consent.

For purposes of this Agreement, a "Change in Control" of the Institution or Holding Company shall mean an event of a nature (b) that: (i) would be required to be reported in response to Item 1(a) of the current report on Form 8-K, as in effect on the date hereof, pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 (the "Exchange Act"); or (ii) results in a Change in Control of the Institution or the Holding Company within the meaning of the Bank Change in Control Act and the Rules and Regulations promulgated by the Federal Deposit Insurance Corporation ("FDIC") at 12 C.F.R. § 303.4(a) with respect to the Bank and the Board of Governors of the Federal Reserve System ("FRB") at 12 C.F.R. § 225.41(b) with respect to the Holding Company, as in effect on the date hereof; or (iii) results in a transaction requiring prior FRB approval under the Bank Holding Company Act of 1956 and the regulations promulgated thereunder by the FRB at 12 C.F.R. § 225.11, as in effect on the date hereof except for the Holding Company's acquisition of the Institution; or (iv) without limitation such a Change in Control shall be deemed to have occurred at such time as (A) any "person" (as the term is used in Sections 13(d) and 14(d) of the Exchange Act) is or becomes the "beneficial owner" (as defined in Rule 13d-3 under the Exchange Act), directly or indirectly, of securities of the Institution or the Holding Company representing 20% or more of the Institution's or the Holding Company's outstanding securities except for any securities of the Institution purchased by the Holding Company in connection with the conversion of the Institution to the stock form and any securities purchased by any tax-qualified employee benefit plan of the Institution; or (B) individuals who constitute the Board of Directors on the date hereof (the "Incumbent Board") cease for any reason to constitute at least a majority thereof, provided that any person becoming a director subsequent to the date hereof whose election was approved by a vote of at least three

quarters (3/4) of the directors comprising the Incumbent Board, or whose nomination for election by the Holding Company's stockholders was approved by the same Nominating Committee serving under an Incumbent Board, shall be, for purposes of this clause (B), considered as though he were a member of the Incumbent Board; or (C) a plan of reorganization, merger, consolidation, sale of all or substantially all the assets of the Institution or the Holding Company or similar transaction occurs in which the Institution or Holding Company is not the resulting entity; or (D) solicitations of shareholders of the Holding Company, by someone other than the current management of the Holding Company, seeking stockholder approval of a plan of reorganization, merger or consolidation of the Holding Company or Institution or similar transaction with one or more corporations as a result of which the outstanding shares of the class of securities then subject to the plan or transaction are exchanged for or converted into cash or property or securities not issued by the Institution or the Holding Company shall be distributed; or (E) a tender offer is made for 20% or more of the voting securities of the Institution or the Holding Company.

Executive shall not have the right to receive termination benefits pursuant to Section 3 of this Agreement upon Termination for (c) Cause. The term "Termination for Cause" shall mean termination because of: (i) Executive's personal dishonesty, willful misconduct, breach of fiduciary duty involving personal profit, intentional failure to perform stated duties, willful violation of any law, rule, regulation (other than traffic violations or similar offenses), final cease and desist order or material breach of any provision of this Agreement which results in a material loss to the Institution or the Holding Company, or (ii) Executive's conviction of a crime or act involving moral turpitude or a final judgement rendered against Executive based upon actions of Executive which involve moral turpitude. For the purposes of this Section, no act, or the failure to act, on Executive's part shall be "willful" unless done, or omitted to be done, not in good faith and without reasonable belief that the action or omission was in the best interests of the Holding Company or its affiliates. Notwithstanding the foregoing, Executive shall not be deemed to have been Terminated for Cause unless and until there shall have been delivered to him a Notice of Termination which shall include a copy of a resolution duly adopted by the affirmative vote of not less than a majority of the members of the Board at a meeting of the Board called and held for that purpose (after reasonable notice to Executive and an opportunity for him, together with counsel, to be heard before the Board), finding that in the good faith opinion of the Board, Executive was guilty of conduct justifying Termination for Cause and specifying the particulars thereof in detail. Executive shall not have the right to receive compensation or other benefits for any period after Termination for Cause. During the period beginning on the date of the Notice of Termination for Cause pursuant to Section 5 of this Agreement through the Date of Termination, stock options granted to Executive under any stock option plan shall not be exercisable nor shall any unvested stock awards granted to Executive under any stock-based incentive plan of the Institution, the Holding Company or any subsidiary or affiliate thereof vest. At the Date of Termination, such stock options and such unvested stock awards shall become null and void and shall not be exercisable by or delivered to Executive at any time subsequent to such Date of Termination for Cause.

#### 3. <u>TERMINATION BENEFITS</u>.

(a) Upon the occurrence of a Change in Control, followed at any time during the term of this Agreement by the involuntary termination of Executive's employment (other than for Termination for Cause), or voluntary termination during the term of this Agreement as provided by Section 2(a) of this Agreement, the Holding Company shall be obligated to pay Executive, or in the event of his subsequent death, his beneficiary or beneficiaries, or his estate, as the case may be, a sum equal to three (3) times Executive's average annual compensation for the five most recent taxable years that Executive has been employed by the Holding Company or such lesser number of years in the event that Executive shall have been employed by the Holding Company for less than five years. For this purpose, such annual compensation shall include base salary and any other taxable income, including, but not limited to, amounts related to the granting, vesting or exercise of restricted stock or stock option awards, commissions, bonuses, pension and profit sharing plan contributions or benefits (whether or not taxable), severance payments, retirement benefits, and fringe benefits paid or to be paid to Executive or paid for Executive's benefit during any such year. At the election of Executive, which election is to be made prior to a Change in Control, such payment shall be made in a lump sum or on an annual basis in approximately equal installments over a three (3) year period.

(b) Upon the occurrence of a Change in Control of the Institution or the Holding Company followed at any time during the term of this Agreement by Executive's voluntary or involuntary termination of employment in accordance with paragraph (a) of this Section 3, other than for Termination for Cause, the Holding Company shall cause to be continued life, medical and disability coverage substantially identical to the coverage maintained by the Institution or Holding Company for Executive prior to his severance, except to the extent such coverage may be changed in its application to all Institution or Holding Company employees on a nondiscriminatory basis. Such coverage and payments shall cease upon the expiration of thirty-six (36) full calendar months from the Date of Termination.

## 4. CHANGE IN CONTROL-RELATED PROVISIONS.

(a) Anything in this Agreement to the contrary notwithstanding and except as set forth below, in the event it shall be determined that any payment, benefit or distribution made or provided by the Holding Company or the Institution to or for the benefit of Executive (whether made or provided pursuant to the terms of this Agreement or otherwise) (each referred to herein as a "Payment"), would be subject to the excise tax imposed by Section 4999 of the Internal Revenue Code of 1986, as amended (the "Code") or any interest or penalties are incurred by Executive with respect to such excise tax (the excise tax, together with any such interest and penalties, are hereinafter collectively referred to as the "Excise Tax"), Executive shall be entitled to receive an additional payment (a "Gross-Up Payment") in an amount such that, after payment by Executive of all taxes (including any interest or penalties imposed with respect to such taxes), including, without limitation, any income taxes (and any interest and penalties imposed with respect thereto) and Excise Tax imposed upon the Gross-Up Payment, Executive retains an amount of the Gross-Up Payment equal to the Excise Tax imposed upon the Payments.

(b) Determination of Gross-Up Payment. Subject to the provisions of Section 4(c), all determinations required to be made under this Section 4, including whether and when a Gross-Up Payment is required, the amount of such Gross-Up Payment and the assumptions to be utilized in arriving at such determination, shall be made by a certified public accounting firm reasonably acceptable to the Holding Company as may be designated by Executive (the "Accounting Firm") which shall provide detailed supporting calculations to the Holding Company and Executive within fifteen (15) business days of the receipt of notice from Executive that there has been a Payment, or such earlier time as is requested by the Holding Company. All fees and expenses of the Accounting Firm shall be borne solely by the Holding Company. Any Gross-Up Payment, as determined pursuant to this Section 4, shall be paid by the Holding Company to Executive within five business days of the later of (i) the due date for the payment of any Excise Tax, or (ii) the receipt of the Accounting Firm's determination. Any determination by the Accounting Firm shall be binding upon the Holding Company and Executive. As a result of the uncertainty in the application of Section 4999 of the Code, at the time of the initial determination by the Accounting Firm hereunder, it is possible that a Gross-Up Payment will not have been made by the Holding Company which should have been made (an "Underpayment"), consistent with the calculations required to be made hereunder. In the event that the Holding Company exhausts its remedies pursuant to Section 4(c) and Executive thereafter is required to make a payment of any Excise Tax, the Accounting Firm shall determine the amount of the Underpayment that has occurred and any such Underpayment shall be promptly paid by the Holding Company to or for the benefit of Executive.

(c) <u>Treatment of Claims</u>. Executive shall notify the Holding Company in writing of any claim by the Internal Revenue Service that, if successful, would require a Gross-Up Payment to be made. Such notification shall be given as soon as practicable, but no later than ten business days, after Executive is informed in writing of such claim and shall apprise the Holding Company of the nature of such claim and the date on which such claim is requested to be paid. Executive shall not pay such claim prior to the expiration of the thirty (30) day period following the date on which it gives such notice to the Holding Company (or any shorter period ending on the date that payment of taxes with respect to such claim is due). If the Holding Company notifies Executive in writing prior to the expiration of this period that it desires to contest such claim, Executive shall:

- (i) give the Holding Company any information reasonably requested by the Holding Company relating to such claim;
- take such action in connection with contesting such claim as the Holding Company shall reasonably request in writing from time to time, including, without limitation, accepting legal representation with respect to such claim by an attorney reasonably selected by the Holding Company;
- (iii) cooperate with the Holding Company in good faith in order to effectively contest such claim; and
- (iv) permit the Holding Company to participate in any proceedings relating to such claim; provided, however, that the Holding Company shall bear and pay directly

all costs and expenses (including additional interest and penalties) incurred in connection with such contest and indemnify and hold Executive harmless, on an after-tax basis, for any Excise Tax or related taxes, interest or penalties imposed as a result of such representation and payment of costs and expenses. Without limitation on the foregoing provisions of this Section 4(c), the Holding Company shall control all proceedings taken in connection with such contest and, at its option, may pursue or forgo any and all administrative appeals, proceedings, hearings and conferences with the taxing authority with respect to such claim and may, at its option, either direct Executive to pay the tax claimed and sue for a refund or contest the claim in any permissible manner. Further, Executive agrees to prosecute such contest to a determination before any administrative tribunal, in a court of initial jurisdiction and in one or more appellate courts, as the Holding Company shall determine; provided, however, that if the Holding Company directs Executive to pay such claim and sue for a refund, the Holding Company shall advance the amount of such payment to Executive, on an interest-free basis (including interest or penalties with respect thereto). Furthermore, the Holding Company's control of the contest shall be limited to issues with respect to which a Gross-Up Payment would be payable hereunder and Executive shall be entitled to settle or contest, as the case may be, any other issues raised by the Internal Revenue Service or any other taxing authority.

(d) <u>Adjustments to the Gross-Up Payment</u>. If, after the receipt by Executive of an amount advanced by the Holding Company pursuant to Section 4(c), Executive becomes entitled to receive any refund with respect to such claim, Executive shall (subject to the Holding Company's compliance with the requirements of Section 4(c)) promptly pay to the Holding Company the amount of such refund (together with any interest paid or credited thereon after applicable taxes). If, after the receipt by Executive of an amount advanced by the Holding Company pursuant to Section 4(c), a determination is made that Executive shall not be entitled to any refund with respect to such claim and such denial of refund occurs prior to the expiration of thirty (30) days after such determination, then such advance shall be forgiven and shall not be required to be repaid and the amount of such advance shall offset, to the extent thereof, the amount of the Gross-Up Payment required to be paid.

## 5. <u>NOTICE OF TERMINATION</u>.

(a) Any purported termination by the Holding Company or by Executive in connection with a Change in Control shall be communicated by a Notice of Termination to the other party. For purposes of this Agreement, a "Notice of Termination" shall mean a written notice which indicates the specific termination provision in this Agreement relied upon and shall set forth in reasonable detail the facts and circumstances claimed to provide a basis for termination of Executive's employment under the provision so indicated.

(b) "Date of Termination" shall mean the date specified in the Notice of Termination (which, in the instance of Termination for Cause, shall not be less than thirty (30) days from the date such Notice of Termination is given); provided, however, that if a dispute regarding the

Executive's termination exists, the "Date of Termination" shall be determined in accordance with Section 5(c) of this Agreement.

(c) If, within thirty (30) days after any Notice of Termination is given, the party receiving such Notice of Termination notifies the other party that a dispute exists concerning the termination, the Date of Termination shall be the date on which the dispute is finally determined, either by mutual written agreement of the parties, by a binding arbitration award, or by a final judgment, order or decree of a court of competent jurisdiction (the time for appeal therefrom having expired and no appeal having been perfected) and provided further that the Date of Termination shall be extended by a notice of dispute only if such notice is given in good faith and the party giving such notice pursues the resolution of such dispute with reasonable diligence. Notwithstanding the pendency of any such dispute in connection with a Change in Control, in the event that the Executive is terminated for reasons other than Termination for Cause, the Holding Company will continue to pay Executive the payments and benefits due under this Agreement in effect when the notice giving rise to the dispute was given (including, but not limited to his annual salary) until the earlier of: (i) the resolution of the dispute in accordance with this Agreement; or (ii) the expiration of the remaining term of this Agreement as determined as of the Date of Termination.

## 6. <u>SOURCE OF PAYMENTS</u>.

It is intended by the parties hereto that all payments provided in this Agreement shall be paid in cash or check from the general funds of the Holding Company.

## 7. EFFECT ON PRIOR AGREEMENTS AND EXISTING BENEFIT PLANS.

This Agreement contains the entire understanding between the parties hereto and supersedes any prior agreement between the Holding Company or the Institution and Executive, except that this Agreement shall not affect or operate to reduce any benefit or compensation inuring to Executive of a kind elsewhere provided. No provision of this Agreement shall be interpreted to mean that Executive is subject to receiving fewer benefits than those available to him without reference to this Agreement.

Nothing in this Agreement shall confer upon Executive the right to continue in the employ of the Holding Company or shall impose on the Holding Company any obligation to employ or retain Executive in its employ for any period.

#### 8. NON-COMPETITION AND NON-DISCLOSURE.

(a) For a period of one (1) year following the payment of termination benefits to Executive under this agreement, Executive agrees not to compete with the Holding Company or its subsidiaries in any city, town or county in which Executive's normal business office is located and the Holding Company or its subsidiaries has an office or has filed an application for regulatory approval to establish an office, determined as of the effective date of such termination, except as agreed to pursuant to a resolution duly adopted by the Board of Directors. Executive agrees that during such one (1) year period and within said cities, towns and counties, Executive

shall not work for or advise, consult or otherwise serve with, directly or indirectly, any entity whose business materially competes with the depository, lending or other business activities of the Holding Company or its subsidiaries. The parties hereto, recognizing that irreparable injury will result to the Holding Company, its business and property in the event of Executive's breach of this Section 8(a), agree that in the event of any such breach by Executive, the Holding Company will be entitled, in addition to any other remedies and damages available, to an injunction to restrain the violation hereof by Executive, Executive's partners, agents, servants, employees and all persons acting for or under the direction of Executive. Executive represents and admits that in the event of the termination of his employment following a Change in Control, Executive's experience and capabilities are such that Executive can obtain employment in a business engaged in other lines and/or of a different nature than the Holding Company or its subsidiaries, and that the enforcement of a remedy by way of injunction will not prevent Executive from earning a livelihood. Nothing herein will be construed as prohibiting the Holding Company from pursuing any other remedies available for such breach or threatened breach, including the recovery of damages from Executive.

(b) Executive recognizes and acknowledges that the knowledge of the business activities and plans for business activities of the Holding Company or its subsidiaries, as it may exist from time to time, is a valuable, special and unique asset of the business of the Holding Company. Executive will not, during or after the term of his employment, disclose any knowledge of the past, present, planned or considered business activities of the Holding Company or its subsidiaries to any person, firm, corporation, or other entity for any reason or purpose whatsoever, unless expressly authorized by the Board of Directors or required by law. Notwithstanding the foregoing, Executive may disclose any knowledge of banking, financial and/or economic principles, concepts or ideas which are not solely and exclusively derived from the business plans and activities of the Holding Company or its subsidiaries. In the event of a breach or threatened breach by Executive of the provisions of this Section 8, the Holding Company will be entitled to an injunction restraining Executive from disclosing, in whole or in part, the knowledge of the past, present, planned or considered business activities of the Holding Company or its subsidiaries of the Holding Company or its subsidiaries of the Holding Company will be entitled to an injunction restraining Executive from disclosing, in whole or in part, the knowledge of the past, present, planned or considered business activities of the Holding Company or its subsidiaries or from rendering any services to any person, firm, corporation or other entity to whom such knowledge, in whole or in part, has been disclosed or is threatened to be disclosed. Nothing herein will be construed as prohibiting the Holding Company from pursuing other remedies available for such breach or threatened breach, including the recovery of damages from Executive.

# 9. <u>NO ATTACHMENT</u>.

(a) Except as required by law, no right to receive payments under this Agreement shall be subject to anticipation, commutation, alienation, sale, assignment, encumbrance, charge, pledge, or hypothecation, or to execution, attachment, levy, or similar process or assignment by operation of law, and any attempt, voluntary or involuntary, to affect any such action shall be null, void, and of no effect.

(b) This Agreement shall be binding upon, and inure to the benefit of, Executive, the Holding Company and their respective successors and assigns.

#### 10. MODIFICATION AND WAIVER.

(a) This Agreement may not be modified or amended except by an instrument in writing signed by the parties hereto.

(b) No term or condition of this Agreement shall be deemed to have been waived, nor shall there be any estoppel against the enforcement of any provision of this Agreement, except by written instrument of the party charged with such waiver or estoppel. No such written waiver shall be deemed a continuing waiver unless specifically stated therein, and each such waiver shall operate only as to the specific term or condition waived and shall not constitute a waiver of such term or condition for the future or as to any act other than that specifically waived.

#### 11. <u>REQUIRED REGULATORY PROVISIONS</u>.

Any payments made to Executive pursuant to this Agreement, or otherwise, are subject to and conditioned upon compliance with 12 U.S.C. §1828(k) and any rules and regulations promulgated thereunder, including 12 C.F.R. Part 359.

# 12. <u>SEVERABILITY</u>.

If, for any reason, any provision of this Agreement, or any part of any provision, is held invalid, such invalidity shall not affect any other provision of this Agreement or any part of such provision not held so invalid, and each such other provision and part thereof shall, to the full extent consistent with law, continue in full force and effect.

# 13. <u>HEADINGS FOR REFERENCE ONLY</u>.

The headings of sections and paragraphs herein are included solely for convenience of reference and shall not control the meaning or interpretation of any of the provisions of this Agreement.

# 14. <u>GOVERNING LAW</u>.

The validity, interpretation, performance, and enforcement of this Agreement shall be governed by the laws of the state of Delaware.

## 15. <u>ARBITRATION</u>.

Any dispute or controversy arising under or in connection with this Agreement shall be settled exclusively by arbitration, conducted before a panel of three arbitrators sitting in a location selected by Executive within fifty (50) miles from the location of the Holding Company's main office, in accordance with the rules of the American Arbitration Association then in effect. Judgment may be entered on the arbitrator's award in any court having jurisdiction; provided, however, that Executive shall be entitled to seek specific performance of his right to be paid until the Date of Termination during the pendency of any dispute or controversy arising under or in connection with this Agreement.

#### 16. PAYMENT OF COSTS AND LEGAL FEES.

All reasonable costs and legal fees paid or incurred by Executive pursuant to any dispute or question of interpretation relating to this Agreement shall be paid or reimbursed by the Holding Company if Executive is successful with respect to such dispute or question of interpretation pursuant to a legal judgment, arbitration or settlement.

# 17. <u>INDEMNIFICATION</u>.

The Holding Company shall provide Executive (including his heirs, executors and administrators) with coverage under a standard directors' and officers' liability insurance policy at its expense and shall indemnify Executive (and his heirs, executors and administrators) to the fullest extent permitted under Delaware law against all expenses and liabilities reasonably incurred by him in connection with or arising out of any action, suit or proceeding in which he may be involved by reason of his having been a director or officer of the Holding Company (whether or not he continues to be a director or officer at the time of incurring such expenses or liabilities); such expenses and liabilities to include, but not to be limited to, judgments, court costs and attorneys' fees and the costs of reasonable settlements.

# 18. <u>SUCCESSOR TO THE HOLDING COMPANY</u>.

The Holding Company shall require any successor or assignee, whether direct or indirect, by purchase, merger, consolidation or otherwise, to all or substantially all the business or assets of the Holding Company, to expressly and unconditionally assume and agree to perform the Holding Company's obligations under this Agreement in the same manner and to the same extent that the Holding Company would be required to perform such obligations if no such succession or assignment had taken place.

## SIGNATURES

IN WITNESS WHEREOF, Berkshire Hills Bancorp, Inc. has caused this Agreement to be executed by its duly authorized officer, and Executive has signed this Agreement, on the16th day of February, 2006.

ATTEST:

BERKSHIRE HILLS BANCORP, INC.

/s/ Sally J. Chavarry

By:

/s/ Michael P. Daly Michael P. Daly, President and CEO

SEAL

WITNESS:

EXECUTIVE

/s/ Sally J. Chavarry

/s/ Michael J. Oleksak Michael J. Oleksak

## BERKSHIRE BANK THREE YEAR CHANGE IN CONTROL AGREEMENT

This AGREEMENT is made effective as of February 16, 2006, by and among **Berkshire Bank** (the "Institution"), a state chartered savings institution with its principal administrative offices at 24 North Street, Pittsfield, Massachusetts 01201, **Berkshire Hills Bancorp, Inc.** (the "Holding Company"), a corporation organized under the laws of the state of Delaware, which is the stock holding company of the Institution, and **Michael J. Oleksak** ("Executive").

WHEREAS, the Institution recognizes the substantial contributions Executive has made to the Institution and wishes to protect Executive's position with the Institution for the period provided in this Agreement; and

WHEREAS, Executive has agreed to serve in the employ of the Institution.

NOW, THEREFORE, in consideration of the contributions and responsibilities of Executive, and upon the other terms and conditions hereinafter provided, the parties hereto agree as follows:

# 1. <u>TERM OF AGREEMENT</u>.

The period of this Agreement shall be deemed to have commenced as of the date first above written and shall continue for a period of thirty-six (36) full calendar months thereafter. Commencing on the first anniversary date of this Agreement, and continuing on each anniversary thereafter, the Board of Directors (the "Board") may act to extend the term of this Agreement for an additional year, such that the remaining term of this Agreement would be three years, unless Executive elects not to extend the term of this Agreement by giving written notice to the Institution, in which case the term of this Agreement will expire on the third anniversary of this Agreement.

# 2. <u>CHANGE IN CONTROL</u>.

(a) Upon the occurrence of a Change in Control of the Institution or the Holding Company (as herein defined) followed at any time during the term of this Agreement by the involuntary termination of Executive's employment or the voluntary termination of Executive's employment in accordance with the terms of this Agreement, other than for Cause, as defined in Section 2(c) of this Agreement, the provisions of Section 3 of this Agreement shall apply.

(i) Upon the occurrence of a Change in Control, Executive shall have the right to elect to voluntarily terminate his employment at any time during the term of this Agreement following any demotion, loss of title, office or significant authority, reduction in annual compensation or benefits, or relocation of his principal place of employment by more than twenty-five (25) miles from its location immediately prior to the Change in Control.

- (ii) Notwithstanding the foregoing clause (i), in the event, however, that the Chief Executive Officer of the Institution immediately prior to the Change in Control is the Chief Executive Officer of the resulting entity with similar responsibilities and duties and Executive's position with the resulting entity does not result in: (A) a reduction in annual compensation or benefits, (B) a material change in work schedule, or (C) relocation of his principal place of employment by more than fifty (50) miles, then Executive may not voluntarily terminate his employment during the one-year period following the Change in Control and receive any payments or benefits under this Agreement. For the avoidance of doubt, with respect to the immediately foregoing limitation on voluntary termination, Executive may voluntarily terminate employment in accordance with this Section 2(a) effective upon the expiration of said one-year period, and for a period of 30 days thereafter, if one of the events set forth in clause (i) has occurred, either at the time of the Change in Control or during the one-year period following the time of the Change in Control. If one of the events described in clause (i) occurs more than one year following the date of the Change in Control, but during the remaining term of the Agreement, then Executive may terminate his employment in accordance with the provisions of this Agreement, notwithstanding this clause (ii).
- (iii) Notwithstanding any other provision of this Agreement to the contrary, Executive may consent in writing to any demotion, loss, reduction or relocation and waive his ability to voluntarily terminate his employment under the terms of this Agreement. The effect of any written consent of Executive under this Section 2(a) shall be strictly limited to the terms specified in such written consent.

For purposes of this Agreement, a "Change in Control" of the Institution or Holding Company shall mean an event of a nature (b) that: (i) would be required to be reported in response to Item 1(a) of the current report on Form 8-K, as in effect on the date hereof, pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 (the "Exchange Act"); or (ii) results in a Change in Control of the Institution or the Holding Company within the meaning of the Bank Change in Control Act and the Rules and Regulations promulgated by the Federal Deposit Insurance Corporation ("FDIC") at 12 C.F.R. § 303.4(a) with respect to the Bank and the Board of Governors of the Federal Reserve System ("FRB") at 12 C.F.R. § 225.41(b) with respect to the Holding Company, as in effect on the date hereof; or (iii) results in a transaction requiring prior FRB approval under the Bank Holding Company Act of 1956 and the regulations promulgated thereunder by the FRB at 12 C.F.R. § 225.11, as in effect on the date hereof except for the Holding Company's acquisition of the Institution; or (iv) without limitation such a Change in Control shall be deemed to have occurred at such time as (A) any "person" (as the term is used in Sections 13(d) and 14(d) of the Exchange Act) is or becomes the "beneficial owner" (as defined in Rule 13d-3 under the Exchange Act), directly or indirectly, of securities of the Institution or the Holding Company representing 20% or more of the Institution's or the Holding Company's outstanding securities except for any securities of the Institution purchased by the Holding Company in connection with the conversion of the Institution to the stock form and any securities purchased by any tax-qualified employee benefit plan of the Institution; or (B) individuals who constitute the Board of Directors on the date hereof (the "Incumbent Board") cease for any reason to constitute at least a majority thereof, provided that any person becoming a director subsequent to the date hereof whose election was approved by a vote of at least three

quarters (3/4) of the directors comprising the Incumbent Board, or whose nomination for election by the Holding Company's stockholders was approved by the same Nominating Committee serving under an Incumbent Board, shall be, for purposes of this clause (B), considered as though he were a member of the Incumbent Board; or (C) a plan of reorganization, merger, consolidation, sale of all or substantially all the assets of the Institution or the Holding Company or similar transaction occurs in which the Institution or Holding Company is not the resulting entity; or (D) solicitations of shareholders of the Holding Company, by someone other than the current management of the Holding Company, seeking stockholder approval of a plan of reorganization, merger or consolidation of the Holding Company or Institution or similar transaction with one or more corporations as a result of which the outstanding shares of the class of securities then subject to the plan or transaction are exchanged for or converted into cash or property or securities not issued by the Institution or the Holding Company shall be distributed; or (E) a tender offer is made for 20% or more of the voting securities of the Institution.

Executive shall not have the right to receive termination benefits pursuant to Section 3 of this Agreement upon Termination for (c) Cause. The term "Termination for Cause" shall mean termination because of: (i) Executive's personal dishonesty, willful misconduct, breach of fiduciary duty involving personal profit, intentional failure to perform stated duties, willful violation of any law, rule, regulation (other than traffic violations or similar offenses), final cease and desist order or material breach of any provision of this Agreement which results in a material loss to the Institution or the Holding Company, or (ii) Executive's conviction of a crime or act involving moral turpitude or a final judgment rendered against Executive based upon actions of Executive which involve moral turpitude. For the purposes of this Section, no act, or the failure to act, on Executive's part shall be "willful" unless done, or omitted to be done, not in good faith and without reasonable belief that the action or omission was in the best interests of the Institution or its affiliates. Notwithstanding the foregoing, Executive shall not be deemed to have been Terminated for Cause unless and until there shall have been delivered to him a Notice of Termination which shall include a copy of a resolution duly adopted by the affirmative vote of not less than a majority of the members of the Board at a meeting of the Board called and held for that purpose (after reasonable notice to Executive and an opportunity for him, together with counsel, to be heard before the Board), finding that in the good faith opinion of the Board, Executive was guilty of conduct justifying Termination for Cause and specifying the particulars thereof in detail. Executive shall not have the right to receive compensation or other benefits for any period after Termination for Cause. During the period beginning on the date of the Notice of Termination for Cause pursuant to Section 4 of this Agreement through the Date of Termination, stock options granted to Executive under any stock option plan shall not be exercisable nor shall any unvested stock awards granted to Executive under any stock-based incentive plan of the Institution, the Holding Company or any subsidiary or affiliate thereof vest. At the Date of Termination, such stock options and such unvested stock awards shall become null and void and shall not be exercisable by or delivered to Executive at any time subsequent to such Date of Termination for Cause.

## 3. <u>TERMINATION BENEFITS</u>.

(a) Upon the occurrence of a Change in Control, followed at any time during the term of this Agreement by the involuntary termination of Executive's employment (other than for Termination for Cause), or voluntary termination during the term of this Agreement as provided by Section 2(a) of this Agreement, the Institution shall be obligated to pay Executive, or in the event of his subsequent death, his beneficiary or beneficiaries, or his estate, as the case may be, a sum equal to three (3) times Executive's average annual compensation for the five most recent taxable years that Executive has been employed by the Institution or such lesser number of years in the event that Executive shall have been employed by the Institution for less than five years. For this purpose, such annual compensation shall include base salary and any other taxable income, including, but not limited to, amounts related to the granting, vesting or exercise of restricted stock or stock option awards, commissions, bonuses, pension and profit sharing plan contributions or benefits (whether or not taxable), severance payments, retirement benefits, and fringe benefits paid or to be paid to Executive or paid for Executive's benefit during any such year. At the election of Executive, which election is to be made prior to a Change in Control, such payment shall be made in a lump sum or on an annual basis in approximately equal installments over a three (3) year period.

(b) Upon the occurrence of a Change in Control of the Institution or the Holding Company followed at any time during the term of this Agreement by Executive's voluntary or involuntary termination of employment in accordance with paragraph (a) of this Section 3, other than for Termination for Cause, the Institution shall cause to be continued life, medical and disability coverage substantially identical to the coverage maintained by the Institution for Executive prior to his severance, except to the extent such coverage may be changed in its application to all employees on a nondiscriminatory basis. Such coverage and payments shall cease upon the expiration of thirty-six (36) full calendar months from the Date of Termination.

(c) Notwithstanding the provisions of this Section 3, in no event shall the aggregate payments or benefits to be made or afforded to Executive under said paragraphs (the "Termination Benefits") constitute an "excess parachute payment" under Section 280G of the Internal Revenue Code of 1986, as amended, or any successor thereto, and in order to avoid such a result, Termination Benefits will be reduced, if necessary, to an amount (the "Non-Triggering Amount"), the value of which is one dollar (\$1.00) less than an amount equal to three (3) times Executive's "base amount," as determined in accordance with said Section 280G. The allocation of the reduction required hereby among the Termination Benefits shall be determined by Executive.

## 4. <u>NOTICE OF TERMINATION</u>.

(a) Any purported termination by the Institution or by Executive in connection with a Change in Control shall be communicated by a Notice of Termination to the other party. For purposes of this Agreement, a "Notice of Termination" shall mean a written notice which indicates the specific termination provision in this Agreement relied upon and shall set forth in

reasonable detail the facts and circumstances claimed to provide a basis for termination of Executive's employment under the provision so indicated.

(b) "Date of Termination" shall mean the date specified in the Notice of Termination (which, in the instance of Termination for Cause, shall not be less than thirty (30) days from the date such Notice of Termination is given); provided, however, that if a dispute regarding the Executive's termination exists, the "Date of Termination" shall be determined in accordance with Section 4(c) of this Agreement.

(c) If, within thirty (30) days after any Notice of Termination is given, the party receiving such Notice of Termination notifies the other party that a dispute exists concerning the termination, the Date of Termination shall be the date on which the dispute is finally determined, either by mutual written agreement of the parties, by a binding arbitration award, or by a final judgment, order or decree of a court of competent jurisdiction (the time for appeal therefrom having expired and no appeal having been perfected) and provided further that the Date of Termination shall be extended by a notice of dispute only if such notice is given in good faith and the party giving such notice pursues the resolution of such dispute with reasonable diligence. Notwithstanding the pendency of any such dispute in connection with a Change in Control, in the event that the Executive is terminated for reasons other than Termination for Cause, the Institution will continue to pay Executive the payments and benefits due under this Agreement in effect when the notice giving rise to the dispute was given (including, but not limited to, his annual salary) until the earlier of: (i) the resolution of the dispute in accordance with this Agreement; or (ii) the expiration of the remaining term of this Agreement as determined as of the Date of Termination.

## 5. <u>SOURCE OF PAYMENTS</u>.

It is intended by the parties hereto that all payments provided in this Agreement shall be paid in cash or check from the general funds of the Institution. Further, the Holding Company guarantees such payments and provision of all amounts and benefits due hereunder to Executive and, if such amounts and benefits due from the Institution are not timely paid or provided by the Institution, such amounts and benefits shall be paid or provided by the Holding Company.

#### 6. <u>EFFECT ON PRIOR AGREEMENTS AND EXISTING BENEFIT PLANS</u>.

This Agreement contains the entire understanding between the parties hereto and supersedes any prior agreement between the Institution and Executive, except that this Agreement shall not affect or operate to reduce any benefit or compensation inuring to Executive of a kind elsewhere provided. No provision of this Agreement shall be interpreted to mean that Executive is subject to receiving fewer benefits than those available to him without reference to this Agreement.

Nothing in this Agreement shall confer upon Executive the right to continue in the employ of the Institution or shall impose on the Institution any obligation to employ or retain Executive in its employ for any period.

#### 7. <u>NON-COMPETITION AND NON-DISCLOSURE</u>.

(a) For a period of one (1) year following the payment of termination benefits to Executive under this agreement, Executive agrees not to compete with the Institution or its affiliates in any city, town or county in which Executive's normal business office is located and the Institution or its affiliates has an office or has filed an application for regulatory approval to establish an office, determined as of the effective date of such termination, except as agreed to pursuant to a resolution duly adopted by the Board of Directors. Executive agrees that during such one (1) year period and within said cities, towns and counties, Executive shall not work for or advise, consult or otherwise serve with, directly or indirectly, any entity whose business materially competes with the depository, lending or other business activities of the Institution. The parties hereto, recognizing that irreparable injury will result to the Institution will be entitled, in addition to any other remedies and damages available, to an injunction to restrain the violation hereof by Executive, Executive's partners, agents, servants, employees and all persons acting for or under the direction of Executive. Executive represents and admits that, in the event of the termination of his employment following a Change in Control, Executive's experience and capabilities are such that Executive can obtain employment in a business engaged in other lines and/or of a different nature than the Institution, and that the enforcement of a remedy by way of injunction will not prevent Executive from earning a livelihood. Nothing herein will be construed as prohibiting the Institution from pursuing any other remedies available for such breach or threatened breach, including the recovery of damages from Executive.

(b) Executive recognizes and acknowledges that the knowledge of the business activities and plans for business activities of the Institution, as it may exist from time to time, is a valuable, special and unique asset of the business of the Institution. Executive will not, during or after the term of his employment, disclose any knowledge of the past, present, planned or considered business activities of the Institution or its affiliates to any person, firm, corporation, or other entity for any reason or purpose whatsoever, unless expressly authorized by the Board of Directors or required by law. Notwithstanding the foregoing, Executive may disclose any knowledge of banking, financial and/or economic principles, concepts or ideas which are not solely and exclusively derived from the business plans and activities of the Institution or its affiliates. In the event of a breach or threatened breach by Executive of the provisions of this Section 7, the Institution will be entitled to an injunction restraining Executive from disclosing, in whole or in part, the knowledge of the past, present, planned or considered business activities of the Institution or its affiliates or from rendering any services to any person, firm, corporation or other entity to whom such knowledge, in whole or in part, has been disclosed or is threatened to be disclosed. Nothing herein will be construed as prohibiting the Institution from pursuing other remedies available for such breach or threatened breach, including the recovery of damages from Executive.

#### 8. <u>NO ATTACHMENT</u>.

(a) Except as required by law, no right to receive payments under this Agreement shall be subject to anticipation, commutation, alienation, sale, assignment, encumbrance, charge,

pledge, or hypothecation, or to execution, attachment, levy, or similar process or assignment by operation of law, and any attempt, voluntary or involuntary, to affect any such action shall be null, void, and of no effect.

(b) This Agreement shall be binding upon, and inure to the benefit of, Executive, the Institution and their respective successors and assigns.

#### 9. MODIFICATION AND WAIVER.

(a) This Agreement may not be modified or amended except by an instrument in writing signed by the parties hereto.

(b) No term or condition of this Agreement shall be deemed to have been waived, nor shall there be any estoppel against the enforcement of any provision of this Agreement, except by written instrument of the party charged with such waiver or estoppel. No such written waiver shall be deemed a continuing waiver unless specifically stated therein, and each such waiver shall operate only as to the specific term or condition waived and shall not constitute a waiver of such term or condition for the future or as to any act other than that specifically waived.

#### 10. <u>REQUIRED REGULATORY PROVISIONS</u>.

Any payments made to Executive pursuant to this Agreement, or otherwise, are subject to and conditioned upon compliance with 12 U.S.C. §1828(k) and any rules and regulations promulgated thereunder, including 12 C.F.R. Part 359.

#### 11. <u>SEVERABILITY</u>.

If, for any reason, any provision of this Agreement, or any part of any provision, is held invalid, such invalidity shall not affect any other provision of this Agreement or any part of such provision not held so invalid, and each such other provision and part thereof shall, to the full extent consistent with law, continue in full force and effect.

## 12. <u>HEADINGS FOR REFERENCE ONLY</u>.

The headings of sections and paragraphs herein are included solely for convenience of reference and shall not control the meaning or interpretation of any of the provisions of this Agreement.

# 13. <u>GOVERNING LAW</u>.

The validity, interpretation, performance, and enforcement of this Agreement shall be governed by the laws of the Commonwealth of Massachusetts.

## 14. <u>ARBITRATION</u>.

Any dispute or controversy arising under or in connection with this Agreement shall be settled exclusively by arbitration, conducted before a panel of three arbitrators sitting in a location selected by Executive within fifty (50) miles from the location of the Institution's main office, in accordance with the rules of the American Arbitration Association then in effect. Judgment may be entered on the arbitrator's award in any court having jurisdiction; provided, however, that Executive shall be entitled to seek specific performance of his right to be paid until the Date of Termination during the pendency of any dispute or controversy arising under or in connection with this Agreement.

## 15. PAYMENT OF COSTS AND LEGAL FEES.

All reasonable costs and legal fees paid or incurred by Executive pursuant to any dispute or question of interpretation relating to this Agreement shall be paid or reimbursed by the Institution if Executive is successful with respect to such dispute or question of interpretation pursuant to a legal judgment, arbitration or settlement.

#### 16. **INDEMNIFICATION**.

The Institution shall provide Executive (including his heirs, executors and administrators) with coverage under a standard directors' and officers' liability insurance policy at its expense and shall indemnify Executive (and his heirs, executors and administrators) to the fullest extent permitted under Massachusetts law against all expenses and liabilities reasonably incurred by him in connection with or arising out of any action, suit or proceeding in which he may be involved by reason of his having been a director or officer of the Institution (whether or not he continues to be a director or officer at the time of incurring such expenses or liabilities); such expenses and liabilities to include, but not to be limited to, judgments, court costs and attorneys' fees and the costs of reasonable settlements.

## 17. <u>SUCCESSOR TO THE INSTITUTION</u>.

The Institution shall require any successor or assignee, whether direct or indirect, by purchase, merger, consolidation or otherwise, to all or substantially all the business or assets of the Institution, to expressly and unconditionally assume and agree to perform the Institution's obligations under this Agreement in the same manner and to the same extent that the Institution would be required to perform such obligations if no such succession or assignment had taken place.

# SIGNATURES

IN WITNESS WHEREOF, Berkshire Bank and Berkshire Hills Bancorp, Inc. have caused this Agreement to be executed by their duly authorized officers, and Executive has signed this Agreement, on the 16th day of February, 2006.

| ATTEST:               | BERKSHIRE BANK  |
|-----------------------|---|
| /s/ Sally J. Chavarry | By: /s/ Michael P. Daly<br>Michael P. Daly, President and CEO |
| ATTEST:               | BERKSHIRE HILLS BANCORP, INC.<br>(Guarantor)                  |
| /s/ Sally J. Chavarry | By: /s/ Michael P. Daly<br>Michael P. Daly, President and CEO |
| SEAL                  |   |
| WITNESS:              | EXECUTIVE   |
| /s/ Sally J. Chavarry | /s/ Michael J. Oleksak<br>Michael J. Oleksak                  |

## SENIOR EXECUTIVE EMPLOYMENT AGREEMENT

AGREEMENT dated October 23, 2006 between BERKSHIRE INSURANCE GROUP, INC., a Massachusetts corporation with a principal place of business in Pittsfield, Massachusetts ("Employer") and ROSS D. GORMAN of Conway, Massachusetts ("Executive").

#### PRELIMINARY STATEMENT

Employer, an insurance agency offering a full line of insurance products, including automobile, home, business and life insurance (the "Business"), is a wholly-owned subsidiary of Berkshire Hills Bancorp, Inc., a Delaware corporation ("BHLB").

Executive has been employed as President of MassOne Insurance Agency, Inc. ("MassOne"), a Massachusetts insurance agency that is also engaged in the Business.

Simultaneously with the execution of this Agreement, Employer, BHLB and MassOne are entering into an Asset Purchase Agreement of even date (the "APA") pursuant to which Employer has agreed to acquire substantially all of the assets of MassOne (the "MassOne Assets").

Simultaneously with the execution of this Agreement, Employer is also entering into Stock Purchase Agreements for the acquisition of all of the issued and outstanding shares of Reynolds, Barnes & Hebb, Inc. ("RB&H"), McCormick, Smith & Curry Insurance Agency, Inc. ("MS&C") and Minkler Insurance Agency, Inc. ("MIA"; MassOne, RB&H, MS&C and MIA are collectively referred to herein as the "Acquired Agencies").

Employer desires to employ Executive as a member of its senior executive management team with the duties and responsibilities set forth herein.

This Agreement sets forth the terms on which Executive shall be so employed.

#### AGREEMENT

IT IS THEREFORE AGREED AS FOLLOWS:

1. <u>Employment</u>. Commencing on the Commencement Date, Employer shall employ Executive as President and Chief Executive Officer, and Executive shall accept such employment to undertake the responsibilities set forth in Section 2.

2. <u>Duties and Responsibilities; Base of Operations</u>. Executive's duties and responsibilities shall be as set forth on Exhibit A attached hereto. Executive shall be based at 117 Main Street, Greenfield, Massachusetts ("Executive's Base Office"). Employer shall not, without the prior consent of Executive, (a) relocate Executive's office to a location outside of a 25-mile radius of Executive's Base Office, (b) significantly reduce Executive's authority, duties or status or (c) direct Executive to report to anyone other than the Chief Executive Officer of

## BHLB or Berkshire Bank or a designee thereof holding the office of Executive Vice President (the "BHLB CEO").

3. <u>Conduct of Executive</u>. During the Term (as defined in Section 4), Executive shall devote substantially all of his business time, attention and energies to the Business. Executive shall be entitled to engage in such civic and charitable activities during the business day that shall be reasonably related to the development of the Business, provided that such activities shall not significantly interfere with Executive's work performance. Executive shall actively and industriously pursue his profession in the interests of Employer, and shall carefully avoid any and all personal acts, habits and usages which might injure in any way, directly or indirectly, his professional reputation, the professional reputation of Employer, or any employee of Employer, or which might otherwise be detrimental to any interest of Employer and its affiliates.

## 4. Term of Employment; Termination.

4.1 <u>Initial Term</u>. The initial term (the "Initial Term") of Executive's employment hereunder shall commence on the date of the closing of Employer's purchase of the MassOne Assets (the "Commencement Date") and shall continue through December 31, 2006 and for a period of three years thereafter through December 31, 2009, unless sooner terminated as set forth in Section 4.3 (the period from January 1, 2007 through December 31, 2007 and each successive twelve-month period is herein referred to as an "Employment Calendar Year").

4.2 <u>Additional Terms</u>. Upon the expiration of the Initial Term, this Agreement shall be automatically extended for additional terms of one year each (the "Additional Terms"), subject to termination as set forth in Section 4.3 (as used in this Agreement, "Term" shall mean the Initial Term and, if this Agreement shall be extended, the Additional Terms).

4.3 <u>Termination</u>. This Agreement may be terminated as follows:

## 4.3.1 By Employer for cause (a "Cause Termination") as follows:

4.3.1.1 Immediately upon notice by Employer in the event that: (a) Executive shall have committed fraud, been charged with, or convicted of, a felony (whether or not employment related), misappropriated or embezzled funds or engaged in other serious misconduct; (b) Executive shall have committed a material violation of any policy or procedure of Employer or BHLB, including, without limitation, those set forth in the Berkshire Hills Bancorp, Inc. Code of Business Conduct now or hereafter in effect; (c) any license or registration issued to Executive by any federal, state or other regulatory agency for the sale of insurance shall have been suspended (unless such license or registration shall be reinstated within 30 days after the date of suspension), withdrawn or revoked because of unprofessional or unethical or improper conduct; (d) Executive shall have been found guilty of unprofessional or unethical conduct by any professional organization having jurisdiction over Executive; or (e) Executive shall have committed a substantial breach of any of the provisions contained in Section 9 (a "Section 9 Breach").

4.3.1.2 30 days after notice by Employer in the event that Executive shall have committed a substantial breach of this Agreement (other than a Section 9 Breach), which notice shall make specific reference to this Section 4.3.1.2 and set forth the details of such breach, unless such breach shall be remedied within said 30-day period.

4.3.2 30 days after notice by Executive that Employer shall have committed a substantial breach of this Agreement, which notice shall make specific reference to this Section 4.3.2 and set forth the details of such breach, unless such breach shall be remedied within said 30-day period.

4.3.3 By either party for any reason upon 90 days' prior notice to the other party; provided, however, that in the case of termination by Executive, no such notice may be given during the first 90 days of the Initial Term.

4.3.4 Immediately upon (a) notice by Employer in the event that Executive shall have become Permanently Disabled (as defined in Section 7.2), or (b) the death of Executive.

4.4 <u>Resignation</u>. In the event of termination of this Agreement for any reason, Executive shall be deemed to have resigned from all positions held at Employer or any parent, subsidiary or affiliate thereof, including, without limitation, any position as director or officer.

5. Compensation and Benefits. During the Term, Employer shall pay Executive the compensation and benefits as follows:

5.1 <u>Base Salary</u>. From the Commencement Date through December 31, 2006 Employer shall pay Executive a salary of \$7,212 per week (the "Interim Salary"). For the remainder of the Term, Employer shall pay Executive an annual salary of not less than \$250,000 ("Base Salary"). The Interim Salary and the Base Salary shall be payable to Executive in accordance with the normal payroll practices of Employer. During the Term, the BHLB CEO shall review Executive's Base Salary at least annually and make increases, if any, in accordance with the BIG Budgets and Plans (as defined in the APA). If Executive's Base Salary shall be increased at any time, the then current Base Salary, plus the amount of the increase, shall constitute the new "Base Salary" hereunder.

5.2 Additional Compensation. For the 2007 Employment Calendar Year, Employer shall pay Executive annual additional compensation ("Additional Compensation") in the amount of \$125,000. Additional Compensation shall be paid in two installments as follows: (a) \$75,000 on or before April 30, 2007 and (b) the balance of \$50,000 on or before December 31, 2007. After the 2007 Employment Calendar Year, Executive shall be eligible for annual incentive compensation based on (a) the BHLB CEO's assessment of Executive's individual performance, (b) Employer's performance, (c) BHLB's performance and (d) the criteria of the performance-based compensation plan which may be in effect from time to time for BHLB's senior executives.

5.3 <u>Benefits</u>. Employer shall provide Executive with the following benefits:

5.3.1 <u>Vacation; Holidays; Sick Leave</u>. During each Employment Calendar Year, Executive shall be entitled to vacation in accordance with Employer's standard vacation policies in effect from time to time for Employer's officers and such additional time as shall be approved by the BHLB CEO. Executive shall take vacation at such times as shall be mutually agreed upon by Employer and Executive in accordance with the standard policies of Employer. Executive shall be entitled to paid legal holidays and sick leave in accordance with the standard policies of Employer.

5.3.2 <u>Stock Options</u>. On the Commencement Date BHLB and Executive shall enter into the Stock Option Award Agreement attached hereto as Exhibit B, under which Executive shall receive stock options covering 5,000 shares of BHLB Common Stock. During the Term, Executive shall be eligible to receive additional stock options.

5.3.3 <u>Expenses</u>. Subject to Employer's standard procedures and requirements in effect from time to time, Employer shall reimburse Executive for, or shall pay directly on behalf of Executive, all normal, reasonable, necessary and properly-documented business expenses that shall be incurred by Executive in the performance of his services hereunder.

5.3.4 <u>Automobile Reimbursement</u>. Employer shall (a) provide Executive with a monthly automobile allowance of \$1,000 for the business use of his motor vehicle and (b) pay, or reimburse Employee for, all fuel costs for such motor vehicle (collectively, the "Vehicle Reimbursement"). The Vehicle Reimbursement shall be in lieu of all costs, fees and expenses that Executive shall incur to operate, maintain and insure the motor vehicle used by Executive in the performance of Executive's services hereunder.

5.3.5 Other Benefits. In addition to the compensation and benefits provided for in this Section 5, Executive shall be entitled to participate in those executive benefit plans, arrangements and perquisites set forth on Exhibit C attached hereto, together with such other benefit plans, arrangement and perquisites that Employer may offer from time to time to full-time executives and in which Executive shall be eligible to participate. Executive shall be given full credit for his service with MassOne for purposes of his eligibility to participate in such benefit plans, and if any benefit plan in which Executive shall be entitled to participate shall contain a pre-existing condition exclusion, eligibility waiting period or other limitation or exclusion applicable to new employees under such plan, such limitation or exclusion shall not apply to Executive or his covered dependents who shall have been covered under a similar plan of MassOne prior to Employer's acquisition of MassOne.

6. <u>Payments on Termination</u>. The following payments shall be made to Executive upon termination of this Agreement prior to the expiration of the Term:

6.1 If this Agreement shall be terminated (a) by Employer pursuant to Section 4.3.1 (Cause) or Section 4.3.4 (death or Permanent Disability), or (b) by Executive pursuant to Section 4.3.3, Executive shall be paid only such amount of Base Salary and Additional Compensation ("Accrued Salary and AC") that shall have accrued and be unpaid as of the date of termination (the "Termination Date"). Employer shall pay the Accrued Salary and AC to Executive as soon as practicable after the Termination Date.

6.2 If this Agreement shall be terminated during the Term by Employer pursuant to Section 4.3.3 or by Executive pursuant to Section 4.3.2, Employer shall pay Executive the following amounts:

- (a) Accrued Salary and AC; and
- (b) Severance pay ("Severance Pay") equal to the sum of:

(i) Executive's Base Salary for the greater of (1) the number of months remaining in the then current Term or (2) 12 months (the "Severance Pay Period"); and

(ii), for each month of the Severance Pay Period, an amount equal to one-twelfth of Executive's annual Additional

## Compensation.

Accrued Salary and AC shall be paid to Executive as soon as practicable after the Termination Date, and Severance Pay shall be paid, commencing one month after the Termination Date, in equal monthly installments over the Severance Pay Period. During the Severance Pay Period, Executive shall be entitled to continue to receive the benefits to which he shall be entitled pursuant to Section 5.3.5, except that (a) no contributions of any Severance Pay (by Employer or Executive) shall be made to any 401(k) plan in which the Executive shall be participating on the Termination Date and (b), if on the Termination Date Employer's disability insurance plan(s) shall not allow participation in such plan(s) by terminated employees, Executive's coverage under such disability insurance plan(s) shall cease on the Termination Date.

## 7. Disability.

7.1 Executive shall be deemed "Temporarily Disabled" or to have suffered "Temporary Disability" if he shall be unable, as a result of physical or mental illness or accident to perform his duties hereunder on a full-time basis (as is customary for Employer's senior executives).

7.2 Executive shall be deemed "Permanently Disabled" if (a) he and Employer shall agree that he is permanently disabled, (b) he shall be deemed to be permanently disabled under any employee benefit plan or program maintained by Employer or Employer's parent, subsidiaries or affiliates and in which Executive shall then be participating or (c) he shall be Temporarily Disabled for six consecutive months.

7.3 All successive periods of disability (whether Executive shall be Temporarily Disabled or Permanently Disabled during such period) shall be deemed a single period of disability unless separated by at least six months of full-time active service.

7.4 During any period when Executive shall be Temporarily Disabled, Executive shall, for the first six months of such Temporary Disability, continue to be paid his Base Salary and Additional Compensation; provided, however, that the payments of Base Salary and Additional Compensation pursuant to this Section 7.4 shall reduced by the amount of any

disability insurance proceeds received by Executive from any disability insurance policy the premiums for which Employer shall pay directly or reimburse to Executive. In no event shall Executive be entitled to receive a duplicate benefit under this Section 7.4 and Employer's sick pay allowance policy.

7.5 Executive shall be entitled to apply accrued vacation time to reduce any period of Temporary Disability.

8. <u>Facilities</u>. Employer shall make available to Executive such office space, furniture, furnishings, equipment and supplies and secretarial and administrative assistance that shall be commercially reasonable, necessary and appropriate for the performance of Executive's services hereunder.

## 9. Restrictive Covenants; Non-Disclosure of Confidential Information.

9.1 As used in this Section 9, the following terms shall have the meanings indicated:

9.1.1 "Qualified Customer" shall mean any customer of Employer or the Acquired Agencies during the two-year period ending on the Termination Date or any prospective customer identified by Employer or the Acquired Agencies within that two-year period for business solicitation.

9.1.2 "Competing Services" shall mean the sale of insurance products and the provision of insurance planning services and such other services that are similar to or competitive with the products and services then provided by Employer or which Executive has reason to know Employer intends to provide in the conduct of the Business.

9.2 <u>Restrictive Covenants</u>. Except as set forth in Section 9.3, during the Term and for the period commencing on Termination Date and continuing through the third anniversary of the Termination Date, Executive shall not:

(a), directly or indirectly, for himself or on behalf of or in conjunction with any other person or entity, engage as a shareholder, officer, director, owner, partner, member, manager, joint venturer, employee, independent contractor, consultant or advisor, in any business that shall solicit business for Competing Services from, or provide Competing Services to, any Qualified Customer, wherever located; or

(b) solicit for employment, hire or engage as an employee or independent contractor any individual who shall be at that time, or shall have been within one year prior to that time, an employee of Employer or any parent, subsidiary or affiliate of Employer (collectively, the "Restrictive Covenants").

9.3 <u>Termination of Restrictive Covenants</u>. If Executive shall terminate his employment pursuant to Section 4.3.2, the Restrictive Covenants shall terminate as of the Termination Date. If Employer shall terminate Executive's employment pursuant to Section 4.3.3, the Restrictive Covenants shall terminate three years following the Termination Date,

provided that Executive shall receive payment of his full Severance Pay as provided in Section 6.2; if Executive shall not receive his full Severance Pay, the Restrictive Covenants shall terminate as of the latest date of payment of Severance Pay.

#### 9.4 Non-Disclosure of Confidential Information.

9.4.1 <u>Confidential Information</u>. Prior to the commencement of the Term, Executive has had, and, during the Term, Executive shall have, access to confidential and proprietary information concerning the business or affairs of Employer and Employer's parent, subsidiaries and affiliates (collectively, the "Employer Parties"), including, without limitation, (a) internal business information such as financial statements, reports, summaries of operations, projections, accounting and business methods, information relating to strategic and staffing plans and practices, business, marketing, promotional and sales plans, practices and programs, training practices and programs, business contracts and cost, rate, pricing, compensation and commission structures; (b) trade secrets, ideas or designs (whether or not patentable or copyrightable and whether or not reduced to practice or fixed in a tangible medium), including, without limitation, all drawings, formulas, patterns, models, methods, procedures, specifications, technology, development plans, samples, memoranda, notes and other related information; (c) computer software, program listings, documentation, data and data bases; (d) customer lists and customer confidential information; and (e) compilations of data, including, without limitation, the form or format of information that may comprise or include information otherwise not deemed confidential (collectively, "Confidential Information shall not include any records, data or information that shall be in the public domain before or during the Term, provided that the same shall have not fallen into the public domain as a result of a direct or indirect disclosure by Executive in breach of this Agreement.

9.4.2 <u>Non-Disclosure</u>. The Employer Parties shall have all rights to possession, use and title to all Confidential Information which Executive shall originate or which shall have come into Executive's possession in any way, and Executive shall deliver such Confidential Information to Employer in the ordinary course of business. Executive shall not during the Term, or thereafter, disclose, directly or indirectly, any Confidential Information to any person, other than (a) the Employer Parties, (b) employees of the Employer Parties authorized to receive such Confidential Information at the time of such disclosure, or (c) such other persons to whom Executive shall have been specifically instructed to make disclosure by the General Counsel or Chief Executive Officer of BHLB or the Bank, and in all such cases only to the extent required in the course of Executive's employer to Employer, except as required by law. At the expiration or termination of the Term, Executive shall deliver to Employer all Confidential Information which shall be in Executive's possession or control and shall not retain or use any copies or summaries thereof.

9.5 <u>Remedies</u>. Executive acknowledges that the Employer Parties are engaged in a highly competitive business and that the protections for the Employer Parties set forth in this Section 9 are fair and reasonable and are of vital concern to the Employer Parties. Further, Executive acknowledges that monetary damages for any violation of this Section 9 will not adequately compensate the Employer Parties with respect to any such violation. Therefore, in the event of a breach by Executive of any of the terms and provisions contained in this Section 9,

Employer shall be entitled to institute legal proceedings to obtain damages for any such breach and/or to enforce the specific performance of this Agreement by Executive and to enjoin Executive from any further violations. The remedies available to Employer pursuant to this Section 9.5 may be exercised cumulatively by Employer in conjunction with all other rights and remedies provided by law. The provisions of this Section 9 shall survive the termination of this Agreement and the termination and expiration of Executive's employment, regardless of how Executive's employment may be or shall have been terminated.

10. <u>Insurance</u>. For not less than five years after the Commencement Date and throughout the Term, Employer shall maintain a policy of errors and omissions insurance, in such amounts as shall be customary in the industry for full-service agencies similar to Employer, that shall provide full coverage for Executive, including, without limitation, coverage of prior acts during the period of Executive's employment by MassOne.

## 11. Miscellaneous Provisions.

11.1 <u>Waiver</u>. No waiver of any breach of any provision of this Agreement shall constitute a waiver of any other breach of that or any other provision hereof.

11.2 <u>Severability</u>. If any provision of this Agreement shall be deemed by any court having jurisdiction thereon to be invalid or unenforceable, the balance of this Agreement shall remain in effect; if any provision of this Agreement shall be deemed by any such court to be unenforceable because such provision shall be too broad in scope by reason of the geographic or business scope or the duration thereof, or for any other reason, such provision shall be construed to be limited in scope to the extent such court shall deem necessary to make it enforceable; and if any provision shall be deemed inapplicable by any such court to any person or circumstances, it shall nevertheless be construed to apply to all other persons and circumstances.

11.3 <u>Governing Law; Effect</u>. This Agreement shall be construed and enforced in accordance with the substantive law of the Commonwealth of Massachusetts, without giving effect to the conflicts or choice of law provisions of Massachusetts or any other jurisdiction, and shall have the effect of a sealed instrument.

11.4 <u>Binding Effect</u>. This Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective heirs, executors, administrators, legal representatives, successors and assigns. This Agreement is personal to Executive and Executive may not assign nor delegate any of Executive's rights or obligations hereunder in any manner without the prior consent of Employer.

11.5 <u>Entire Agreement</u>. This Agreement contains a complete statement of the undertakings between the parties with respect to its subject matter, cannot be changed or terminated orally, and supersedes all prior agreements and undertakings. There are no representations not set forth in this Agreement which have been relied upon by the parties.

11.6 <u>Notice</u>. Any notice, approval, consent or other communication under this Agreement shall be in writing and shall be considered given when (1) delivered personally, or (2)

mailed by registered or certified mail, return receipt requested or (3) transmitted by facsimile with a confirming copy sent by overnight mail or courier service to the parties at the addresses indicated below (or at such other address as a party may specify by notice to the others pursuant hereto). Notice given by a party's counsel shall be considered notice given by that party.

## (a) If to Employer, to it at:

c/o Berkshire Bank P. O. Box 1308 24 North Street Pittsfield, MA 01202-1308 Attention: Michael P. Daly, President and CEO Facsimile No. 413-447-1895 With a copy to:

Gerald A. Denmark, Senior Vice President and General Counsel P. O. Box 1308 24 North Street Pittsfield, MA 01202-1308 Facsimile No. 413-448-9052

(b) If to Executive, to him at:

P.O. Box 129 120 Main Poland Road Conway, MA 01341

12. <u>Cancellation</u>. If the APA shall be terminated for any reason, this Agreement shall be automatically canceled, and neither party shall have any further obligation to the other hereunder.

Signed and sealed on the date first written above.

BERKSHIRE INSURANCE GROUP, INC.

By /s/ Ross D. Gorman Its

> /s/ Ross D. Gorman ROSS D. GORMAN

The undersigned, Berkshire Hills Bancorp, Inc., hereby guaranties full performance of the obligations of Employer hereunder.

BERKSHIRE HILLS BANCORP, INC.

By /s/ Michael P. Daly Its

# DUTIES AND RESPONSIBILITIES OF EXECUTIVE

Executive's duties shall consist of responsibility for all aspects of the operation of the business of Employer, reporting to and under the direction of the BHLB CEO. Executive shall be responsible for ensuring that (a) Employer's long-term strategies align with those of BHLB, (b) Employer shall achieve and maintain profitable growth, (c) Employer shall retain its customer accounts and (d) Employer shall effectively utilize corporate resources of BHLB and its affiliates. Executive shall create, implement and monitor quality standards using Six Sigma, Best Practices and other benchmarking systems.

# CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in Berkshire Hills Bancorp, Inc.'s Registration Statement Nos. 333-41766, 333-56446, 333-105721, 333-122522 and 333-146604 on Forms S-8 of our report dated March 12, 2008 relating to our audits of the consolidated financial statements and internal control over financial reporting of Berkshire Hills Bancorp, Inc. and subsidiaries appearing in this Annual Report on Form 10-K.

/s/ Wolf & Company, P.C.

Boston, Massachusetts March 14, 2008

# CERTIFICATION

## I, Michael P. Daly, certify that:

- 1. I have reviewed this annual report on Form 10-K of Berkshire Hills Bancorp, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15)(e) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weakness in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 14, 2008

/s/Michael P. Daly Michael P. Daly President and Chief Executive Officer

# CERTIFICATION

# I, Kevin P. Riley, certify that:

- 1) I have reviewed this annual report on Form 10-K of Berkshire Hills Bancorp, Inc.;
- Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3) Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4) The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15)(e) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5) The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weakness in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 14, 2008

/s/ Kevin P. Riley Kevin P. Riley Chief Financial Officer and Treasurer

## CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of Berkshire Hills Bancorp, Inc. (the "Company") on Form 10-K for the year ended December 31, 2007, as filed with the Securities and Exchange Commission (the "Report"), I, Michael P. Daly, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as added by Section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of and for the period covered by the Report.

/s/ Michael P. Daly

Michael P. Daly President and Chief Executive Officer

March 14, 2008

## CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of Berkshire Hills Bancorp, Inc. (the "Company") on Form 10-K for the year ended December 31, 2007, as filed with the Securities and Exchange Commission (the "Report"), I, Kevin P. Riley, Chief Financial Officer and Treasurer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as added by Section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of and for the period covered by the Report.

/s/ Kevin P. Riley

Kevin P. Riley Chief Financial Officer and Treasurer

March 14, 2008