# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

FORM 10-Q
(Mark One)
Q QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934
For the quarterly period ended June 30, 2008
Or
.. TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$ .

Commission File Number: 0-17089

# BOSTON PRIVATE FINANCIAL HOLDINGS, INC. <br> (Exact name of registrant as specified in its charter) 

Commonwealth of Massachusetts
(State or other jurisdiction of incorporation or organization)

Ten Post Office Square
Boston, Massachusetts
(Address of principal executive offices)

04-2976299
(I.R.S. Employer

Identification Number)

02109
(Zip Code)

Registrant's telephone number, including area code: (888) 666-1363

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by section 13 or 15 of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $x$ No *

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer" "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check One)

Large accelerated filer x Accelerated filer * $\quad$ Non-accelerated filer * $\quad$ Smaller reporting company *
(Do not check if a Smaller reporting company)
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes " No x

## APPLICABLE ONLY TO CORPORATE ISSUERS

Indicate the number of shares outstanding of each of the issuer's classes of common stock as of July 31, 2008:

Common Stock-Par Value \$1.00
(class)

57,182,660
(outstanding)

## BOSTON PRIVATE FINANCIAL HOLDINGS, INC. FORM 10-Q <br> TABLE OF CONTENTS

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## BOSTON PRIVATE FINANCIAL HOLDINGS, INC. AND SUBSIDIARIES <br> Consolidated Balance Sheets (Unaudited)



## Stockholders' equity:

Common stock, $\$ 1.00$ par value; authorized: 70,000,000 shares; issued: 38,578,514 shares at June 30, 2008 and 37,469,712 shares at December 31, 2007
Additional paid-in capital
Retained earnings
Accumulated and other comprehensive income
Total stockholders’ equity
Total liabilities and stockholders’ equity

| 38,579 |  | 37,470 |
| ---: | ---: | ---: |
| 534,874 |  | 454,927 |
| 67,752 |  | 166,963 |
| 350 | 3,101 |  |
|  | 641,555 | 662,461 |
|  |  |  |

See accompanying notes to unaudited consolidated financial statements.

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## BOSTON PRIVATE FINANCIAL HOLDINGS, INC. AND SUBSIDIARIES Consolidated Statements of Operations

 (Unaudited)
## Interest and dividend income:

Loans
Taxable investment securities
Non-taxable investment securities
Mortgage-backed securities
Federal funds sold and other
Total interest and dividend income

## Interest expense:

Deposits
Federal Home Loan Bank borrowings
Junior subordinated debentures and other long-term debt
Other short-term borrowings
Total interest expense
Net interest income
Provision for loan losses
Net interest income after provision for loan losses

## Fees and other income:

Investment management and trust fees
Wealth advisory fees
Gain on repurchase of debt
Gain on sale of investments
Other
Total fees and other income

## Operating expense:

Salaries and employee benefits
Westfield re-equitization awards
Occupancy and equipment
Professional services
Marketing and business development
Contract services and processing
Amortization of intangibles
Impairment
Provision for unfunded loan commitments
Other
Total operating expense
Minority interest
(Loss)/income before income taxes
Income tax expense
Net (loss)/income
Per share data:
Basic (loss)/earnings per share
Diluted (loss)/earnings per share
Average basic common shares outstanding
Average diluted common shares outstanding

| Three Months Ended June 30, |  |  |  | Six Months EndedJune 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2008 |  |  | 2007 |  | 2008 |  | 2007 |
|  |  | (In thousands, except share data) |  |  |  |  |  |
| \$ | 85,089 | \$ | 79,052 | \$ | 172,925 | \$ | 155,575 |
|  | 3,500 |  | 3,159 |  | 7,616 |  | 5,896 |
|  | 2,041 |  | 1,908 |  | 4,171 |  | 3,780 |
|  | 1,301 |  | 356 |  | 1,906 |  | 714 |
|  | 1,136 |  | 2,670 |  | 3,173 |  | 5,017 |
| 93,067 |  |  | 87,145 |  | 189,791 |  | 170,982 |
| 24,798 |  |  | 29,773 |  | 54,370 |  | 58,684 |
| 10,789 |  |  | 8,806 |  | 20,774 |  | 16,496 |
| 4,322 |  |  | 3,299 |  | 10,157 |  | 6,592 |
| 1,379 |  |  | 1,029 |  | 3,040 |  | 1,588 |
| 41,288 |  |  | 42,907 |  | 88,341 |  | 83,360 |
| 51,779 |  |  | 44,238 |  | 101,450 |  | 87,622 |
| 31,904 |  |  | 745 |  | 51,552 |  | 1,921 |
| 19,875 |  |  | 43,493 |  | 49,898 |  | 85,701 |
| 42,255 |  |  | 40,449 |  | 82,646 |  | 78,172 |
| 12,684 |  |  | 7,737 |  | 25,071 |  | 15,003 |
| 8,582 |  |  | - |  | 19,906 |  | - |
| 14 |  |  | 5 |  | 795 |  | 8 |
| 4,647 |  |  | 4,141 |  | 7,422 |  | 7,789 |
| 68,182 |  |  | 52,332 |  | 135,840 |  | 100,972 |
| 53,869 |  |  | 46,672 |  | 106,712 |  | 93,272 |
| 66,000 |  |  | - |  | 66,000 |  | - |
| 8,852 |  |  | 8,103 |  | 17,782 |  | 15,978 |
| 6,664 |  |  | 4,129 |  | 11,641 |  | 7,335 |
| 3,170 |  |  | 2,834 |  | 6,056 |  | 5,432 |
| 2,017 |  |  | 1,608 |  | 3,875 |  | 3,044 |
| 3,550 |  |  | 3,508 |  | 6,770 |  | 7,057 |
| 17,400 |  |  | 17,852 |  | 38,000 |  | 17,852 |
| (892) |  |  | 422 |  | (800) |  | 585 |
| 6,251 |  |  | 4,367 |  | 11,681 |  | 8,484 |
| 166,881 |  |  | 89,495 |  | 267,717 |  | 159,039 |
| 1,406 |  |  | 106 |  | 2,908 |  | 1,020 |
| $(80,230)$ |  |  | 6,224 |  | $(84,887)$ |  | 26,614 |
| 398 |  |  | 1,448 |  | 5,585 |  | 8,705 |
| \$ | $(80,628)$ | \$ | 4,776 | \$ | $(90,472)$ | \$ | 17,909 |


| $\$$ | $(2.11)$ |  |
| :--- | :--- | :--- |
| $\$$ | $(2.11)$ |  |
| $38,172,315$ | 0.13 |  |
| $38,172,315$ |  |  |


| $\$ \quad(2.39)$ |
| :--- |
| $\$ \quad(2.39)$ |
| $37,816,651$ |
| $37,816,651$ |


| $\$$ | 0.49 |
| :--- | ---: |
| $\$$ | 0.47 |
| $36,446,518$ |  |
| $41,209,660$ |  |

See accompanying notes to unaudited consolidated financial statements.


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## BOSTON PRIVATE FINANCIAL HOLDINGS, INC. AND SUBSIDIARIES Consolidated Statements of Changes in Stockholders' Equity (Unaudited)

Balance at December 31, 2006
Comprehensive income:
Net income
Other comprehensive income, net of tax:
Change in unrealized loss on securities available-for-sale, net of tax
Change in unrealized loss on cash flow hedge, net of tax
Change in unrealized loss on other, net of tax
Total comprehensive income, net of tax
Dividends paid to shareholders
Proceeds from issuance of 325,194 shares of common stock
Issuance of 59,976 shares of incentive stock grants
Amortization of incentive stock grants
Amortization of stock options and employee stock purchase plan
Stock options exercised
Excess tax savings on stock options exercised
Other equity adjustments
Balance at June 30, 2007
Balance at December 31, 2007
Comprehensive loss:
Net loss
Other comprehensive loss, net of tax:
Change in unrealized loss on securities available-for-sale, net of tax
Change in unrealized loss on cash flow hedge, net of tax
Change in unrealized gain on other, net of tax
Total comprehensive loss, net of tax
Dividends paid to shareholders
Proceeds from issuance of 856,115 shares of common stock
Issuance of 170,138 shares of incentive stock grants
Amortization of incentive stock grants
Amortization of stock options and employee stock purchase plan
Westfield re-equitization awards
Stock options exercised
Other equity adjustments
Balance at June 30, 2008

| $\begin{gathered} \text { Common } \\ \text { Stock } \end{gathered}$ | Additional Paid-in Capital | Retained Earnings |  | mulated her hensive (Loss) | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (In thousands, except share data) |  |  |  | \$635,197 |
| \$36,590 | \$424,787 | \$176,111 | \$ | $(2,291)$ |  |
|  |  | 17,909 |  | - | 17,909 |


| - | - | - |  | (358) | (358) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| - | - | - |  | (16) | (16) |
| - | - | - |  | (190) | (190) |
|  |  |  |  |  | 17,345 |
| - | - | $(6,628)$ |  | - | $(6,628)$ |
| 326 | 8,535 | - |  | - | 8,861 |
| 60 | (60) | - |  | - | - |
| - | 1,667 | - |  | - | 1,667 |
| - | 3,355 | - |  | - | 3,355 |
| 227 | 2,820 | - |  | - | 3,047 |
| - | 412 | - |  | - | 412 |
| - | 439 | - |  | - | 439 |
| \$37,203 | \$441,955 | \$187,392 | \$ | $(2,855)$ | \$663,695 |
| \$37,470 | \$454,927 | \$166,963 | \$ | 3,101 | \$662,461 |
| - | - | $(90,472)$ |  | - | $(90,472)$ |


| - | - | - |  | $(2,792)$ | $(2,792)$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| - | - | - |  | $(1,119)$ | $(1,119)$ |
| - | - | - |  | 1,160 | 1,160 |
|  |  |  |  |  | $(93,223)$ |
| - | - | $(7,605)$ |  | - | $(7,605)$ |
| 856 | 11,964 | - |  | - | 12,820 |
| 170 | (170) | - |  | - | - |
| - | 1,596 | - |  | - | 1,596 |
| - | 2,840 | - |  | - | 2,840 |
| - | 62,500 | - |  | - | 62,500 |
| 83 | 662 | - |  | - | 745 |
| - | 555 | $(1,134)$ |  | - | (579) |
| \$38,579 | \$534,874 | $\underline{\text { \$ 67,752 }}$ | \$ | 350 | \$641,555 |

See accompanying notes to unaudited consolidated financial statements.

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## BOSTON PRIVATE FINANCIAL HOLDINGS, INC. AND SUBSIDIARIES Consolidated Statements of Cash Flows (Unaudited)

## Cash flows from operating activities:

Net (loss)/income
Adjustments to reconcile net (loss)/income to net cash provided by operating activities:
Depreciation and amortization
Equity issued as compensation
Impairment
Provision for loan losses
Loans originated for sale
Proceeds from sale of loans held for sale
Gain on repurchase of debt
Income tax receivable
Net increase in other operating activities
Net cash provided by operating activities

## Cash flows from investing activities:

Investment securities available-for-sale:
Purchases
Sales
Maturities, redemptions, and principal payments
Investment securities held-to-maturity:
Purchases
Maturities and principal payments
Distributions in trusts
Purchase of Federal Home Loan Banks and Banker’s Bank stock
Net increase in portfolio loans
Net increase in restricted cash
Capital expenditures, net of sale proceeds
Cash paid for acquisitions, including deferred acquisition obligations, net of cash acquired
Net cash used in investing activities

## Cash flows from financing activities:

Net increase/(decrease) in deposits
Net increase in securities sold under agreements to repurchase
Net increase in federal funds purchased
Net increase/(decrease) in short-term Federal Home Loan Bank borrowings
Net increase in long-term Federal Home Loan Bank borrowings
Repurchase of debt
Dividends paid to stockholders
Excess tax savings on stock options exercised
Proceeds from stock option exercises
Proceeds from issuance of common stock, net
Net cash provided by financing activities
Net decrease in cash and cash equivalents
Cash and cash equivalents at beginning of year
Cash and cash equivalents at end of period
Supplementary schedule of non-cash investing and financing activities:
Cash paid for interest
Cash paid for income taxes, net of refunds received
Change in unrealized loss on securities available-for-sale, net of tax
Change in unrealized loss on cash flow hedge, net of tax
Change in unrealized gain/(loss) on other, net of tax
Non-cash transactions

| 2008 |  | 2007 |  |
| :---: | :---: | :---: | :---: |
| (In thousands) |  |  |  |
| \$ | $(90,472)$ | \$ | 17,909 |
|  | 8,382 |  | 9,079 |
|  | 66,936 |  | 5,022 |
|  | 38,000 |  | 17,852 |
|  | 51,552 |  | 1,921 |
|  | $(76,418)$ |  | $(120,938)$ |
|  | 70,362 |  | 118,885 |
|  | $(19,906)$ |  | - |
|  | $(18,931)$ |  | $(7,403)$ |
|  | $(21,555)$ |  | $(4,807)$ |
|  | 7,950 |  | 37,520 |


| $(1,555,006)$ | $(463,031)$ |
| ---: | ---: |
| 39,856 | 59 |
| $1,444,446$ | 470,985 |
|  |  |
| $(4,489)$ | $(2,148)$ |
| 5,195 | 2,375 |
| $(962)$ | 3,241 |
| $(12,376)$ | $(8,219)$ |
| $(356,764)$ | $(270,910)$ |
| - | $(28,510)$ |
| $(3,410)$ | $(6,647)$ |
| $(4,171)$ | $(2,885)$ |
| $(447,681)$ | $(305,690)$ |

$(175,399)$
99,007
36,100
$(3,058)$
210,017
$(6,628)$
412
3,047
953
164,451
$(103,719)$
$\begin{array}{r}\text { 239,396 } \\ \$ 135,677 \\ \hline\end{array}$
\$ 81,599
13,984
(16)
(190)

See accompanying notes to unaudited consolidated financial statements.

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## BOSTON PRIVATE FINANCIAL HOLDINGS, INC. AND SUBSIDIARIES Notes to Unaudited Consolidated Financial Statements

## (1) Basis of Presentation and Summary of Significant Accounting Policies

Boston Private Financial Holdings, Inc. (the "Company" or "Boston Private"), is a holding company with three functional segments, Private Banking, Investment Management, and Wealth Advisory. The Private Banking segment has five wholly-owned affiliate partners, including Boston Private Bank \& Trust Company ("Boston Private Bank"), chartered by The Commonwealth of Massachusetts and insured by the Federal Deposit Insurance Corporation (the "FDIC"); Borel Private Bank \& Trust Company ("Borel") and First Private Bank \& Trust ("FPB"), both California state banking corporations insured by the FDIC; Gibraltar Private Bank \& Trust Company ("Gibraltar"), a federal savings association insured by the FDIC; and Charter Bank ("Charter"), a Washington state banking corporation insured by the FDIC (together the "Banks"). The Investment Management segment has four wholly-owned or majority-owned affiliate partners, including BPFH Manager, L.L.C. formerly known as Westfield Capital Management Company, LLC ("Westfield"), Dalton, Greiner, Hartman, Maher \& Co., LLC ("DGHM"), Boston Private Value Investors, Inc. ("BPVI"), and Anchor Capital Holdings, LLC ("Anchor"), all of which are registered investment advisers (together "the Investment Managers"). The Wealth Advisory segment has five wholly-owned or majority-owned affiliate partners, including Sand Hill Advisors, LLC ("Sand Hill"), KLS Professional Advisors Group, LLC ("KLS"), RINET Company, LLC ("RINET"), Bingham, Osborn \& Scarborough, LLC ("BOS"), and Davidson Trust Company ("DTC"), all of which are registered investment advisers, with the exception of DTC, and wealth management firms (together the "Wealth Advisors"). In addition, the Company also holds a $45 \%$ equity interest in Coldstream Holdings, Inc. ("Coldstream Holdings"). Coldstream Holdings is the parent of Coldstream Capital Management, Inc. ("Coldstream Capital"), a registered investment adviser, and Coldstream Securities, Inc., a registered broker dealer. Coldstream Capital is a multi-client family office providing comprehensive wealth management services to high net worth individuals and their families in the Pacific Northwest.

The Company conducts substantially all of its business through its three functional segments. All significant intercompany accounts and transactions have been eliminated in consolidation. The minority investments in Coldstream Holdings and BOS (for the seven months ended July 31, 2007) are accounted for using the equity method, and are included in other assets. The Company increased its minority interest in BOS to a majority on August 1, 2007, from a $49.7 \%$ interest ownership to $60.9 \%$. In conjunction with the transaction, BOS's financial results beginning August 1, 2007 are included in the Company's consolidated results. As of June 30, 2008 the Company holds approximately $64 \%$ ownership interest in BOS.

On June 30, 2008, the Company completed the re-equitization of Westfield that was announced in the first quarter of 2008. As part of the re-equitization, certain key employees of Westfield were granted equity interests in the future profits of Westfield (the "Profits Interests") and two call rights to purchase the Company's remaining interest in Westfield. Under the terms of the deal the Company may receive up to approximately $\$ 30$ million of pre-tax earnings and one-third of any excess over that amount. Holders of the Profits Interests will receive two-thirds of pre-tax earnings in excess that amount. Under FIN 46(R), Consolidation of Variable Interest Entities - An Interpretation of ARB No. 51, Westfield is considered a variable interest entity because of the disproportionate level of control and investment at risk and is subject to the consolidation rules of that interpretation. Under that interpretation, the primary beneficiary of the variable interest entity consolidates and is determined based on the entity that absorbs a majority of the losses. Immediately after the effective date, the key employees of Westfield will have control of the entity while the Company will have $100 \%$ of the investment at risk in the entity. As a result the Company has determined that it is the primary beneficiary of Westfield and will continue to consolidate the financial results of Westfield.

The unaudited interim consolidated financial statements of the Company have been prepared in accordance with accounting principles generally accepted in the United States of America, and include all necessary adjustments of a normal recurring nature, which in the opinion of management, are required for a fair presentation of the results and financial condition of the Company. The interim results of consolidated operations are not necessarily indicative of the results for the entire year.

The information in this report should be read in conjunction with the consolidated financial statements and accompanying notes included in the Annual Report on Form 10-K for the year ended December 31, 2007 filed with the Securities and Exchange Commission ("SEC"). Certain prior year information has been reclassified to conform to current year presentation.

The Company's significant accounting policies are described in Note 3 in the Company's Annual Report on Form 10-K for the year ended December 31, 2007 filed with the SEC. For interim reporting purposes, the Company follows the same significant accounting policies.

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## (2) Earnings Per Share

Basic earnings per share ("EPS") excludes dilution and is computed by dividing income available to common stockholders by the weighted average number of common shares outstanding during the period. Diluted EPS reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in the earnings of the Company. The dilutive effect of convertible securities are reflected in diluted EPS by application of the if-converted method. Under the if-converted method, the interest expense on the convertible securities, net of tax, is added back to net income and the convertible shares are assumed to have been converted at the beginning of the period. The if-converted method is only used if the effect is dilutive.

The following table is a reconciliation of the components of basic and diluted EPS computations for the three months and six months ended June 30, 2008 and 2007, respectively.

## Calculation of net (loss)/income for EPS:

Net (loss)/income as reported and for basic EPS
Interest on convertible trust preferred securities, net of tax (1)
Net (loss)/income for EPS calculation using the if-converted method

| 20082007 |  |  |  |
| :---: | :---: | :---: | :---: |
| (In thousands, except share data) |  |  |  |
| \$ | $(80,628)$ | \$ | 4,776 |
|  | - |  | - |
| \$ | $(80,628)$ | \$ | 4,776 |
|  | 38,172,315 |  | 36,616,124 |
|  | - |  | 1,487,410 |
|  | - |  |  |
|  | - |  | 1,487,410 |
|  | 38,172,315 |  | 38,103,534 |
| \$ | (2.11) | \$ | 0.13 |
| \$ | (2.11) | \$ | 0.13 |



Calculation of average shares outstanding:
Average basic common shares outstanding
Dilutive effect of:
Stock options, stock grants and other equity incentive grants (1)
Convertible trust preferred securities (1)
Dilutive potential common shares
Average diluted common shares outstanding

## Per Share Data:

Basic (loss)/earnings per share
$\begin{array}{llll}\$ & (2.39) & \$ & 0.49\end{array}$
Diluted (loss)/earnings per share $\quad \$ \quad$ (2.39) \$ 0.47
(1) The potential common shares from the outstanding stock options, stock grants and other equity incentive grants for the three and six month period ended June 30, 2008 were anti-dilutive. Therefore the dilution, for the three and six months ended June 30, 2008, due to outstanding stock options, stock grants and other equity incentive grants of 974,084 and 945,583 shares, respectively, was not included in the calculation of average diluted common shares outstanding. In addition, the

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dilution for the three and six months ended June 30, 2008, due to the convertible trust preferred debt of 3,187,800 and 3,187,275 shares, respectively, was also not included in the calculation of average diluted common shares outstanding. If the effect of the convertible trust preferred debt had been dilutive, interest expense, net of tax, related to the convertible trust preferred securities of $\$ 0.7$ million and $\$ 1.5$ million would be added back to net loss for diluted EPS computations for the three and six months ended June 30, 2008, respectively.

## (3) Functional Segments

## Management Reporting

The Company has three functional segments: Private Banking, Investment Management and Wealth Advisory, and the Parent Company (Boston Private Financial Holdings, Inc.) ("Holding Company"). The financial performance of the Company is managed and evaluated by the three functional areas. The segments are managed separately as a result of the concentrations in each function.

## Measurement of Segment Profit and Assets

The accounting policies of the segments are the same as those described in Note 1: Basis of Presentation and Summary of Significant Accounting Policies. Revenues, expenses and assets are recorded by each segment, and management reviews separate financial statements for each segment.

## Reconciliation of Reportable Segment Items

The following tables provide a reconciliation of the revenues, profit, assets, and other significant items of reportable segments as of and for the quarters and six months ended June 30, 2008 and 2007. Interest expense on junior subordinated debentures and a portion of the long-term debt are reported at the Holding Company.
(In thousands)
Total Banks
Total Investment Managers
Total Wealth Advisors
Holding Company \& Eliminations

## (In thousands)

Total Banks
Total Investment Managers
Total Wealth Advisors
Holding Company \& Eliminations

## Total Banks

Total Investment Managers
Total Wealth Advisors
Holding Company \& Eliminations

| Net Interest Income |  |  |  |
| :---: | :---: | :---: | :---: |
| 2008 |  | 2007 |  |
| \$ | 55,335 | \$ | 47,152 |
|  | 141 |  | 194 |
|  | 108 |  | 90 |
|  | $(3,805)$ |  | $(3,198)$ |
| \$ | 51,779 | \$ | 44,238 |


|  | Non-interest Expense and Minority Interest |  |  |
| :---: | :---: | :---: | :---: |
| 2008 |  | 2007 |  |
| \$ | 58,844 | \$ | 37,452 |
|  | 90,358 |  | 39,363 |
|  | 10,522 |  | 6,394 |
|  | 8,563 |  | 6,392 |
|  | 168,287 | \$ | 89,6 |


| Assets |  |
| ---: | ---: |
| 2008 |  |
| (In thousands) | 2007 |
| \$6,864,877 | $\$ 5,631,493$ |
| 198,295 | 218,025 |
| 96,264 | 59,055 |
| 23,072 | 30,896 |
| $\underline{\$ 7,182,508}$ | $\xlongequal{\$ 5,939,469}$ |

At and for the Three Months
Ended
June 30,

| Non-interest Income |  |  |  | Total Revenues |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2007 | 2008 | 2007 |
| \$ | 11,199 | \$ | 10,321 | \$ 66,534 | \$57,473 |
|  | 35,164 |  | 33,767 | 35,305 | 33,961 |
|  | 12,756 |  | 7,862 | 12,864 | 7,952 |
|  | 9,063 |  | 382 | 5,258 | $(2,816)$ |
| \$ | 68,182 | \$ | 52,332 | \$119,961 | \$96,570 |


| Income Taxes |  |  |  |
| :---: | :---: | :---: | :---: |
|  | 2008 |  | $\mathbf{2 0 0 7}$ |
| $\$$ | $(4,040)$ |  | $\$$ |
|  | 4,742 |  | 6,454 |
|  | 1,014 |  | $(1,962)$ |
|  | $(1,318)$ |  |  |
|  |  |  | $(3,726)$ |
|  | 398 | $\$$ | 1,448 |


| Net (Loss)/Income (1) |  |
| :---: | :---: |
| $\mathbf{2 0 0 8}$ | $\frac{2007}{(20,174)}$ |
| $\mathbf{\$ 1 2 , 8 2 2}$ |  |
| $(59,795)$ | $(3,440)$ |
| 1,328 | 876 |
| $(1,987)$ | $(5,482)$ |
| $\underline{\$(80,628)}$ | $\underline{\underline{\$ 4,776}}$ |


| Amortization of Intangibles |  |  |  | AUM (2) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2008 |  | 2007 |  | 2008 |  | 2007 |
| (In thousands) |  |  |  | (In millions) |  |  |
| \$ | 1,596 | \$ | 1,493 | \$ | 4,653 | \$ 4,298 |
|  | 1,489 |  | 1,705 |  | 22,930 | 21,891 |
|  | 426 |  | 220 |  | 9,705 | 6,822 |
|  | 39 |  | 90 |  | (317) | (250) |
| \$ | 3,550 | \$ | 3,508 | \$ | 36,971 | \$32,761 |

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| (In thousands) | Net Interest Income |  |  | At and for the Six Months Ended June 30, |  |  |  | Total Revenues |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Non-interest Income |  |  |  |  |  |  |
|  | 2008 | 2007 |  | 2008 |  | 2007 |  | 2008 | 2007 |  |
| Total Banks | \$ 108,313 | \$ | 93,471 | \$ | 23,367 | \$ | 19,740 | \$131,680 |  | 113,211 |
| Total Investment Managers | 329 |  | 371 |  | 67,374 |  | 65,127 | 67,703 |  | 65,498 |
| Total Wealth Advisors | 236 |  | 165 |  | 25,230 |  | 15,234 | 25,466 |  | 15,399 |
| Holding Company \& Eliminations | $(7,428)$ |  | $(6,385)$ |  | 19,869 |  | 871 | 12,441 |  | $(5,514)$ |
|  | \$ 101,450 | \$ | 87,622 |  | 35,840 |  | 100,972 | \$237,290 |  | 188,594 |
|  | Non-interest Expense and Minority Interest |  |  | Income Taxes |  |  |  | Net (Loss)/Income (1) |  |  |
| (In thousands) | 2008 |  | 2007 |  | 2008 |  | 2007 | 2008 |  | 2007 |
| Total Banks | \$ 121,941 | \$ | 74,221 | \$ | $(4,859)$ | \$ | 12,440 | \$ $(36,954)$ |  | 24,629 |
| Total Investment Managers | 112,444 |  | 61,021 |  | 9,204 |  | 2,334 | $(53,945)$ |  | 2,143 |
| Total Wealth Advisors | 20,528 |  | 12,650 |  | 2,131 |  | 1,207 | 2,807 |  | 1,542 |
| Holding Company \& Eliminations | 15,712 |  | 12,167 |  | (891) |  | $(7,276)$ | $(2,380)$ |  | $(10,405)$ |
|  | \$ 270,625 |  | 160,059 | \$ | 5,585 | \$ | 8,705 | $\underline{\text { (90,472) }}$ |  | 17,909 |
|  | Amortization of Intangibles |  |  |  |  |  |  |  |  |  |
| (In thousands) | 2008 |  | 2007 |  |  |  |  |  |  |  |
| Total Banks | \$ 3,189 | \$ | 3,004 |  |  |  |  |  |  |  |
| Total Investment Managers | 2,678 |  | 3,431 |  |  |  |  |  |  |  |
| Total Wealth Advisors | 827 |  | 442 |  |  |  |  |  |  |  |
| Holding Company \& Eliminations | 76 |  | 180 |  |  |  |  |  |  |  |
|  | \$ 6,770 | \$ | 7,057 |  |  |  |  |  |  |  |

(1) Net loss for the three and six months ended June 30, 2008 was reduced by $\$ 16.0$ million, and $\$ 36.6$ million, net of the effective tax rate used, respectively, for the impairment charges recorded at FPB, $\$ 19.1$ million and $\$ 30.9$ million, net of the effective tax rate used, respectively, for the Company's provision for loan losses, and $\$ 66.0$ million for the non-cash compensation charge for the equity ownership restructuring of Westfield. These reductions were slightly offset by the gains the Company recognized for the three and six months ended June 30, 2008 of $\$ 5.1$ million and $\$ 11.9$ million, net of the effective tax rate used, respectively, from the repurchase of a portion of its $3 \%$ Contingent Convertible Senior Notes due 2027. The Company's effective tax rates for the three and six months ended June 30, 2008 are not consistent with the Company's 2007 quarterly effective tax rate as a result of the non-deductible goodwill impairment charge recorded at FPB and the non-deductible Westfield re-equitization awards. See Note 10 "Income Taxes" for further detail.
(2) Assets Under Management ("AUM") includes the AUM of DTC and BOS of $\$ 0.9$ billion and $\$ 2.0$ billion, respectively. The Company acquired a 70.1\% interest in DTC on February 1, 2008 and increased its ownership interest in BOS from 49.7\% to approximately 60.9\% on August 1, 2007.

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## (4) Investments

Available-for-sale and held-to-maturity securities are summarized as follows:

## At June 30, 2008

Available-for-sale securities at fair value:
U.S. Government
U.S. Agencies

Corporate bonds
Municipal bonds
Mortgage-backed securities
Other

## Total

Held-to-maturity securities at amortized cost:
U.S. Government

Mortgage-backed securities
Other
Total
At December 31, 2007
Available-for-sale securities at fair value:
U.S. Government
U.S. Agencies

Corporate bonds
Municipal bonds
Mortgage-backed securities
Other
Total
Held-to-maturity securities at amortized cost:
U.S. Government
U.S. Agencies

Mortgage-backed securities
Other
Total


| \$ 23,523 | \$ 21 | (3) | \$ 23,541 |
| :---: | :---: | :---: | :---: |
| 309,855 | 1,007 | $(1,160)$ | 309,702 |
| 11,828 | 46 |  | 11,874 |
| 236,029 | 1,673 | (628) | 237,074 |
| 138,056 | 389 | $(1,905)$ | 136,540 |
| 5,391 | 63 | (244) | 5,210 |
| \$724,682 | \$3,199 | \$(3,940) | \$723,941 |
| \$ 5,268 | \$ 97 | \$ | \$ 5,365 |
| 5,525 | 17 | (62) | 5,480 |
| 1,593 | - | (33) | 1,560 |
| \$ 12,386 | \$ 114 | \$ (95) | \$ 12,405 |


| \$ 12,168 | \$ 28 |  |  | \$ 1219 |
| :---: | :---: | :---: | :---: | :---: |
| 325,986 | 1,429 |  | (102) | 327, |
| 7,1 | 14 |  | (147) | 27,012 |
| 230,586 | 2,207 |  | (177) | 232,616 |
| 52,29 | 884 |  | (177) | 53,000 |
| 5,371 | 69 |  | (134) | 5,306 |
| 53,549 | \$4,631 | \$ | (737) | \$657,443 |


| \$ | 3,237 | \$ | 96 | \$ |  | \$ | 3,333 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1,993 |  |  |  | (1) |  | 1,992 |
|  | 6,263 |  | 7 |  | (12) |  | 6,258 |
|  | 1,590 |  | - |  | (10) |  | 1,580 |
| \$ | 13,083 | \$ | 103 | \$ | (23) | \$ | 13,163 |

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## (5) Fair Value Measurements

On January 1, 2008, the Company adopted FASB Statement No. 157, Fair Value Measurements ("FAS 157"). FAS 157 defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. The statement applies to reported balances that are required or permitted to be measured at fair value under existing accounting pronouncements; accordingly, the standard does not require any new fair value measurements of reported balances. The Company also adopted FASB Statement No. 159 The Fair Value Option for Financial Assets and Financial Liabilities, but did not elect to account for any financial instruments at fair value as allowed under that statement.

FAS 157 concludes that a fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, FAS 157 establishes a fair value hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within Levels 1 and 2 of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within Level 3 of the hierarchy).

Level 1 inputs utilize quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company has the ability to access. Level 2 inputs are inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. Level 2 inputs may include quoted prices for similar assets and liabilities in active markets, as well as inputs that are observable for the asset or liability (other than quoted prices), such as interest rates, foreign exchange rates, and yield curves that are observable at commonly quoted intervals. Level 3 inputs are unobservable inputs for the asset or liability, which are typically based on an entity's own assumptions, as there is little, if any, related market activity. In instances where the determination of the fair value measurement is based on inputs from different levels of the fair value hierarchy, the level in the fair value hierarchy within which the entire fair value measurement falls is based on the lowest level input that is significant to the fair value measurement in its entirety. The Company's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment, and considers factors specific to the asset or liability.

The following table presents the Company's assets and liabilities measured at fair value on a recurring basis as of June 30, 2008, aggregated by the level in the fair value hierarchy within which those measurements fall.


Available-for-sale debt securities consist primarily of U.S. Treasury securities, U.S. Government and Agency mortgage-backed securities, corporate debt, and municipal bonds. These instruments generally have quoted prices that are traded less frequently than exchange traded securities and can be priced using market data from similar assets. Therefore they have been categorized as a Level 2 measurement. Other investments consist of deferred compensation trusts for the benefit of employees which consist of publicly traded mutual fund investments that are valued at prices quoted in active markets.

Currently, the Company uses an interest rate floor, interest rate swaps, and a customer swap program to manage its interest rate risk. The valuation of these instruments is determined using widely accepted valuation techniques including discounted cash flow analysis on the expected cash flows of each derivative. This analysis reflects the contractual terms of the derivatives, including the period to maturity, and uses observable market-based inputs, including interest rate curves and implied volatilities.

To comply with the provisions of FAS 157, the Company incorporates credit valuation adjustments to appropriately reflect both its own nonperformance risk and the respective counterparty's nonperformance risk in the fair value measurements. In adjusting the fair value of its derivative contracts for the effect of nonperformance risk, the Company has considered the impact of netting and any applicable credit enhancements, such as collateral postings, thresholds, mutual puts and guarantees.



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Although the Company has determined that the majority of the inputs used to value its derivatives fall within Level 2 of the fair value hierarchy, the credit valuation adjustments associated with its derivatives utilize Level 3 inputs, such as estimates of current credit spreads to evaluate the likelihood of default by itself and its counterparties. However, as of June 30, 2008, the Company has assessed the significance of the impact of the credit valuation adjustments on the overall valuation of its derivative positions and has determined that the credit valuation adjustments are not significant to the overall valuation of its derivatives. As a result, the Company has determined that its derivative valuations in their entirety are classified in Level 2 of the fair value hierarchy.

The following table presents the Company's assets and liabilities measured at fair value on a non-recurring basis as of June 30, 2008, aggregated by the level in the fair value hierarchy within which those measurements fall.

| Description | June 30, 2008 |  | Fair Value Measurements at Reporting Date Using |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Quoted Prices in Active Markets for Identical Assets (Level 1) |  | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |  |
| Assets: |  |  |  |  |  |  |  |
| Loan impairment |  | 101,413 | \$ | - | \$101,413 | \$ | - |

During the three and six month periods ended June 30, 2008, the Company measured the impairment of certain loans based on the fair value of the underlying collateral as permitted under FASB Statement No. 114 Accounting by Creditors for Impairment of a Loan ("FAS 114"). The $\$ 101.4$ million, in the table above includes those loans net of the recognized allowance and does not include impaired loans in which the impairment was recognized based on the present value of future cash flows discounted at the loan's original effective rate. For the six month period ended June 30, 2008, the Company recognized provisions for loan losses of $\$ 33.6$ million for loans that were written down to the fair value of the underlying collateral. The underlying collateral was valued utilizing market rates for comparable properties less costs to sell.

The Company did not elect to early adopt FAS 157 for nonrecurring measurements of nonfinancial assets or liabilities as allowed under FSP FAS 157-2. As such, the Company did not comply with FAS 157 and required disclosures related to the goodwill impairment loss at FPB as allowed under that statement.

## (6) Loans Receivable

The Banks' lending activities are conducted principally in New England, northern and southern California, south Florida and the Pacific Northwest. The Banks originate single- and multi-family residential loans, commercial real estate loans, commercial loans, construction and land loans, and home equity and consumer loans. Most loans are secured by borrowers' personal or business assets. The ability of the Banks' single-family residential and consumer borrowers to honor their repayment commitments is generally dependent on the level of overall economic activity within the lending area. Commercial, construction, and land borrowers' ability to repay is generally dependent upon the health of the economy and the real estate, including construction, sector in particular. Accordingly, the ultimate collectibility of a substantial portion of the Banks' loan portfolio is susceptible to changing conditions in the New England, northern and southern California, south Florida, and the Pacific Northwest economies and real estate markets.

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The following table is a summary of the loan portfolio by geography. The concentration of the Private Banking loan data is based on the location of the lender. Loans from the Holding Company to certain principles of the Company's affiliate partners, loans at the Company's nonbanking segments and inter-company loan eliminations are identified as Eliminations and Other.

| (In thousands) | $\begin{gathered} \text { June 30, } \\ 2008 \\ \hline \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2007 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
| Commercial Loans: |  |  |
| New England | \$ 948,583 | \$ 861,992 |
| Northern California | 775,093 | 698,353 |
| Southern California | 266,785 | 265,651 |
| South Florida | 338,648 | 339,710 |
| Pacific Northwest | 160,347 | 153,686 |
| Eliminations and Other | (880) | (962) |
| Total Commercial Loans | \$2,488,576 | \$2,318,430 |
| Construction and Land Loans: |  |  |
| New England | \$ 115,897 | \$ 123,242 |
| Northern California | 169,507 | 146,075 |
| Southern California | 241,520 | 261,172 |
| South Florida | 271,727 | 268,731 |
| Pacific Northwest | 68,014 | 64,431 |
| Total Construction and Land Loans | \$ 866,665 | \$ 863,651 |
| Residential Mortgage Loans: |  |  |
| New England | \$1,109,596 | \$1,022,155 |
| Northern California | 189,791 | 152,417 |
| Southern California | 12,054 | 12,763 |
| South Florida | 548,565 | 553,356 |
| Pacific Northwest | 25,922 | 24,526 |
| Total Residential Mortgage Loans | \$1,885,928 | \$1,765,217 |
| Home Equity and Other Consumer Loans: |  |  |
| New England | \$ 69,801 | \$ 55,802 |
| Northern California | 64,777 | 50,700 |
| Southern California | 13,483 | 4,204 |
| South Florida | 196,872 | 191,820 |
| Pacific Northwest | 2,702 | 4,164 |
| Other | 7,261 | 5,912 |
| Total Home Equity and Other Consumer Loans | \$ 354,896 | \$ 312,602 |
| Total Loans | \$5,596,065 | \$5,259,900 |

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The following table is a summary of the Private Banking credit quality data by geography. The concentration of the Private Banking credit quality data is based on the location of the lender.

| (In thousands) | $\begin{gathered} \text { June 30, } \\ 2008 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2007 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: |
| Classified Loans (1) |  |  |  |
| New England | \$ 9,300 | \$ | 12,807 |
| Northern California | 5,336 |  | - |
| Southern California | 152,887 |  | 80,499 |
| South Florida | 55,865 |  | 25,559 |
| Pacific Northwest | 22,025 |  | 1,236 |
| Total Classified Loans | \$245,413 | \$ | 120,101 |
| Non-accrual Loans: |  |  |  |
| New England | \$ 7,794 | \$ | 7,390 |
| Northern California | 726 |  | - |
| Southern California | 69,356 |  | 26,725 |
| South Florida | 25,029 |  | 18,508 |
| Pacific Northwest | 2,213 |  | - |
| Total Non-accrual Loans | \$105,118 | \$ | 52,623 |
| Loans 30-89 Days Past Due: |  |  |  |
| New England | \$ 2,894 | \$ | 9,412 |
| Northern California | - |  | 479 |
| Southern California | 22,932 |  | 8,453 |
| South Florida | 2,924 |  | 3,944 |
| Pacific Northwest | 1,769 |  | 75 |
| Total Loans 30-89 Days Past Due | \$ 30,519 | \$ | 22,363 |
| Net Loans Charged-off for the Three Months Ended: |  |  |  |
| New England | \$ 953 | \$ | 4 |
| Northern California | 1 |  | 10 |
| Southern California | 21,117 |  | - |
| South Florida | 365 |  | 480 |
| Pacific Northwest | 500 |  | 12 |
| Total Net Loans Charged-off for the Three Months Ended | \$ 22,936 | \$ | 506 |

(1) Classified loans include loans classified as either substandard, doubtful or loss.

The Company's non-performing assets increased $\$ 56.0$ million, or $104 \%$, to $\$ 109.8$ million or $1.53 \%$ of total assets, at June 30, 2008, from $\$ 53.8$ million, or $0.79 \%$ of total assets, at December 31, 2007. Non-performing assets include non-accrual loans, other real estate owned ("OREO") and repossessed assets.

Total non-accrual loans at June 30, 2008 were $\$ 105.1$ million, an increase of $\$ 52.5$ million, or $100 \%$, from $\$ 52.6$ million at December 31, 2007. Approximately $81 \%$, or $\$ 42.6$ million, of the increase was due to additional non-accrual loans at FPB. The non-accrual loans at FPB, primarily construction and land development, are mainly the result of the slowdown in the housing and construction market in the Inland Empire of California. Further decline in market values of the collateral for the non-accrual loans could result in additional future expense depending on the timing and severity of the decline.

OREO consists of six properties with a carrying value of $\$ 4.2$ million at June 30, 2008, an increase of $\$ 3.5$ million from December 31, 2007. The increase was due to five additional properties - one in New England, one in the Pacific Northwest and three in South Florida.

The Company has one repossessed asset with a carrying value of $\$ 0.5$ million at June 30, 2008. The Company expects to dispose of this asset without additional loss.

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At June 30, 2008, loans with an aggregate balance of $\$ 30.5$ million, or $0.55 \%$ of total loans, were $30-89$ days past due, an increase of $\$ 8.2$ million, or $36 \%$, as compared to $\$ 22.4$ million at December 31, 2007. The Company believes most of these loans are adequately secured at the present time and the payment performance of these borrowers varies from month to month. Further deterioration in the real estate market where the collateral is located or the local economy could lead to these delinquent loans going to a non-accrual status, with a corresponding downgrade of the credit. Downgrades would generally result in additional provision for loan loss expenses.

The Company discontinues the accrual of interest on a loan when the collectability of principal or interest is in doubt. In certain instances, loans that have become 90 days past due may remain on accrual status if the Company believes that full principal and interest due on the loan is collectible. There were no loans 90 days past due, but still accruing, as of June 30, 2008 or December 31, 2007.

Non-performing assets and delinquent loans are impacted by factors such as the economic conditions in our Banks' locations, interest rates, and seasonality. These factors are generally not within the Company's control. A decline in market values of the collateral for the non-performing assets could result in additional future expense depending on the timing and severity of the decline. The Banks continue to evaluate the underlying collateral of each non-accrual loan and pursue the collection of interest and principal. Where appropriate, the Banks obtain updated appraisals on the collateral. The Banks' management adversely classifies certain loans using an internal rating system based on criteria established by federal bank regulatory authorities. These loans evidence weakness or potential weakness related to repayment history, the borrower's financial condition, or other factors. Delinquent loans may or may not be adversely classified depending upon management’s judgment with respect to each individual loan. Classified loans are classified as either substandard, loss, or doubtful based on the rating system adopted by the Company. At June 30, 2008, the Company had classified loans of $\$ 245.4$ million, an increase of $\$ 125.3$ million, or $104 \%$, as compared to $\$ 120.1$ million at December 31, 2007. Approximately $58 \%$, or $\$ 72.4$ million, of the increase in classified loans was at FPB. Approximately $24 \%$, or $\$ 30.3$ million of the increase in classified loans was at Gibraltar, and $17 \%$, or $\$ 20.8$ million of the increase was at Charter. The increases in classified loans at FPB, Gibraltar, and Charter were primarily due to deteriorating real estate and economic conditions in certain areas where the banks conduct business. Impaired loans are generally included with the balance of classified loans. Impaired loans totaled $\$ 170.1$ million as of June 30, 2008, an increase of $\$ 120.0$ million, or $240 \%$, as compared to $\$ 50.0$ million at December 31, 2007.

## (7) Allowance for Credit Losses

The allowance for loan losses and the reserve for unfunded loan commitments when combined are referred to as the allowance for credit losses. The allowance for loan losses is reported as a reduction of outstanding loan balances and the reserve for unfunded loan commitments is included within other liabilities. At June 30, 2008, the allowance for credit losses totaled $\$ 103.2$ million and was comprised of the allowance for loan losses of $\$ 97.9$ million and the reserve for unfunded loan commitments of $\$ 5.3$ million. The allowance for credit losses increased $\$ 26.1$ million, or $34 \%$, from December 31, 2007. This increase reflects the higher level of non-accrual, past-due, and classified loans and charge-offs as well as continued growth in the loan portfolio. An analysis of the risk in the loan portfolio as well as management judgment is used to determine the estimated appropriate amount of the allowance for credit losses.

The following table is an analysis of the Company's allowance for credit losses for the periods indicated:

## Ending gross loans

Allowance for loan losses, beginning of period
Provision for loan losses
Charge-offs
Recoveries
Allowance for loan losses, end of period
Reserve for unfunded loan commitments, beginning of period
(Credit)/provision for unfunded loan commitments (1)
Reserve for unfunded loan commitments, end of period
Allowance for credit losses, end of period
Allowance for loan losses to ending gross loans

| At and for the <br> Six Months Ended June 30, |  |
| :---: | :---: |
| 2008 | 2007 |
| (In thousands) |  |
| \$5,596,065 | \$4,586,161 |
| 70,992 | 43,387 |
| 51,552 | 1,921 |
| $(24,711)$ | (150) |
| 88 | 667 |
| \$ 97,921 | \$ 45,825 |
| \$ 6,055 | \$ 5,585 |
| (800) | 585 |
| \$ 5,255 | \$ 6,170 |
| \$ 103,176 | \$ 51,995 |
| 1.75\% | 1.00\% |

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(1) The $\$ 0.8$ million credit for the reserve for unfunded loan commitments for the for the six months ended June 30 , 2008 was due to the change in the balance of unfunded loan commitments and the related reserves. Generally, when an unfunded loan commitment is drawn upon, the result is an increase to the provision for loan losses and a decrease to the reserve for unfunded loan commitments.

While management evaluates currently available information in establishing the allowance for loan losses, future adjustments to the allowance may be necessary if economic conditions differ substantially from the assumptions used in making the evaluations. In addition, various regulatory agencies, as an integral part of their examination processes, periodically review a financial institution's allowance for loan losses and carrying amounts of OREO. Such agencies may require the financial institution to recognize additions to the allowance based on their judgments about information available to them at the time of their examination.

The following table is a summary of the allowance for credit losses by geography. The concentration of the Private Banking data is based on the location of the lender.

| (In Thousands) | June 30, 2008 |  | mber 31, <br> 2007 |
| :---: | :---: | :---: | :---: |
| Allowance for Credit Losses: |  |  |  |
| New England | \$ 25,423 | \$ | 24,131 |
| Northern California | 13,488 |  | 12,111 |
| Southern California | 40,039 |  | 25,695 |
| South Florida | 16,965 |  | 12,406 |
| Pacific Northwest | 7,261 |  | 2,704 |
| Total Allowance for Credit Losses | \$103,176 | \$ | 77,047 |

## (8) Goodwill and Intangible Assets

The following is the activity in goodwill for the six months ended June 30, 2008:

| (In thousands) <br> Goodwill | $\begin{gathered} \text { Balance at } \\ \text { December 31, } \\ 2007 \\ \hline \end{gathered}$ |  | Acquisitions and adjustments | $\begin{gathered} \text { Balance at } \\ \text { June } 30, \\ 2008 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Private Banking | \$ | 211,463 | \$ (33,670) | \$177,793 |
| Investment Management |  | 83,104 | (16) | 83,088 |
| Wealth Advisory |  | 51,866 | 1,530 | 53,396 |
| Equity method investments |  | 3,456 | - | 3,456 |
| Total | \$ | 349,889 | \$ $(32,156)$ | \$317,733 |

FPB's construction and land loan portfolio, primarily in the Inland Empire region of Southern California, was severely affected by the rapid downturn in the real estate market throughout the first six months of the year. As a result, FPB experienced a large increase in non-accrual and classified loans which necessitated a corresponding increase in their provision for loan losses. Also, the increase in non-accrual loans has reduced interest income and caused FPB to incur additional expenses related to obtaining updated loan appraisals and loan workouts. The Company believed these adverse events, which occurred in each of the first two quarters of 2008, constituted triggering events and required goodwill impairment testing in each quarter.

In the first quarter, the Company performed the step one goodwill impairment analysis and determined that the goodwill at FPB was impaired. The fair value used in step one, was determined using an income approach and a market approach each weighted equally. The income approach utilized a two stage dividend discount model which was based on the expectation that the Southern California economy will remain depressed throughout 2008 and 2009 with a recovery beginning in 2010. The resulting operating earnings were expected to grow at a $7.3 \%$ compounded annual growth rate over the projected period. The terminal growth rate was estimated at $4.5 \%$ and the cash flows were discounted at a $12.3 \%$ discount rate. The market

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multiples were determined using the price to earnings multiples of public banks in the Southern California region that were of a comparable size with similar lending activities. As a result of the step one analysis, management determined that the goodwill at FPB was impaired. As a result, the Company initiated a step two valuation to determine the amount of goodwill impairment expense to recognize. Due to the timing of the impairment assessment, the Company believed that an impairment loss was probable and could be reasonably estimated. The significant estimates that management made for the step two estimate were the value of the fixed rate loan portfolio and the core deposit intangibles. The fixed rate loans were valued as of March 31, 2008 based on a fair value analysis prepared as of December 31, 2007 and core deposit intangibles were valued based on the ratio of the core deposit intangible to core deposits at the time of acquisition applied to core deposits at March 31, 2008. Based on this valuation, the Company recognized a goodwill impairment expense of $\$ 20.6$ million in the first quarter of 2008.

In the second quarter, FPB recognized additional loan losses and additional loans were classified as non-accrual in excess of what was expected in the March 31, 2008 valuation. The Company reviewed the market approach used at March 31, 2008 and determined that the stock prices of the comparable public companies used in that approach had decreased, on average, $23 \%$ in the second quarter of 2008. An updated market approach resulted in a valuation of FPB significantly below book value and, therefore, the remaining goodwill of $\$ 13.7$ million was expensed for a total year-to-date goodwill impairment of $\$ 34.3$ million.

Also in the second quarter, the Company determined that the carrying value of the Core Deposit Intangibles ("CDI") at FPB exceeded the sum of the undiscounted expected future cash flow from the intangible asset. The excess carrying value resulted in an intangible impairment expense in the second quarter of 2008 of approximately $\$ 3.7$ million, decreasing the carrying value of FPB’s CDI to approximately $\$ 1.0$ million. The residual balance of $\$ 1.0$ million will be amortized over a weighted average of eight years using straight line amortization.

The Company acquired DTC on February 1, 2008 and allocated $\$ 0.5$ million of the purchase price to goodwill and $\$ 3.1$ million to advisory contracts, non-compete agreements, and trade name intangibles. The advisory contracts will be amortized using the straight-line method over ten years and the non-compete agreements will be amortized using the straight-line method over seven years.

On January 2, 2008, the Company completed an additional purchase of approximately $3 \%$ of BOS. The purchase price was approximately $\$ 1.6$ million, of which $\$ 1.0$ million was allocated to goodwill and $\$ 0.6$ million to intangible assets.

For tax purposes, the goodwill relating to Sand Hill, DGHM, KLS, DTC, and a portion of the goodwill relating to BPVI and FPB, is expected to be deductible.

The following is the activity in intangible assets:
(In thousands)
Other Intangibles
Advisory contracts
Core deposit intangibles
Trade names and other
Employee agreements
Mortgage servicing rights
$\quad$ Total

| At June 30, 2008 |  |  |  |  | At December 31, 2007 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Carrying Amount |  | Accumulated Amortization |  | Net | Gross Carrying Amount |  | Accumulated Amortization |  | Net |  |
|  | 75,586 | \$ | 15,657 | \$ 59,929 | \$ | 73,432 | \$ | 11,896 | \$ | 61,536 |
|  | 48,013 |  | 12,424 | 35,589 |  | 54,570 |  | 12,653 |  | 41,917 |
|  | 3,251 |  | 16 | 3,235 |  | 2,040 |  | - |  | 2,040 |
|  | 4,127 |  | 1,786 | 2,341 |  | 3,757 |  | 1,427 |  | 2,330 |
|  | 555 |  | 55 | 500 |  | 555 |  | 29 |  | 526 |
|  | 131,532 | \$ | 29,938 | \$101,594 | \$ | 134,354 | \$ | 26,005 |  | 08,349 |

Amortization expense for the quarters ended June 30, 2008 and 2007 was $\$ 3.6$ million and $\$ 3.5$ million, respectively, a decrease of less than $\$ 0.1$ million, or $1 \%$. Amortization expense for the six months ended June 30, 2008 and 2007 was $\$ 6.8$ million and $\$ 7.1$ million, respectively, a decrease of $\$ 0.3$ million, or $4 \%$. The DTC, Charter, and BOS acquisitions increased amortization for the six months ended June 30, 2008 by $\$ 0.9$ million, and the reduced amortization at FPB, Gibraltar, KLS, DGHM, and Anchor, based on the amortization method, decreased amortization by $\$ 1.2$ million.

## (9) Contingent Convertible Senior Notes

In the first half of 2008 the Company repurchased $\$ 194.0$ million of its outstanding $3.00 \%$ Contingent Convertible Senior Notes due 2027 (the "Notes") reducing the outstanding balance to $\$ 93.5$ million at June 30, 2008, from $\$ 287.5$ million at December 31, 2007. To make the repurchases, the Company used cash received from the repayment of certain intercompany notes which it previously made to certain affiliate Banks with proceeds from the original issuance of the Notes.

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The Banks replaced such intercompany notes with funding sources that have a lower interest rate than the intercompany notes. In conjunction with the repurchase of the Notes, the Company realized a pre-tax gain on retirement of debt of $\$ 8.6$ million and $\$ 19.9$ million for the three and six months ended June 30, 2008, respectively.

## (10) Income Taxes

The tax expense for the first six months of 2008 was $\$ 5.6$ million. Since FPB was acquired pursuant to a tax-free reorganization, the goodwill generated by the acquisition is not deductible for tax purposes. Therefore, the Company was not able to recognize a tax benefit from FPB's $\$ 34.3$ million goodwill impairment charge recognized during the first six months of 2008. As a result of restructuring the equity of Westfield, the Company had a non-cash, non-tax deductible charge of $\$ 66$ million for the Profits Interests and call options awarded to Westfield's management in the second quarter of 2008. In addition, the first quarter 2008 tax provision was reduced by $\$ 0.8$ million due to a reduction in the tax reserve. The reserve was reduced because the Internal Revenue Service did not appeal a tax case that was favorable to our tax position related to the interest expense deductions for consolidated groups with tax exempt income.

The effective tax rate of (6.6)\% for the first six months of 2008 was calculated based on the actual results for the first six months of 2008 and not on a projected annual effective tax rate. The annual effective tax rate cannot be predicted due to the potential variability in future financial results. The unusual tax rate for 2008 is mostly due to the two non-deductible items noted. The effective tax rate for 2008 was also higher due to increased state taxes. The effective tax rate for the first six months of 2007 was $32.7 \%$ and the related income tax expense was $\$ 8.7$ million.

## (11) Westfield Re-equitization

On June 30, 2008, the Company completed the re-equitization of Westfield that was announced in the first quarter of 2008. As part of the re-equitization, certain key employees of Westfield were granted equity interests in the future profits of Westfield (the "Profits Interests") and two call rights to purchase the Company's remaining interest in Westfield. As a result of the re-equitization, the Company is entitled to up to approximately $\$ 30$ million of pre-tax earnings and one-third of any excess over that amount. Holders of the Profits Interests will receive two-thirds of pre-tax earnings in excess of that amount. The grant of the Profits Interest was accounted for in accordance with FASB Statement 123(R), Share-Based Payments and resulted in an expense of $\$ 46$ million on the grant date. That amount was determined based on the present value of projected future cash flows distributable to the Profits Interests holders. The projected cash flows were based on a revenue growth rate of $9 \%$, operating margins ranging from $40 \%$ to $44 \%$, and a $17 \%$ cost of capital.

The Company granted Westfield management a call option to purchase $50 \%$ of its remaining interest in two years and $100 \%$ of the remaining interest in five years. The purchase price will be based on a multiple of trailing 12 month pre-tax earnings allocated to the Company. That purchase price was determined to be at a discount to fair value (approximately 7.5\%) and resulted in an expense of approximately $\$ 20$ million recognized on the grant date.

Immediately after the effective date, key employees of Westfield have control of the entity while the Company will have 100\% of the investment at risk in the entity. Therefore, Westfield meets the definition of a variable interest entity under FIN 46(R), Consolidation of Variable Interest Entities-An Interpretation of ARB No. 51, and is subject to the consolidation rules of that interpretation. Under that interpretation, the primary beneficiary of the variable interest entity consolidates and is determined based on the entity that absorbs a majority of the losses. The Company has determined that it is the primary beneficiary of Westfield and will continue to consolidate it. As there are no newly consolidated assets or liabilities, the Company will retain its previous basis in the net assets of Westfield in consolidation.

## (12) Recent Accounting Developments

In December 2007, the FASB issued Statement No. 141 (Revised 2007), Business Combinations ("FAS 141R") and Statement No. 160, Noncontrolling Interests in Consolidated Financial Statements, an amendment of ARB No. 51 ("FAS 160"). FAS 141R and FAS 160 require significant changes in the accounting and reporting for business acquisitions and the reporting of a noncontrolling interest in a subsidiary. Among many changes under FAS 141R, an acquirer will record $100 \%$ of all assets and liabilities at fair value for partial acquisitions, contingent consideration will be recognized at fair value at the acquisition date with changes possibly recognized in earnings, and acquisition related costs will be expensed rather than capitalized. FAS 160 establishes new accounting and reporting standards for the noncontrolling interest in a subsidiary. Key changes under the standard are that noncontrolling interests in a subsidiary will be reported as part of equity, losses allocated to a noncontrolling interest can result in a deficit balance, and changes in ownership interests that do not result in a change of control are accounted for as equity transactions and upon a loss of control, gain or loss is recognized and the remaining interest is remeasured at fair value on the date control is lost. FAS 141R and FAS 160 are effective for fiscal years beginning after January 1, 2009. Management believes that these standards will have an effect on the financial statements and is currently evaluating the impact.

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In March 2008, the FASB issued Statement No. 161 Disclosures About Derivative Instruments and Hedging Activities - an amendment of FASB Statement No. 133 which expands the disclosure requirements related to an entity's derivative activities. The statement requires additional qualitative disclosures regarding the purpose of the entity's derivative activities as well as significant quantitative disclosures including a tabular presentation of derivatives by category and their location in the financial statements. The statement is effective for the Company in the first quarter of 2009. The statement will have no effect on the accounting for derivative activities at the Company, but will require enhanced disclosures.

In February 2008, the FASB issued FSP FAS 140-3, Accounting for Transfers of Financial Assets and Repurchase Financing Transactions in response to clarify the accounting for repurchase financings under FASB Statement No. 140 Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities. The FSP requires that certain repurchase arrangements be accounted for as derivatives and recognized at fair value in the financial statements. The statement will be effective for the Company in the first quarter of 2009. Management is currently evaluating the impact that the adoption of this FSP will have on the financial statements.

In April 2008, the FASB issued FSP FAS 142-3, Determination of the Useful Life of Intangible Assets to amend the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under FASB Statement No. 142, Goodwill and Other Intangible Assets. The intent of this FSP is to improve the consistency between the useful life of a recognized intangible asset under Statement 142 and the period of expected cash flows used to measure the fair value of the asset. This statement will be effective for the Company in the first quarter of 2009 and management does not believe that the adoption will have a material affect on the financial statements.

In May 2008, the FASB issued FSP APB 14-1, Accounting for Convertible Debt Instruments That May Be Settled in Cash upon Conversion (Including Partial Cash Settlement) to clarify that convertible debt instruments that may be settled in cash upon conversion (including partial cash settlement) are not addressed by paragraph 12 of APB Opinion No. 14, Accounting for Convertible Debt and Debt Issued with Stock Purchase Warrants. The FSP requires the issuer of certain convertible securities that may be settled partially in cash on conversion to separately account for the liability and equity components in a manner that will reflect the entity's nonconvertible debt borrowing rate when interest cost is recognized in subsequent periods. This FSP applies to the Contingent Convertible Senior Notes discussed in Note 15 in Boston Private's Annual Report on Form 10-K and will require retroactive application for our 2007 and 2008 financial statements. This statement will be effective for the Company in the first quarter of 2009. Management believes that this FSP will have a significant effect on the financial statements and is currently evaluating the impact.

In June 2008, the FASB issued FSP EITF 03-6-1, Determining Whether Instruments Granted in Share-Based Payment Transactions are Participating Securities to clarify that non-vested shares issued to employees as compensation are considered participating securities prior to vesting. As a result of this FSP, a company with outstanding non-vested shares will be required to apply the two-class method in determining earnings per share. This statement will be effective for the Company in the first quarter of 2009 and management does not believe that the adoption of this FSP will have a material effect on earnings per share.

## (13) Subsequent Events

On July 22, 2008, the Company announced that it planned to raise approximately $\$ 85$ million through the sale of shares of Boston Private common stock in an underwritten public offering. The Company also announced that it granted the underwriters an option to purchase additional shares of common stock representing $15 \%$ of the gross offering proceeds to cover over-allotments, if any.

On July 23, 2008, the Company announced the pricing of the public offering of 16 million shares of Boston Private common stock at a price of $\$ 6.00$ per share. In addition, the option granted to the underwriters to purchase an additional $15 \%$ was exercised resulting in an additional 2.4 million shares being issued. The total issuance was 18.4 million shares and the proceeds, net of the $5 \%$ underwriting discount, were \$104.9 million. The offering closed on July 29, 2008.

The Company intends to utilize the net proceeds from the offering to strengthen its capital base, including providing future capital for potential resolution of its classified loans, to provide growth capital for its affiliates and for general corporate purposes.

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Also on July 22, 2008, the Company announced that it entered into an investment agreement (the "Investment Agreement") with The Carlyle Group LLC ("Carlyle") pursuant to which the Company will raise in the aggregate approximately $\$ 75$ million (the "Private Offering"). Under the terms of the Investment Agreement, an entity controlled by Carlyle (the "Purchaser") has agreed to purchase shares of a newly-created non-voting Series A Mandatorily Convertible Preferred Stock (the "Series A Preferred Stock") and shares of a newly-created non-voting Series B Contingent Convertible Preferred Stock (the "Series B Preferred Stock" and together with the Series A Preferred Stock, the "Preferred Stock"). The Purchaser will purchase shares of Series A Preferred Stock equal, on an as-converted basis, to approximately $9.99 \%$ of our outstanding shares, including the shares sold pursuant to this offering and shares issuable upon conversion of the Series A of Preferred Stock, with a conversion price of $\$ 5.52$ per share, subject to customary anti-dilution adjustments, and shares of Series B Preferred Stock equal, on an as-converted basis when combined with the Series A Preferred Stock, to approximately 19\% of our outstanding shares, including the shares sold pursuant to this offering and shares issuable upon conversion of both series of Preferred Stock, with a conversion price of $\$ 5.52$ per share, subject to customary anti-dilution adjustments. In connection with the investment, for every five shares of common stock issuable upon conversion of the Preferred Stock, the Purchaser will receive warrants ("Warrants") to purchase two shares of common stock during the next five years at a price of $\$ 6.62$ per share. As a result, the Purchaser’s economic interest in Boston Private, assuming conversion of all of the Preferred Stock and exercise of all of the Warrants, would be approximately 24.99\%.

The Series A Preferred Stock will automatically convert into shares of common stock on the first business day following the shareholders' meeting called to approve the potential issuance of shares of common stock upon conversion of the Series B Preferred Stock and exercise of the Warrants regardless of the outcome of the votes at the meeting. The issuance of common stock upon conversion of the Series B Preferred Stock and exercise of the Warrants is subject to shareholder approval.

Initially, both series of Preferred Stock will be entitled to receive dividends payable on our common stock on an as-converted basis. If we do not hold a shareholders' meeting by December 15, 2008, the dividend rate on the Series A Preferred Stock will carry a non-cumulative annual dividend of $20 \%$ (accruing from September 30, 2008) until a meeting is held. If our shareholders do not approve the conversion of the Series B Preferred Stock prior to the record date for our fourth quarter dividend period, the Series B Preferred Stock will carry a non-cumulative annual dividend of $14 \%$ (accruing from September 30, 2008), increasing to $15.5 \%$ and ultimately to $20 \%$ in the following two dividend periods if our shareholders do not approve the conversion at a subsequent meeting.

Pursuant to the terms of the Investment Agreement, the Company will appoint John Morton, III, a seasoned bank executive, to the Company's board of directors as Carlyle's representative. Carlyle will be entitled to maintain a representative on the board of directors for so long as they beneficially own $5 \%$ of our outstanding shares of common stock (assuming conversion of all of the Preferred Stock and exercise of all the Warrants).

In January of 2008, the Company entered into a Credit Agreement (the "Credit Agreement") with SunTrust Bank as administrative agent to provide a committed line of credit. The Credit Agreement provided for a line of credit (the "Line") to be made available to the Company in an amount up to $\$ 75$ million with a group of unaffiliated banks. The purpose of the Line was to refinance indebtedness outstanding, to finance working capital needs, permitted investments, dividends and acquisitions, and for other general corporate purposes of the Company and its subsidiaries. The Company was required to comply with certain affirmative and negative covenants and maintain various financial ratios including without limitation various minimum capital and loan loss ratios in conjunction with the Line. Interest on the Line was based on a floating rate.

As a result of the Westfield re-equitization in the second quarter of 2008, the impairment charges at FPB, and the substantial increase in the provision for loan losses in the past year the Company was out of compliance with certain ratios and covenants required under the Credit Agreement in the first and second quarters of 2008. Given the equity raise in the third quarter of 2008 and considering the restrictive covenants on the Credit Agreement, the Company has decided to terminate the Line in the third quarter of 2008. On August 5, 2008 the Company gave written notification of termination of the Line to SunTrust Bank, the lead lender in the bank group. The Company will write off the unamortized loan origination costs of approximately $\$ 0.3$ million in the third quarter of 2008 as a result of terminating the Line. There are no prepayment penalties associated with terminating the Line. The notice of termination is effective three business days after delivery. The Company intends to negotiate a new line with a lower credit balance with less restrictive covenants. The Company does not believe the termination of the Line will have a material impact on liquidity.

On August 4, 2008, the Company increased its ownership interest in BOS by 6\% from approximately $64 \%$ to approximately 70\%.

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## MANAGEMENT'S DISCUSSION AND ANALYSIS of RESULTS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS For the Three and Six Months Ended June 30, 2008.

Certain statements contained in this Quarterly Report on Form 10-Q that are not historical facts may constitute forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and are intended to be covered by the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements involve risks and uncertainties. These statements, which are based on certain assumptions and describe our future plans, strategies and expectations, can generally be identified by the use of the words "may," "will," "should," "could," "would," "plan," "potential," "estimate," "project," "believe," "intend," "anticipate," "expect," "target" and similar expressions. These statements include, among others, statements regarding our strategy, evaluations of future interest rate trends and liquidity, prospects for growth in assets and prospects for overall results over the long term. You should not place undue reliance on our forward-looking statements. You should exercise caution in interpreting and relying on forward-looking statements because they are subject to significant risks, uncertainties and other factors which are, in some cases, beyond Boston Private's control.

Forward-looking statements are based on the current assumptions and beliefs of management and are only expectations of future results. Boston Private's actual results could differ materially from those projected in the forward-looking statements as a result of, among others, factors referenced herein under the section captioned "Risk Factors"; adverse conditions in the capital and debt markets and the impact of such conditions on Boston Private’s private banking and asset investment advisory activities; changes in interest rates; competitive pressures from other financial institutions; a deterioration in general economic conditions on a national basis or in the local markets in which Boston Private operates, including changes which adversely affect borrowers' ability to service and repay our loans; changes in loan defaults and charge-off rates; adequacy of loan loss reserves; reduction in deposit levels necessitating increased borrowing to fund loans and investments; the passing of adverse government regulation; the risk that goodwill and intangibles recorded in Boston Private's financial statements will become impaired; and risks related to the identification and implementation of acquisitions; as well as the other risks and uncertainties detailed in Boston Private’s Annual Report on Form 10-K and other filings submitted to the Securities and Exchange Commission. Forward-looking statements speak only as of the date on which they are made. Boston Private does not undertake any obligation to update any forward-looking statement to reflect circumstances or events that occur after the date the forward-looking statements are made.

## Executive Summary

The Company offers a full range of wealth management services to high net worth individuals, families, businesses and select institutions through its three functional segments, Private Banking, Investment Management, and Wealth Advisory. This Executive Summary provides an overview of the most significant aspects of our operating segments and the Company's operations in the second quarter of 2008. Details of the matters addressed in this summary are provided elsewhere in this document and, in particular, in the sections immediately following.

In February of 2008, the Company acquired a $70.1 \%$ share of DTC. In 2007 the Company acquired Charter, increased its equity interest in BOS to a majority interest and decreased its ownership in Sand Hill from $100 \%$ ownership to $76 \%$. The financial results of these entities have had an impact on our results of operations for the second quarter and first six months of 2008, and should be considered in comparing the Company's results of operations for the second quarter and first six months of 2008 to the same respective periods of 2007. The following table provides additional detail for these transactions.

|  |  | Assets under <br> Management and |
| :--- | :--- | :--- | :--- | :--- |
| Advisory at |  |  |

During the second quarter of 2008, the Company earned revenues of $\$ 120.0$ million, an increase of $24 \%$ over revenues of $\$ 96.6$ million for the same period in 2007. Total operating expenses, including minority interest, were $\$ 168.3$ million for the second quarter of 2008, an $88 \%$ increase over total operating expenses, including minority interest, of $\$ 89.6$ million for the same period in 2007. The Company reported a net loss for the second quarter of 2008 of $\$ 80.6$ million, or $\$(2.11)$ per diluted share, as compared to net income for the same period in 2007 of $\$ 4.8$ million, or $\$ 0.13$ per diluted share.

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The principal items that negatively impacted the Company's results in the second quarter of 2008 include: the non-cash, nondeductible compensation charge at Westfield of $\$ 66$ million, decreasing earnings per diluted share by approximately $\$ 1.69$; the non-cash impairment charges at FPB of $\$ 16.0$ million, net of tax, decreasing earnings per diluted share by approximately $\$ 0.41$; and increased provisions for loan losses driven by economic declines of $\$ 17.6$ million, net of tax, decreasing earnings per diluted share by approximately $\$ 0.46$. These charges were slightly offset by the gains, net of tax, of $\$ 5.1$ million, or $\$ 0.13$ per diluted share, recognized on the repurchase of the Company's 3\% Contingent Convertible Notes due 2027 (the "Notes"), and growth at the Company's fee based segments.

On June 30, 2008, the Company completed the re-equitization of Westfield that was announced in the first quarter of 2008. As part of the re-equitization, certain key employees of Westfield were granted equity interests in the future profits of Westfield (the "Profits Interests") and two call rights to purchase the Company’s remaining interest in Westfield. The grant of the Profits Interest was accounted for in accordance with FASB Statement 123(R), Share-Based Payments and resulted in a non-cash, non-deductible compensation charge of $\$ 46$ million on the grant date. The two call rights resulted in a non-cash, non-deductible compensation charge of approximately $\$ 20$ million recognized on the grant date. These two non-cash charges of $\$ 66$ million have no material impact on the Company's regulatory capital or liquidity. See Part I, Item 1 "Notes to Unaudited Consolidated Financial Statements Note 11: Westfield Re-equitization" for further detail.

During the second quarter, FPB recognized additional loan losses and additional loans were classified as non-accrual in excess of what was expected in the first quarter 2008 valuation. As a result the Company reviewed the market approach used at March 31, 2008 and determined that the valuation of FPB was significantly below book value and, therefore, the remaining goodwill of \$13.7 million was expensed in the second quarter of 2008 for a total year-to-date goodwill impairment of $\$ 34.3$ million. In addition, the Company also determined during the second quarter of 2008 that the carrying value of the Core Deposit Intangibles ("CDI") at FPB exceeded the sum of the undiscounted expected future cash flow from the intangible asset. The excess carrying value resulted in an intangible impairment expense in the second quarter of 2008 of approximately $\$ 3.7$ million, decreasing the carrying value of FPB’s CDI to approximately $\$ 1.0$ million. See Part I, Item 1 "Notes to Unaudited Consolidated Financial Statements Note 8: Goodwill and Intangible Assets" for further detail.

The Company's provision for loan losses increased $\$ 31.2$ million, to $\$ 31.9$ million, compared to $\$ 0.7$ million for the same period in 2007 primarily due to the further deterioration in the Southern California market and increases in the Company’s classified and non-accrual loans. $74 \%$, or $\$ 23.2$ million, of the increase was at FPB, the Company's Southern California bank, and $15 \%$, or $\$ 4.6$ million, of the increase was at Charter, the Company's Pacific Northwest bank which was acquired in the third quarter of 2007. The increase in provision at FPB is related almost entirely to the bank's construction and land development portfolio in the Inland Empire region of Southern California, which has been severely impacted by the recent rapid decline in values. The increase in provision at Charter is primarily due to the slowing of the economy in the Pacific Northwest region. As a result of the economic conditions in the real estate markets the Company's classified and non-accrual loans increased $\$ 47.8$ million, or $24 \%$, and $\$ 20.1$ million, or $24 \%$, respectively, compared to the first quarter of $2008.45 \%$, or $\$ 21.4$ million, of the second quarter increase in classified loans compared to the first quarter of 2008 was driven by Gibraltar the Company’s Southern Florida bank. $91 \%$, or $\$ 18.2$ million, of the second quarter increase in non-accrual loans compared to the first of 2008 was driven by FPB.

During the second quarter of 2008, the Company repurchased $\$ 86.5$ million of its Notes generating gain, net of tax, of approximately $\$ 5.1$ million, or $\$ 0.13$ per share. To make the repurchases, the Company used cash received from the repayment of certain intercompany notes which were previously made to certain affiliate Banks with proceeds from the original issuance of the Notes. The Banks replaced the intercompany notes with funding sources that have lower interest rates than the intercompany notes. As a result of the repurchase the Company expects to reduce interest expense and increase the net interest margin. In the aggregate the Banks expect to realize a benefit of reduced cost of funding on the $\$ 86.5$ million, although actual future benefits will depend on many factors, including prevailing interest rates, funding sources and the overall competitive environment.

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The Company's Private Banking segment reported a net loss of $\$ 20.2$ million in the second quarter of 2008 compared to net income of $\$ 12.8$ million for the same period in 2007. Although the Company's Private Banks were negatively impacted by the increased provisions for loan losses and the second quarter impairment charges, revenue growth for the segment in the second quarter of 2008 was $16 \%$ compared to the same period in 2007. Private Banking revenues for the second quarter 2008 were $\$ 66.5$ million, or $58 \%$ of total segment revenues, compared to $\$ 57.5$ million, or $58 \%$ of total segment revenue for the same period in $2007.42 \%$, or $\$ 3.8$ million, of the revenue increase for the second quarter of 2008 was attributable to the Company's acquisition of Charter in the third quarter of 2007. Other drivers increasing revenues for the second quarter of 2008 include increased net interest income due to lower cost of funds on interest bearing liabilities and an increase in the Banks' investment management and trust revenues. Total expenses at the Banks for the second quarter of 2008 increased $\$ 21.4$ million, or $57 \%$, to $\$ 58.8$ million, compared to $\$ 37.5$ million for the same period in 2007. $\$ 17.4$ million, or $81 \%$, of the increase, was driven by the non-cash impairment charges at the Company's Southern California bank, FPB, and \$2.8 million, or $13 \%$, was driven by the acquisition of Charter in the third quarter of 2007. Assets Under Management ("AUM") for the Banks, at June 30, 2008 were $\$ 4.7$ billion, a decrease of $\$ 85$ million from December 31, 2007. Market depreciation for the first half of 2008 outpaced the Banks' net flows of $\$ 159$ million.

The Company’s Investment Management segment reported a net loss of $\$ 59.8$ million in the second quarter of 2008 compared to a net loss of $\$ 3.4$ million for the same period in 2007. Although the Company’s Investment Management segment was negatively impacted by the non-cash, non-deductible compensation charge at Westfield, revenue growth for the second quarter 2008 was $4 \%$ compared to the same period in 2007. Investment Management revenues for the second quarter of 2008 were $\$ 35.3$ million, or $31 \%$ of total segment revenues, compared to $\$ 34.0$ million, or $34 \%$ of total segment revenues for the same period in 2007. The increase in revenues was primarily driven by the growth of the Investment Managers’ AUM. The Investment Managers’ AUM grew approximately $5 \%$, or $\$ 1.0$ billion to $\$ 22.9$ billion compared to $\$ 21.9$ billion for the same period in 2007. AUM growth was driven by net flows and market appreciation. Net flows for the 12 months ended June 30, 2008 was $\$ 850$ million, and market appreciation for the same period was $\$ 187$ million. Total expenses, including minority interest, at the Investment Management firms for the second quarter of 2008 increased $\$ 51.0$ million, to $\$ 90.4$ million, compared to $\$ 39.4$ million for the same period in 2007. Included in the Investment Managers' total expenses for the second quarter of 2008 was the non-cash, non-deductible compensation charge of \$66 million at Westfield, compared to the non-cash impairment charges of $\$ 17.9$ million at DGHM for the second quarter of 2007. AUM at June 30, 2008, for the Investment Managers, were $\$ 22.9$ billion, a decrease of $\$ 128$ million from December 31, 2007. Market depreciation for the first half of 2008 outpaced the Investment Managers’ net flows of $\$ 422$ million.

The Company's Wealth Advisory segment reported net income of $\$ 1.3$ million in the second quarter of 2008 compared to net income of $\$ 0.9$ million for the same period in 2007. Wealth Advisory revenues for the second quarter of 2008 were $\$ 12.9$ million, or $11 \%$ of total segment revenues, compared to $\$ 8.0$ million, or $8 \%$ of total segment revenues for the same period in 2007. Total revenue increased $\$ 4.9$ million, or $62 \%$ for the second quarter of 2008 compared to the same period in 2007 . Total expenses, including minority interest, at the Wealth Advisory firms increased $\$ 4.1$ million, or $65 \%$, to $\$ 10.5$ million, compared to $\$ 6.4$ million for the same period in 2007. The increase in the Wealth Advisory firms' revenues and expenses for the second quarter 2008, compared to the same period in 2007, was attributed to the acquisition and consolidation of DTC and BOS, respectively. AUM at June 30, 2008 for the Wealth Advisors was $\$ 9.7$ billion, an increase of $\$ 650$ million from December 31, 2007, which included the acquired AUM of DTC of $\$ 908$ million.

The income tax expense for the second quarter of 2008 was $\$ 0.4$ million, as compared to $\$ 1.4$ million for the same period of 2007. The effective tax rate and expense for the second quarter of 2008 was impacted by the non-deductible compensation charge at Westfield, and the non-deductible goodwill impairment charge at FPB. See Part I, Item 1 "Notes to Unaudited Consolidated Financial Statements Note 10: Income Taxes" for further detail.

## Critical Accounting Policies

Critical accounting policies are reflective of significant judgments and uncertainties, and could potentially result in materially different results under different assumptions and conditions. The Company believes that its most critical accounting policies upon which its financial condition depends and which involve the most complex or subjective decisions or assessments are as follows:

## Valuation of Goodwill/Intangible Assets and Analysis for Impairment

Acquisitions are accounted for using the purchase method of accounting whereby assets acquired and liabilities assumed are recorded at their fair value. Identifiable intangible assets acquired are primarily comprised of investment management advisory contracts and core deposit intangibles. The values of these intangible assets were estimated using valuation techniques primarily based on discounted cash flow analysis. The recognized intangible is then amortized over the

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period the assets are expected to contribute to the cash flows of the Company which is considered to be its useful life. The intangible assets are amortized using either an accelerated method or the straight-line method based upon the projected cash flows the Company will receive.

Intangible assets with finite lives are subject to impairment tests in accordance with FASB Statement No. 144 "Accounting for the Impairment or Disposal of Long-Lived Assets". The carrying value of the investment advisory contracts and core deposit intangibles are reviewed for impairment whenever events or changes in circumstances indicate that their carrying amount may not be fully recoverable. Assets under management are analyzed to determine if there has been significant outflows since acquisition that could indicate possible impairment of the advisory contracts. Deposit levels and interest rate changes are reviewed for banks with core deposit intangibles to determine if there is potential impairment. Impairment is recognized if the carrying value exceeds the sum of the undiscounted expected future cash flows from the intangible assets. The impairment loss is then based on the difference between the carrying value of the intangible and its estimated fair value.

The Company makes certain estimates and assumptions that affect the determination of the expected future cash flows from the advisory contracts and the core deposit intangibles. These estimates and assumptions include account attrition, market appreciation for assets under management, discount rates and anticipated fee rates, interest rates, projected costs and other factors. Significant changes in these estimates and assumptions could cause a different valuation for the intangible assets. Changes in the original assumptions could change the amount of the intangible recognized and the resulting amortization. Subsequent changes in assumptions could result in recognition of impairment of the intangible assets.

Goodwill is recognized in an acquisition where the purchase price exceeds the fair market value of the net tangible and identifiable intangible assets. Goodwill is not amortized, but rather is subject to ongoing periodic impairment tests upon the occurrence of significant adverse events or changes in circumstances that indicate impairment is probable and at least annually in accordance with FASB Statement No. 142, "Goodwill and Other Intangible Assets" ("FAS 142"). Goodwill is tested at the affiliate partner level which is one level below our operating segments. See Item 1A. "Risk Factors" in the Company's Annual Report on Form 10-K, for the year ended December 31, 2007. Goodwill impairment testing was performed during the fourth quarter of 2007 using a combination of discounted cash flow analysis and market multiples. At that time, the Company determined that goodwill was impaired at Gibraltar, and has since determined that goodwill at FPB was impaired both in the first and second quarters of 2008. See Part I, Item 1 "Notes to Unaudited Consolidated Financial Statements Note 8: Goodwill and Intangible Assets" for further detail. Management will perform the 2008 annual goodwill impairment test in the fourth quarter.

Significant assumptions used to test goodwill for impairment include estimated discount rates and the timing and amount of projected cash flows. The discounted cash flow analysis is based on the projected net cash flows discounted at a rate that reflects both the current return requirements of the market and the risks inherent in the specific entity that is being tested. These assumptions are susceptible to change based on changes in economic conditions and other factors. Any change in the estimates which the Company uses to determine the carrying value of the Company's goodwill and identifiable intangible assets, or which otherwise adversely affects their value or estimated lives could adversely affect our results of operations.

## Allowance for Loan Losses

The allowance for loan losses is established through a charge to operations. When management believes that the collection of a loan's principal balance is unlikely, the principal amount is charged against the allowance. Recoveries on loans that have been previously charged-off are credited to the allowance as amounts are received.

The allowance for loan losses is determined using a systematic analysis and a disciplined procedure based on historical experience, product types, and industry benchmarks. The allowance is segregated into three components: "general," "specific" and "unallocated." The general component is determined by applying coverage percentages to groups of loans based on risk. The Banks routinely review loans to assess the inherent risk and assign risk ratings to each loan individually. Coverage percentages applied are determined based on industry practice and management's judgment. The specific component is established by allocating a portion of the allowance for loan losses to individual classified loans on the basis of specific circumstances and assessments. The unallocated component supplements the first two components based on management's judgment of the effect of current and forecasted economic conditions on borrowers' abilities to repay, an evaluation of the allowance for loan losses in relation to the size of the overall loan portfolio, and consideration of the relationship of the allowance for loan losses to non-accrual loans, net charge-off trends, and other factors. While this evaluation process utilizes historical and other objective information, the classification of loans and the establishment of the allowance for loan losses rely to a great extent on the judgment and experience of management.

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During the second quarter, the allowance for loan losses was increased $\$ 31.9$ million to provide for additional losses and decreased $\$ 22.9$ million for charged-off loans to $\$ 97.9$ million. This increase reflects the higher level of non-accrual, past-due, and classified loans, as well as continued growth in the loan portfolio.

While management evaluates currently available information in establishing the allowance for loan losses, future adjustments to the allowance may be necessary if economic conditions differ substantially from the assumptions used in making the evaluations. In addition, various regulatory agencies, as an integral part of their examination process, periodically review a financial institution’s allowance for loan losses. Such agencies may require the financial institution to recognize additions to the allowance based on their judgments about information available to them at the time of their examination.

## Stock-Based Compensation

The Company's stock-based compensation plans include stock options, restricted stock and employee stock purchase plans that encourage and enable the officers, employees, non-employee directors and other key persons of the Company to acquire a proprietary interest in the Company.

The fair value of each stock option award is estimated on the date of grant using the Black-Scholes option-pricing model that is based on the expected term of the option, the expected volatility, dividend yield, risk free rate and the exercise price. The BlackScholes model is most sensitive to changes in the expected volatility and expected term. Expected volatility is determined based on historical volatility of the Company's stock, historical volatility of industry peers and other factors. The Company uses historical data to estimate employee option exercise behavior, and post-vesting cancellation for use in determining the expected life assumption. The risk-free rate is determined on the grant date of each award using the yield on a U.S. Treasury zero-coupon issue with a remaining term that approximates the expected term for the award. The dividend yield is based on expectations of future dividends paid by the Company and the market price of the requisite service period of the option. Options issued to retirement eligible employees are expensed on the date of grant. Option expense, related to options granted to employees who will become retirement eligible during the vesting period, are amortized over the period until the employee becomes retirement eligible.

In the six months ended June 30, 2008, the Company granted approximately 631 thousand options. Those stock options were valued using the Black-Scholes model utilizing an expected term of approximately 6.5 years and a $36 \%$ volatility. All stock options are issued with an exercise price equal to the closing stock price of the Company's stock except for 272 thousand options that were issued to executives of the Company on May 15. Those options were issued with a strike price of $\$ 20.37$ when the closing stock price was $\$ 9.13$. Stock compensation expense in the second quarter and first six months of 2008 from grants of stock options amounted to $\$ 1.1$ million and $\$ 2.3$ million, respectively.

The Company also grants restricted stock to employees with vesting periods from 3 to 5 years. Restricted stock awards are valued based on the closing pricing of the Company's common stock on the date of grant and amortized over the term the award is restricted. Stock compensation expense in the second quarter and first six months of 2008 from grants of restricted stock amounted to $\$ 718$ thousand and $\$ 1.2$ million, respectively.

## Tax estimates

The Company accounts for income taxes by deferring income taxes based on estimated future tax effects of differences between the tax and book basis of assets and liabilities considering enacted tax laws. These differences result in deferred tax assets and liabilities, which are included in the Company's consolidated balance sheets. The Company also will assess the likelihood that any deferred tax assets will be recovered from future taxable income and establish a valuation allowance for those assets determined to not likely be recoverable. Management judgment is required in determining the amount and timing of recognition of the resulting deferred tax assets and liabilities, including projections of future taxable income. Although the Company has determined that a valuation allowance is not required for deferred tax assets at June 30, 2008, there is no guarantee that these assets will ultimately be realized.

Due to the continued historical ability of the Company to generate taxable income, management believes it is more likely than not that the balance of deferred tax assets at June 30, 2008 is realizable and no valuation allowance is needed.
The Company estimated the quarterly income tax on actual earnings to date and not on a projected annual effective tax rate. See Part I, Item 1 "Notes to Unaudited Consolidated Financial Statements Note 10: Income Taxes" for further detail.

## Financial Condition

Total Assets. Total assets increased $\$ 364.4$ million, or 5\%, to $\$ 7.2$ billion at June 30, 2008 from $\$ 6.8$ billion at December 31, 2007. This increase was primarily driven by organic growth in loans which were funded by additional Federal Home Loan Bank borrowings and deposits.


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Investments. Total investments (consisting of investment securities available-for-sale, and held-to-maturity) increased \$65.8 million, or $10 \%$, to $\$ 736.3$ million, or $10 \%$ of total assets, at June 30 , 2008, from $\$ 670.5$ million, or $10 \%$ of total assets, at December 31, 2007. The Banks acquire securities for various purposes such as providing a source of income through interest income or subsequent sale of the securities, liquidity, and to manage interest rate and liquidity risk. See Part I, Item 1 "Notes to Unaudited Consolidated Financial Statements Note 4: Investments" for a summary of the Company's investment securities.

Loans held for sale. Loans held for sale increased $\$ 6.8$ million, or $100 \%$, to $\$ 13.6$ million at June 30, 2008 from $\$ 6.8$ million at December 31, 2007. This increase was primarily the result of the timing of loan sales and the type of residential loans originated at the Banks. The Banks sell a majority of their fixed rate residential loan originations and hold the majority of variable rate loans to mitigate interest rate risk.

Loans. Total portfolio loans increased $\$ 336.2$ million, or $6 \%$, to $\$ 5.6$ billion, or $78 \%$ of total assets, at June 30, 2008, from $\$ 5.3$ billion, or $77 \%$ of total assets, at December 31, 2007. This increase was primarily driven by organic growth of commercial and residential loans which increased $\$ 170.1$ million, or $7 \%$, and $\$ 120.7$ million, or $7 \%$, respectively. See Part I, Item 1 "Notes to Unaudited Consolidated Financial Statements Note 6: Loans Receivable" for a summary of the Company's loan portfolio by geography.

Risk Elements. The Company's non-performing assets include non-accrual loans, other real estate owned ("OREO"), and repossessed assets. OREO consists of real estate acquired through foreclosure proceedings and real estate acquired through acceptance of a deed in lieu of foreclosure. In addition, the Company may, under certain circumstances, restructure loans as a concession to a borrower.

Non-performing assets increased $\$ 56.0$ million, or $104 \%$, to $\$ 109.8$ million, or $1.53 \%$ of total assets, at June 30 , 2008, from $\$ 53.8$ million, or $0.79 \%$ of total assets, at December 31, 2007. Total non-accrual loans at June 30, 2008 were $\$ 105.1$ million, an increase of $\$ 52.5$ million, or $100 \%$, from $\$ 52.6$ million at December 31, 2007. The increase in non-accrual loans was primarily driven by the deterioration in the real estate market in Southern California.

The Company also has OREO and repossessed assets of $\$ 4.2$ million and $\$ 0.5$ million, respectively, at June 30, 2008. At December 31, 2007 OREO and repossessed assets were $\$ 0.7$ million and $\$ 0.5$ million, respectively. OREO increased $\$ 3.5$ million in the first half of 2008. The OREO assets on the Company's books consist of six properties that the Company is currently marketing for sale.

At June 30, 2008, loans with an aggregate balance of $\$ 30.5$ million, or $0.55 \%$ of total loans, were $30-89$ days past due, an increase of $\$ 8.2$ million, or $36 \%$, as compared to $\$ 22.4$ million at December 31, 2007. The Company believes most of these loans are adequately secured at the present time and the payment performance of these borrowers varies from month to month. Further deterioration in the real estate market where the collateral is located or the local economy could lead to these delinquent loans going to a non-accrual status and a corresponding downgrade of the credit. Downgrades would generally result in additional provision for loan loss expenses.

The Company discontinues the accrual of interest on a loan when the collectability of principal or interest is in doubt. In certain instances, loans that have become 90 days past due may remain on accrual status if the Company believes that full principal and interest due on the loan is collectible. There were no loans 90 days past due, but still accruing, as of June 30, 2008 or December 31, 2007.

Non-performing assets and delinquent loans are impacted by factors such as the economic conditions in our Banks' locations, interest rates, and seasonality. These factors are generally not within the Company's control. A decline in market values of the collateral for the non-performing assets could result in additional future expense depending on the timing and severity of the decline. The Banks continue to evaluate the underlying collateral of each non-accrual loan and pursue the collection of interest and principal. Where appropriate, the Banks obtain updated appraisals on the collateral.

The Banks’ management adversely classifies certain loans using an internal rating system based on criteria established by federal bank regulatory authorities. These loans evidence weakness or potential weakness related to repayment history, the borrower's financial condition, or other factors. Delinquent loans may or may not be adversely classified depending upon management's judgment with respect to each individual loan. Classified loans are classified as either substandard, loss, or doubtful based on the rating system adopted by the Company. At June 30, 2008, the Company had classified loans of $\$ 245.4$ million, an increase of $\$ 125.3$ million, or $104 \%$, as compared to $\$ 120.1$ million at December 31, 2007. Impaired loans are generally included with the balance of classified loans. The increase in classified loans reflects a decline in the valuation of collateral and or a deterioration of the credit worthiness of the borrower. Impaired loans totaled $\$ 170.1$ million as of June 30, 2008, an increase of $\$ 120.1$ million as compared to $\$ 50.0$ million at December 31, 2007. See Part I, Item 1 "Notes to Unaudited Consolidated Financial Statements Note 6: Loans Receivable" for a summary of the Private Banking credit quality data by geography.

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Allowance for Credit Losses. The allowance for loan losses and the reserve for unfunded loan commitments when combined are referred to as the allowance for credit losses. The allowance for loan losses is reported as a reduction of outstanding loan balances and the reserve for unfunded loan commitments is included within other liabilities. At June 30, 2008, the allowance for credit losses totaled $\$ 103.2$ million and was comprised of the allowance for loan losses of $\$ 97.9$ million and the reserve for unfunded loan commitments of $\$ 5.3$ million. The allowance for credit losses increased $\$ 26.1$ million, or 34\%, from December 31, 2007. This increase reflects the higher level of non-accrual, past-due, and classified loans as well as continued growth in the loan portfolio. An analysis of the risk in the loan portfolio as well as management judgment is used to determine the estimated appropriate amount of the allowance for credit losses.

The following table is an analysis of the Company's allowance for credit losses for the periods indicated:

## Ending gross loans

Allowance for loan losses, beginning of period
Provision for loan losses
Charge-offs
Recoveries
Allowance for loan losses, end of period
Reserve for unfunded loan commitments, beginning of period
(Credit)/provision for unfunded loan commitments
Reserve for unfunded loan commitments, end of period
Allowance for credit losses, end of period
Allowance for loan losses to ending gross loans
Allowance for credit losses to ending gross loans

| $\begin{gathered} \text { At and for the } \\ \text { Three Months Ended June 30, } \end{gathered}$ |  | At and for the <br> Six Months Ended June 30, |  |
| :---: | :---: | :---: | :---: |
| 2008 | 2007 | 2008 | 2007 |
| (In thousands) |  |  |  |
| \$5,596,065 | \$4,586,161 | \$5,596,065 | \$4,586,161 |
| 88,953 | 44,555 | 70,992 | 43,387 |
| 31,904 | 745 | 51,552 | 1,921 |
| $(22,943)$ | (140) | $(24,711)$ | (150) |
| 7 | 665 | 88 | 667 |
| \$ 97,921 | \$ 45,825 | \$ 97,921 | \$ 45,825 |
| \$ 6,147 | \$ 5,748 | \$ 6,055 | \$ 5,585 |
| (892) | 422 | (800) | 585 |
| \$ 5,255 | \$ 6,170 | \$ 5,255 | \$ 6,170 |
| \$ 103,176 | \$ 51,995 | \$ 103,176 | \$ 51,995 |
| 1.75\% | 1.00\% | 1.75\% | 1.00\% |
| 1.84\% | 1.13\% | 1.84\% | 1.13\% |

See Part 1, Item 1 "Notes to Unaudited Consolidated Financial Statements Note 7: Allowance for Credit Losses" for a summary of the allowance for credit losses by geography.

While management evaluates currently available information in establishing the allowance for loan losses, future adjustments to the allowance may be necessary if economic conditions differ substantially from the assumptions used in making the evaluations. In addition, various regulatory agencies, as an integral part of their examination process, periodically review a financial institution's allowance for loan losses and carrying amounts of OREO. Such agencies may require the financial institution to recognize additions to the allowance based on their judgments about information available to them at the time of their examination.

Stock in Federal Home Loan Banks and Bankers Bank. Stock in Federal Home Loan Banks ("FHLB") and Bankers Bank increased $\$ 12.4$ million, or $25 \%$, to $\$ 61.8$ million at June 30, 2008 from $\$ 49.4$ million at December 31, 2007. The increase was driven by the increased level of advances in FHLB Borrowings to fund portions of the Banks’ loan growth and to fund the repurchase of other long-term debt. As members of the FHLB, the Banks are required to invest in FHLB stock based on a percentage of outstanding advances. The minimum requirements vary depending on the FHLB membership.

Goodwill. Goodwill decreased $\$ 32.2$ million, or $9 \%$, to $\$ 317.7$ million at June 30, 2008 from $\$ 349.9$ million at December 31, 2007. The decrease is driven by the $\$ 34.3$ million impairment loss recognized at FPB See Part I, Item 1 "Notes to Unaudited Consolidated Financial Statements Note 8: Goodwill and Intangible Assets" for further detail. The decrease in goodwill was slightly offset by the additional goodwill purchased with the DTC acquisition on February 1, 2008 and the additional goodwill resulting from the Company's January 2, 2008 3\% ownership increase in BOS.

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Intangible Assets. Intangible assets decreased $\$ 6.8$ million, or $6 \%$, to $\$ 101.6$ million at June 30, 2008 from $\$ 108.3$ million at December 31, 2007. $\$ 3.7$ million, or $55 \%$, of the decrease was driven by the intangible impairment loss recognized at FPB See Part I, Item 1 "Notes to Unaudited Consolidated Financial Statements Note 8: Goodwill and Intangible Assets" for further detail. Other drivers of the decrease include the amortization recorded in the first half of 2008. The decrease in intangibles was slightly offset by the additional intangibles purchased with the DTC acquisition on February 1, 2008 and the additional intangibles resulting from the Company’s January 2, 2008 3\% ownership increase in BOS.

Deposits. The Company experienced an increase in total deposits of $\$ 87.5$ million, or $2 \%$, to $\$ 4.5$ billion, or $62 \%$ of total assets, at June 30, 2008, from $\$ 4.4$ billion, or $64 \%$ of total assets, at December 31, 2007. The increase in deposits is primarily driven by the organic growth at several of the Company’s Banks. The Banks have also increased their use of brokered CDs to assist with funding new loan growth. The following table shows the composition of our deposits at June 30, 2008 and December 31, 2007:

Demand deposits (non-interest bearing)
NOW
Savings
Money market
Certificates of deposit under \$100,000
Certificates of deposit $\$ 100,000$ or greater Total

| June 30, 2008 |  | December 31, 2007 |  |
| :---: | :---: | :---: | :---: |
| Balance | As a \% of Total | Balance | As a \% of Total |
| (In thousands) |  |  |  |
| \$ 783,182 | 17.6\% | \$ 758,696 | 17.3\% |
| 433,300 | 9.7 | 431,927 | 9.9 |
| 232,717 | 5.2 | 256,803 | 5.9 |
| 1,616,692 | 36.2 | 1,794,366 | 41.0 |
| 598,132 | 9.3 | 187,341 | 4.3 |
| 798,584 | 22.0 | 945,968 | 21.6 |
| \$4,462,607 | 100.0\% | \$4,375,101 | 100.0\% |

Borrowings. Total borrowings (consisting of FHLB borrowings, federal funds purchased, securities sold under agreements to repurchase ("repurchase agreements") junior subordinated debentures, and other long-term debt) increased $\$ 314.7$ million, or $19 \%$, to $\$ 1.9$ billion at June 30, 2008 from $\$ 1.6$ billion at December 31, 2007. FHLB borrowings (net of unamortized fair valuation adjustments) increased $\$ 349.5$ million, or $42 \%$. The increase in FHLB borrowings was used to repurchase other long-term debt and to fund a portion of loan demand. Repurchase agreements increased $\$ 35.1$ million, or $13 \%$. Repurchase agreements are generally used for commercial accounts with an overnight sweep feature. Federal funds purchased increased $\$ 124.0$ million. Federal funds purchased provide short-term liquidity to the Banks and balances vary on a daily basis based on funding requirements. Junior subordinated debentures and other long-term debt decreased $\$ 194.0$ million or $37 \%$, to $\$ 331.6$ million at June 30, 2008 from $\$ 525.6$ million at December 31, 2007. The Company repurchased $\$ 194.0$ million of its Notes. As a result of the repurchases, the Company replaced the debt with lower cost funding. In conjunction with the repurchase of the Notes, the Company realized a pre-tax gain on retirement of debt of $\$ 8.6$ million and $\$ 19.9$ million for the three and six months ended June 30,2008 , respectively.

Other liabilities. Other liabilities decreased $\$ 16.9$ million, or $11 \%$, to $\$ 130.7$ million at June 30, 2008 from $\$ 147.6$ million at December 31, 2007. The decrease is due to the payments on the 2007 accrued compensation, the reduction in the Company's deferred acquisition obligations to DGHM and Anchor as a result of the payments made in the first quarter of 2008 pursuant to the terms of the acquisition agreements, and due to the reduction made to the DGHM contingent liability to reflect lower estimated contingent payments that were previously accrued for as of the date of acquisition.

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## Liquidity

Liquidity is defined as the Company's ability to generate cash adequate to meet its needs for day-to-day operations and material long and short-term commitments. The Company manages its liquidity based on demand, commitments, specific events and uncertainties to meet current and future financial obligations of a short-term nature. The Company's objective in managing liquidity is to respond to the needs of depositors and borrowers as well as to earnings enhancement opportunities in a changing marketplace.

Management is responsible for establishing and monitoring liquidity targets as well as strategies to meet these targets. In general, the Company maintains a relatively high degree of liquidity.

At June 30, 2008, consolidated cash and cash equivalents and securities available-for-sale amounted to $\$ 888.3$ million, or $12 \%$ of total assets of the Company. This compares to $\$ 843.9$ million, or $12 \%$ of total assets, at December 31, 2007. The Banks use a portion of their securities as collateral for borrowings and other purposes which reduces the amount of securities they could sell in the short-term.

Bank Liquidity. The Banks are each a member of their regional FHLB, and as such, have access to short and long-term borrowings from those institutions. At June 30, 2008, the Banks had available credit of $\$ 465.5$ million from the various FHLBs. Liquid assets (i.e., cash and due from banks, federal funds sold, and investment securities available-for-sale, less the portion used as collateral) and FHLB borrowing capacity of the Banks totaled $\$ 1.0$ billion at June 30 , 2008, which equals $17 \%$ of the Banks' total liabilities and $15 \%$ of the Banks' total assets. In addition to FHLB borrowings, the Banks have access to brokered CD's, federal funds lines, and repurchase agreements. In addition to the above liquidity, the Banks have access to the Federal Reserve Banks' Discount Window facility which can provide short-term liquidity as "lender of last resort." Access to borrowings, including the Federal Reserve Discount Window, may be dependent on available collateral and, in the case of FPB, regulatory approval. Management believes that the Banks have adequate liquidity to meet their commitments for the foreseeable future.

Effective January 1, 2008, the Company adopted FASB Statement No. 157 and, as a result, has classified certain financial assets and liabilities as Level 1, 2 or 3 within the fair value hierarchy set forth in FAS 157. As noted in Part I, Item 1 "Notes to Unaudited Consolidated Financial Statements Note 5: Fair Value Measurements", a majority of the Company's fair value measurements utilize Level 2 inputs. The Company's Level 2 financial instruments consist primarily of available for sale debt securities. These debt securities were initially valued at their transaction price and subsequently valued based on reportable trades, benchmark yields, broker/dealer quotes, bids, offers, issuers spreads, credit ratings and other industry and economic events. Such inputs are observable in the market or can be derived principally from or corroborated by observable market data.

Liquidity at the Holding Company should also be considered separately from the consolidated liquidity as there are restrictions on the ability of the Banks to distribute funds to the Holding Company. The Holding Company's primary sources of funds are dividends from its affiliate partners, primarily the investment managers and wealth advisors, and access to the money and capital markets.

In the third quarter of 2008, the Company issued 18.4 million shares of common stock in a public offering and raised approximately $\$ 104.9$ million, net of the underwriting discount. The Company also expects to raise another $\$ 75$ million in the third quarter from a private issuance of common and preferred stock. The total estimated proceeds in the third quarter, net of all fees and costs is approximately $\$ 173$ million. The purpose of this additional equity was primarily to strengthen the Company's capital base, including providing future capital for potential resolution of its classified loans, to provide growth capital for its affiliates and for general corporate purposes.

In addition, at June 30, 2008, the Holding Company had $\$ 10$ million of $4.20 \%$ fixed rate notes receivable from Boston Private Bank due July 2009. In the second quarter of 2008, Boston Private Bank and Gibraltar repaid $\$ 96.5$ million of the intercompany notes.

In January of 2008, the Company entered into a Credit Agreement (the "Credit Agreement") with SunTrust Bank as administrative agent to provide a committed line of credit. The Credit Agreement provided for a line of credit (the "Line") to be made available to the Company in an amount up to $\$ 75$ million with a group of unaffiliated banks. The purpose of the Line was to refinance indebtedness outstanding, to finance working capital needs, permitted investments, dividends and acquisitions, and for other general corporate purposes of the Company and its subsidiaries. The Company was required to comply with certain affirmative and negative covenants and maintain various financial ratios including without limitation various minimum capital and loan loss ratios in conjunction with the Line. Interest on the Line was based on a floating rate.

As a result of the Westfield re-equitization in the second quarter of 2008, the impairment charges at FPB, and the substantial increase in the provision for loan losses in the past year the Company was out of compliance with certain ratios and covenants required under the Credit Agreement in the first and second quarters of 2008. Given the equity raise in the third quarter of 2008 and considering the restrictive covenants on the Credit Agreement, the Company has decided to terminate the Line in the third quarter of
2008. On August 5, 2008 the Company gave written notification of termination of the Line to SunTrust Bank, the lead lender in the bank group. The Company will write off the unamortized loan origination costs of approximately $\$ 0.3$ million in the third quarter of 2008 as a result of terminating the Line. There are no prepayment penalties associated with terminating the Line. The notice of termination is effective three business days after delivery. The Company intends to negotiate a new line with a lower credit balance with less restrictive covenants. The Company does not believe the termination of the Line will have a material impact on liquidity.

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At June 30, 2008, the estimated cash payments accrued under deferred purchase obligations was approximately $\$ 1.1$ million which is to be paid in 2008 and 2009. The timing of these payments varies depending on the specific terms of each business acquisition agreement. Variability exists in these estimated cash flows because certain payments may be based on amounts yet to be determined, such as earn out agreements that may be based on adjusted earnings, revenues or selected AUM.

Additionally, the Company along with several of the Company's majority-owned affiliate partners have put and call options that would require the Company to purchase (and the majority-owned affiliate partners to sell) the remaining minority ownership interests in these companies at the then fair market value. Future payments under these put and call options can not be estimated accurately due to the unpredictability of exercises of those rights and fair market values at future dates.

The Company is required to pay interest quarterly on its junior subordinated debentures and other long-term debt. The estimated cash outlay for the interest payments in 2008 is approximately $\$ 20.6$ million. The Company presently plans to pay cash dividends on its common stock on a quarterly basis. Based on the dividends previously paid in 2008, the reduced dividend rate announced in the third quarter of 2008, from $\$ 0.10$ per share to $\$ 0.01$ per share, and estimated shares outstanding, including the additional shares issued in the third quarter of 2008, the Company estimates the amount to be paid out in 2008 for dividends to shareholders will be approximately $\$ 8.5$ million.

The Company may from time to time seek to retire or purchase its outstanding debt through cash purchases and/or exchanges for equity securities, in open market purchases, privately negotiated transactions or otherwise. Such repurchases or exchanges, if any, will depend on prevailing market conditions, the Company's liquidity requirements, contractual restrictions and other factors. The amounts involved may be material.

The Company believes that the Holding Company has adequate liquidity to meet its commitments for the foreseeable future. Liquidity at the Holding Company is dependent upon the liquidity of its subsidiaries. The Company believes that the subsidiaries are well capitalized, and the Banks also have access to borrowings from the FHLB and other sources as more fully described in the Company’s Annual Report on Form 10-K for the year ended December 31, 2007.

## Capital Resources

The Company's stockholders' equity at June 30 , 2008 was $\$ 641.6$ million, or $9 \%$ of total assets, compared to $\$ 662.5$ million, or $10 \%$ of total assets at December 31, 2007. The decrease in stockholders' equity in the first six months of 2008 was the result of the current period net loss, dividends paid to stockholders, and the change in accumulated other comprehensive loss. The decreases were partially offset by the common stock issued for acquisitions, including contingent payments, proceeds from options exercised including tax benefits, if any, common stock issued in connection with stock grants to employees, and stock issued in connection with the Company's employee stock purchase plan.

As a bank holding company, the Company is subject to various regulatory capital requirements administered by federal agencies. Failure to meet minimum capital requirements can result in certain mandatory, and possibly additional discretionary actions by regulators that, if undertaken, could have a material effect on the Company's financial statements. For example, under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Banks, which are wholly owned subsidiaries of the Company, must each meet specific capital guidelines that involve quantitative measures of each of the Bank's assets and certain off-balance sheet items as calculated under regulatory accounting standards. The Bank's respective capital amounts and classifications are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors. Similarly, the Company is also subject to capital requirements administered by the Federal Reserve with respect to certain non-banking activities, including adjustments in connection with off-balance sheet items.

On May 27, 2008, in connection with its most recent examination by the FDIC, the members of the Board of Directors of FPB entered into an informal supervisory agreement (a memorandum of understanding) with the FDIC and the California Commissioner of Financial Institutions to address certain matters raised in the examination. Disclosure of FDIC examination matters and the related terms of the memorandum of understanding are prohibited. Compliance with the terms of the memorandum of understanding is not expected to have a material adverse effect on the Company.

To be categorized as "well capitalized" the Company and the Banks must maintain minimum total risk-based, Tier I risk-based, and Tier I leverage ratios as set forth in the following table. In addition, the Company and the Banks cannot be subject to any written agreement, order or capital directive or prompt corrective action to be considered "well capitalized".

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As of June 30, 2008, the Company and all the Banks have capital ratios above the minimum standards to be considered well capitalized. Due to the supervisory agreement between the FDIC and FPB, the Company and FPB can only be classified as adequately capitalized. As of June 30, 2008, except for FPB, all of the Banks meet the FDIC requirements under the regulatory framework for prompt corrective action to be categorized as well capitalized.

The Company contributed an additional $\$ 22$ million in the second quarter of 2008 to FPB and $\$ 3.8$ million in the third quarter. These capital contributions were needed for FPB to meet applicable regulatory capital requirements.

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The following table presents actual capital amounts and regulatory capital requirements as of June 30, 2008 and December 31, 2007:

| Actual |  | For Capital <br> Adequacy Purposes |  | To Be Well Capitalized Under Prompt Corrective Action Provisions |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Amount | Ratio | Amount | Ratio | Amount | Ratio |
|  |  | (In thousands) |  |  |  |
| \$562,310 | 10.85\% | \$ 414,763 | >8.0\% | \$518,454 | >10.0\% |
| 217,166 | 10.99 | 158,020 | 8.0 | 197,526 | 10.0 |
| 126,337 | 10.43 | 96,904 | 8.0 | 121,131 | 10.0 |
| 70,824 | 12.83 | 44,147 | 8.0 | 55,183 | 10.0 |
| 122,695 | 11.51 | 85,244 | 8.0 | 106,555 | 10.0 |
| 31,016 | 11.11 | 22,325 | 8.0 | 27,906 | 10.0 |
| 484,656 | 9.35 | 207,382 | 4.0 | 311,072 | 6.0 |
| 192,466 | 9.74 | 79,010 | 4.0 | 118,515 | 6.0 |
| 112,849 | 9.32 | 48,452 | 4.0 | 72,678 | 6.0 |
| 63,517 | 11.51 | 22,073 | 4.0 | 33,110 | 6.0 |
| 109,338 | 10.26 | 42,622 | 4.0 | 63,933 | 6.0 |
| 27,481 | 9.85 | 11,162 | 4.0 | 16,744 | 6.0 |
| 484,656 | 7.24 | 267,790 | 4.0 | 334,738 | 5.0 |
| 192,466 | 6.61 | 116,488 | 4.0 | 145,611 | 5.0 |
| 112,849 | 9.39 | 48,067 | 4.0 | 60,084 | 5.0 |
| 63,517 | 9.57 | 26,554 | 4.0 | 33,193 | 5.0 |
| 109,338 | 7.74 | 56,490 | 4.0 | 70,613 | 5.0 |
| 27,481 | 8.11 | 13,555 | 4.0 | 16,944 | 5.0 |

As of December 31, 2007:

| Total risk-based capital |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Company | $\$ 535,525$ | $10.84 \%$ | $\$ 395,263$ | $>8.0 \%$ | $\$ 494,079$ | $>10.0 \%$ |
| Boston Private Bank | 202,392 | 10.87 | 149,000 | 8.0 | 186,251 | 10.0 |
| Borel | 117,309 | 10.76 | 87,223 | 8.0 | 109,029 | 10.0 |
| FPB | 49,203 | 8.90 | 44,222 | 8.0 | 55,278 | 10.0 |
| Gibraltar | 118,049 | 11.00 | 85,815 | 8.0 | 107,269 | 10.0 |
| Charter | 32,465 | 11.92 | 21,788 | 8.0 | 27,235 | 10.0 |
| Tier I risk-based |  |  |  |  |  |  |
| Company | 465,285 | 9.42 | 197,632 | 4.0 | 296,448 | 6.0 |
| Boston Private Bank | 179,100 | 9.62 | 74,500 | 4.0 | 111,750 | 6.0 |
| Borel | 105,198 | 9.65 | 43,612 | 4.0 | 65,418 | 6.0 |
| FPB | 42,061 | 7.61 | 22,111 | 4.0 | 33,167 | 6.0 |
| Gibraltar | 105,643 | 9.85 | 42,908 | 4.0 | 64,361 | 6.0 |
| Charter | 29,761 | 10.93 | 10,894 | 4.0 | 16,341 | 6.0 |
| Tier I leverage capital |  |  |  |  |  |  |
| Company | 465,285 | 7.28 | 255,734 | 4.0 | 319,668 | 5.0 |
| Boston Private Bank | 179,100 | 6.54 | 109,567 | 4.0 | 136,959 | 5.0 |
| Borel | 105,198 | 9.14 | 46,028 | 4.0 | 57,535 | 5.0 |
| FPB | 42,061 | 7.14 | 23,576 | 4.0 | 29,469 | 5.0 |
| Gibraltar | 105,643 | 7.53 | 56,122 | 4.0 | 70,152 | 5.0 |
| Charter | 29,761 | 8.91 | 13,359 | 4.0 | 16,698 | 5.0 |

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Results of Operations for the Three and Six Months Ended June 30, 2008 versus June 30, 2007
Net (Loss)/Income. The Company recorded a net loss for the three and six months ended June 30, 2008 of $\$ 80.6$ million, or $\$(2.11)$ per diluted share, and $\$ 90.5$ million or, $\$(2.39)$ per diluted share, respectively. Net income for the same periods in 2007 were $\$ 4.8$ million, or $\$ 0.13$ per diluted share, and $\$ 17.9$ million, or $\$ 0.47$ per diluted share, respectively.

Selected financial highlights are presented in the table below.

|  | Three Months Ended June 30, |  |  | Six Months Ended June 30, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | \% |  |  | \% |
|  | 2008 | 2007 | Change | 2008 | 2007 | Change |
| (In thousands, except per share data) Net interest income | \$ 51,779 | \$44,238 | 17\% | \$101,450 | \$ 87,622 | 16\% |
| Fees and other income | 68,182 | 52,332 | 30\% | 135,840 | 100,972 | 35\% |
| Total revenue | 119,961 | 96,570 | 24\% | 237,290 | 188,594 | 26\% |
| Provision for loan losses | 31,904 | 745 | nm | 51,552 | 1,921 | nm |
| Operating expenses and minority interest | 168,287 | 89,601 | 88\% | 270,625 | 160,059 | 69\% |
| Income tax expense | 398 | 1,448 | nm | 5,585 | 8,705 | (36)\% |
| Net (loss)/ income | \$(80,628) | \$ 4,776 | nm | \$ (90,472) | \$ 17,909 | nm |
| Diluted earnings per share | \$ (2.11) | \$ 0.13 | nm | \$ (2.39) | \$ 0.47 | nm |

nm = not meaningful
Net Interest Income. Net interest income represents the difference between interest earned, primarily on loans and investments, and interest paid on funding sources, primarily deposits and borrowings. Interest rate spread is the difference of the average rate earned on total interest earning assets and the average rate paid on total interest-bearing liabilities. Net interest margin is the amount of net interest income, on a fully taxable-equivalent ("FTE") basis, expressed as a percentage of average interest-earning assets. The average rate earned on earning assets is the amount of annualized taxable equivalent interest income expressed as a percentage of average earnings assets. The average rate paid on interest-bearing liabilities is equal to annualized interest expense as a percentage of average interest-bearing liabilities.

Net interest income for the second quarter of 2008 was $\$ 51.8$ million, an increase of $\$ 7.5$ million, or $17 \%$, compared to the same period in 2007. The $\$ 7.5$ million increase is the result of a $\$ 5.9$ million in increased business volumes (change in average balance multiplied by the prior year average rate) and $\$ 1.6$ million from rate changes (change in average interest rate multiplied by the prior year average balance), on a net basis. The net interest margin was $3.39 \%$ for the second quarter of 2008, a decrease of 8 basis points compared to the same period in 2007. Net interest income for the six months ended June 30, 2008 was $\$ 101.5$ million, an increase of $\$ 13.8$ million, or $16 \%$, compared to the same period in 2007. The $\$ 13.8$ million increase is the result of $\$ 12.0$ million in increased business volumes, and $\$ 1.8$ million in rate changes, on a net basis. The net interest margin was $3.35 \%$ for the six months ended June 30, 2008, a decrease of 13 basis points compared to the same period in 2007. The decrease in the Company's net interest margin for the three and six months ended June 30, 2008 compared to the same period in 2007 is primarily attributable to the decline in short-term interest rates in the fourth quarter of 2007 and the first quarter of 2008 and the increased non-accrual loans in 2008. Due to the competitive market for deposits, the Banks have not been able to reduce rates on deposits enough to offset the decrease in loan rates.

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The following tables set forth the composition of the Company's net interest margin on a FTE basis for the three and six months ended June 30, 2008 and June 30, 2007.

|  | Three Months Ended June 30, 2008 |  |  | Three Months Ended June 30, 2007 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Interest |  |  | Interest |  |  |
|  | Average Balance | Earned/ Paid(1) | Average Rate | Average Balance | Earned/ Paid(1) | Average <br> Rate |
|  |  |  | (In thous | ands) |  |  |
| Earning assets: |  |  |  |  |  |  |
| Taxable investment securities | \$ 381,433 | \$ 3,500 | 3.67\% | \$ 269,464 | \$ 3,159 | 4.69\% |
| Non-taxable investment securities | 235,185 | 3,146 | 5.35\% | 231,179 | 2,954 | 5.11\% |
| Mortgage-backed securities | 97,720 | 1,301 | 5.33\% | 34,539 | 356 | 4.10\% |
| Federal funds sold and other | 158,452 | 1,136 | 2.86\% | 199,864 | 2,670 | 5.30\% |
| Loans(2) |  |  |  |  |  |  |
| Commercial and construction | 3,212,768 | 53,628 | 6.62\% | 2,628,288 | 50,928 | 7.68\% |
| Residential mortgage | 1,833,659 | 27,306 | 5.96\% | 1,604,611 | 23,358 | 5.82\% |
| Home equity and other consumer | 345,535 | 4,924 | 5.64\% | 276,672 | 5,442 | 7.83\% |
| Total loans | 5,391,962 | 85,858 | 6.33\% | 4,509,571 | 79,728 | 7.03\% |
| Total earning assets | 6,264,752 | 94,941 | 6.03\% | 5,244,617 | 88,867 | 6.74\% |
| Interest-bearing liabilities: |  |  |  |  |  |  |
| Deposits | \$3,690,002 | \$24,798 | 2.70\% | \$3,357,940 | \$29,773 | 3.56\% |
| Borrowed funds | 1,826,641 | 16,490 | 3.58\% | 1,097,778 | 13,134 | 4.73\% |
| Total interest-bearing liabilities | 5,516,643 | 41,288 | 2.99\% | 4,455,718 | 42,907 | 3.85\% |
| Net interest income |  | \$53,653 |  |  | \$45,960 |  |
| Interest rate spread |  |  | 3.04\% |  |  | 2.89\% |
| Net interest margin |  |  | 3.39\% |  |  | 3.47\% |

(1) Interest income on non-taxable investments and loans is presented on a FTE basis using the federal statutory rate. These adjustments were $\$ 1.9$ million and $\$ 1.7$ million for 2008 and 2007, respectively.
(2) Includes loans held for sale.

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Earning assets:

> Taxable investment securities
> Non-taxable investment securities
> Mortgage-backed securities
> Federal funds sold and other
> Loans(2)
> $\quad$ Commercial and construction
> Residential mortgage
> Home equity and other consumer
> Total loans
> Total earning assets

Interest-bearing liabilities:
Deposits
Borrowed funds
Total interest-bearing liabilities
Net interest income
Interest rate spread
Net interest margin

| Six Months Ended June 30, 2008 |  |  | Six Months Ended June 30, 2007 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average Balance | Interest <br> Earned/ <br> Paid(1) | Average Rate | Average Balance | Interest <br> Earned/ <br> Paid(1) | Average Rate |
| (In thousands) |  |  |  |  |  |
| \$ 385,865 | \$ 7,616 | 3.95\% | \$ 257,255 | \$ 5,896 | 4.58\% |
| 233,604 | 6,436 | 5.51\% | 231,451 | 5,842 | 5.05\% |
| 74,045 | 1,906 | 5.15\% | 35,033 | 714 | 4.06\% |
| 185,367 | 3,173 | 3.40\% | 190,088 | 5,017 | 5.27\% |
| 3,180,259 | 109,285 | 6.81\% | 2,585,912 | 100,056 | 7.70\% |
| 1,814,997 | 54,905 | 6.05\% | 1,595,097 | 46,192 | 5.79\% |
| 331,216 | 10,211 | 6.10\% | 271,644 | 10,623 | 7.79\% |
| 5,326,472 | 174,401 | 6.51\% | 4,452,653 | 156,871 | 7.02\% |
| 6,205,353 | 193,532 | 6.20\% | 5,166,480 | 174,340 | 6.73\% |
| \$3,659,655 | \$ 54,370 | 2.99\% | \$3,334,997 | \$ 58,684 | 3.55\% |
| 1,777,598 | 33,971 | 3.79\% | 1,036,952 | 24,676 | 4.75\% |
| 5,437,253 | 88,341 | 3.25\% | 4,371,949 | 83,360 | 3.83\% |
|  | \$105,191 |  |  | \$ 90,980 |  |
|  |  | 2.95\% |  |  | 2.90\% |
|  |  | 3.35\% |  |  | 3.48\% |

(1) Interest income on non-taxable investments and loans is presented on a FTE basis using the federal statutory rate. These adjustments were $\$ 3.7$ million and $\$ 3.4$ million for the six months ended June 30, 2008 and 2007, respectively.
(2) Includes loans held for sale.

Interest Income. Interest and dividend income for the second quarter of 2008 was $\$ 93.1$ million, an increase of $\$ 5.9$ million, or $7 \%$, compared to the same period in 2007, and $\$ 189.8$ million for the six months ended June 30,2008 , an increase of $\$ 18.8$ million, or $11 \%$, compared to the same period in 2007 . The increases in the 2008 interest and dividend income is the result of increases in interest income on loans and investments.

Interest income on commercial loans (including construction loans) for the second quarter of 2008 was $\$ 52.9$ million, an increase of $\$ 2.6$ million, or $5 \%$, compared to the same period in 2007 as a result of a $22 \%$ increase in the average balances, slightly offset by a 106 basis point decrease in the average yield. Interest income on commercial loans for the six months ended June 30, 2008 was $\$ 107.8$ million, an increase of $\$ 9.0$ million, or $9 \%$, compared to the same period in 2007 as a result of a $23 \%$ increase in the average balances, partially offset by an 89 basis point decrease in the average yield. The increases in the average balances of commercial loans for the three and six months ended June 30, 2008 were due to the organic growth of loan portfolios at the Banks and the acquisition of Charter in the third quarter of 2007. The decreases in the yields for the three and six months ended June 30, 2008 was primarily due to the declining short-term interest rate environment, the majority of loan rates based on the Prime rate or the London Interbank Offered Rate "LIBOR" and the additional non-accrual loans in 2008.

Interest income on residential mortgage loans for the second quarter of 2008 were $\$ 27.3$ million, an increase of $\$ 3.9$ million, or $17 \%$, compared to the same period in 2007, resulting from a $14 \%$ increase in the average balances and a 14 basis point increase in the average yield. Interest income on residential mortgage loans for the six months ended June 30, 2008 was $\$ 54.9$ million, an increase of $\$ 8.7$ million, or $19 \%$, compared to the same period in 2007 as a result of a $14 \%$ increase in the average balances and a 26 basis point increase in the average yield. The increase in the average balances of residential mortgage loans for the three and six months ended June 30, 2008 was due to the organic growth of loan portfolios at the Banks and the acquisition of Charter in the third quarter of 2007. The increase in the yields for the three and six months ended June 30, 2008 was primarily due to the adjustable rate mortgage ("ARM") loans repricing or modifying at a higher rate.

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Interest income on consumer and other loans for the second quarter of 2008 was $\$ 4.9$ million, a decrease of $\$ 0.5$ million, or $10 \%$, compared to the same period in 2007 as a result of a 219 basis point decrease in the average yield, offset by a $25 \%$ increase in the average balances. Interest income on consumer and other loans for the six months ended June 30, 2008 was $\$ 10.2$ million, a decrease of $\$ 0.4$ million, or $4 \%$, compared to the same period in 2007 as a result of a 169 basis point decrease in the average yield, offset by $22 \%$ increase in the average balances. The increase in the average balances of consumer and other loans for the three and six months ended June 30, 2008 was due to the organic growth of loan portfolios at the Banks and the acquisition of Charter in the third quarter of 2007. The decrease in the yields was primarily due to a majority of home equity loan rates being tied to Prime rate which decreased 325 basis points from June 30, 2007 to June 30, 2008.

Investment income for the second quarter of 2008 was $\$ 8.0$ million, a decrease of $\$ 0.1$ million, or $1 \%$, compared to the same period in 2007 as a result of an 80 basis point decrease in the average yield, partially offset by a $19 \%$ increase in the average balance. Investment income for the six months ended June 30, 2008 was $\$ 16.9$ million, an increase of $\$ 1.5$ million, or $9 \%$, compared to the same period in 2007 as a result of $23 \%$ increase in the average balances offset by a 54 basis point decrease in the average yield. The increase in the average balances was due to the acquisition of Charter in the third quarter of 2007 and increased liquidity. The decline in the average yield was primarily due to investments maturing at higher rates and reinvested at the lower current market price. Investment decisions are made based on anticipated liquidity, loan demand, and asset liability management decisions.

Interest Expense. Interest paid on deposits and borrowings for the second quarter was $\$ 41.3$ million, a decrease of $\$ 1.6$ million, or $4 \%$, compared to the same period in 2007 and were $\$ 88.3$ million for the six months ended June 30, 2008, an increase of $\$ 5.0$ million, or $6 \%$, compared to the same period in 2007. The second quarter decrease was driven by the decrease in the average rate paid on deposits and borrowings partially offset by the increases in the average balances outstanding of deposits and borrowings. The year to date increase was driven by the increases in the average balances outstanding of deposits and borrowings, partially offset by the decrease in rates paid on deposits and borrowings.

Interest paid on deposits for the second quarter was $\$ 24.8$ million, a decrease of $\$ 5.0$ million, or $17 \%$, compared to the same period in 2007 as a result of an 86 basis point decrease in the average rate paid, partially offset by a $\$ 332.1$ million, or $10 \%$, increase in the average balance. Interest paid on deposits for the six months ended June 30, 2008 was $\$ 54.4$ million, a decrease of $\$ 4.3$ million, or $7 \%$, compared to the same period in 2007 as a result of a 56 basis point decrease in the average rate paid, partially offset by a $\$ 324.7$ million, or $10 \%$, increase in the average balance. The increase in the average balances of deposits was primarily related to the acquisition of Charter in the third quarter of 2007 and, to a lesser extent, organic growth of deposits at the Banks. The decrease in the average rates paid was primarily due to the Banks' ability to lower interest rates on deposits due to the decline in short-term rates in the fourth quarter of 2007 and the first quarter of 2008.

Interest paid on borrowings for the second quarter of 2008 was $\$ 16.5$ million, an increase of $\$ 3.4$ million, or $26 \%$, compared to the same period in 2007 as a result of a $\$ 728.9$ million, or $66 \%$, increase in the average balance, partially offset by a 115 basis point decrease in the average rate paid. Interest paid on borrowings for the six months ended June 30, 2008 was $\$ 34.0$ million, an increase of $\$ 9.3$ million, or $38 \%$, compared to the same period in 2007 as a result of a $\$ 740.6$ million, or $71 \%$, increase in the average balance partially offset by a 96 basis point decrease in the average rate paid. The increase in the average balances of borrowings was due to the additional FHLB borrowings used to fund a portion of the loan portfolio growth, borrowings used to fund the Charter acquisition, and borrowings to repurchase a portion of the Company's outstanding common stock.

Provision for Loan Losses. The provision for loan losses for the second quarter of 2008 was $\$ 31.9$ million, an increase of $\$ 31.2$ million compared to the same period in 2007, and $\$ 51.6$ million for the six months ended June 30, 2008, an increase of $\$ 49.6$ million compared to the same period in 2007. The increases in the provisions for the second quarter and year to date were primarily driven by the Company's banking affiliate in Southern California, FPB. FPB accounted for $74 \%$, or $\$ 23.2$ million, of the second quarter increase and $71 \%$, or $\$ 35.5$ million, of the year to date increase. The increase in provision at FPB is related almost entirely to the bank's construction and land development portfolio in the Inland Empire region of Southern California, which has been severely impacted by the recent rapid decline in market values. As a result, FPB has seen a substantial increase in non-accrual and classified loans compared to December 31, 2007. At June 30, 2008, FPB’s classified and non-accrual loans were $\$ 152.9$ million and $\$ 69.4$ million, respectively, an increase of $90 \%$ and $160 \%$, respectively, as compared to December 31, 2007. Compared to the first quarter of 2008 FPB's classified and non-accrual loans increased $\$ 7.8$ million, or $5 \%$, and $\$ 18.2$ million, or $35 \%$, respectively. Other drivers of the increase include increases in the provisions at the Company's Southern Florida banking affiliate, Gibraltar, and its Pacific Northwest banking affiliate, Charter. The increases in the provisions at Gibraltar and Charter were primarily due to the slowing real estate markets in those regions.

Management evaluates several factors including new loan originations, estimated charge-offs, and risk characteristics of the loan portfolio when determining the provision for loan losses. These factors include the level and mix of loan growth,

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the level of non-accrual and delinquent loans, and the level of charge-offs and recoveries. See "Financial Condition — Allowance for Loan Losses." Charge-offs, net of recoveries, were $\$ 22.9$ million during the second quarter of 2008 compared to $\$ 0.5$ million of net recoveries in the second quarter of 2007.

Fees and Other Income. Total fees and other income for the second quarter of 2008 was $\$ 68.2$ million, an increase of $\$ 15.9$ million, or $30 \%$, compared to the same period in 2007 and was $\$ 135.8$ million for the six months ended June 30, 2008, an increase of $\$ 34.9$ million, or $35 \%$, compared to the same period in $2007.54 \%$, or $\$ 8.6$ million, of the second quarter increase and $57 \%$, or $\$ 19.9$ million, of the year to date increase was due to the gains on the repurchase of Notes. Other drivers of the increase include increases in investment management and trust fees, wealth advisory fees, and in other income.

Investment management and trust fees for the second quarter of 2008 was $\$ 42.3$ million, an increase of $\$ 1.8$ million, or $4 \%$, compared to the same period in 2007 and was $\$ 82.6$ million for the six months ended June 30, 2008 an increase of $\$ 4.5$ million, or $6 \%$, compared to the same period in $2007.55 \%$, or $\$ 1.0$ million, of the current quarter increase was driven by the Company's Private Banking segment and $45 \%$, or $\$ 0.8$ million, was driven by the Investment Management segment. $48 \%$, or $\$ 2.1$ million, of the year to date increase was driven by the Private Banking segments and $52 \%$, or $\$ 2.3$ million, was driven by the Investment Management segment. These increases are primarily driven by the increase in AUM of $\$ 1.4$ billion, or $5 \%$, at both the Banks and Investment Managers from June 30, 2007. AUM as of June 30, 2008 for the Banks and Investment Managers were $\$ 27.6$ billion. The $\$ 1.4$ billion increase was primarily driven by net flows of $\$ 1.5$ billion, slightly offset by market depreciation of $\$ 59$ million. Management fees for our Banks and Investment Management affiliates are typically calculated based on a percentage of AUM. Approximately 77\% and $75 \%$ of the Company's second quarter and six month 2008 investment management and trust fees, respectively, were calculated based on the June 30, 2008 market value ending AUM; the remaining $23 \%$ and $25 \%$, respectively, of the Company's investment management and trust fees were calculated based on the March 31, 2008 market value ending AUM.

Wealth advisory fees for the second quarter of 2008 was $\$ 12.7$ million, an increase of $\$ 4.9$, or $64 \%$, compared to the same period in 2007, and was $\$ 25.1$ million for the six months ended June 30 , 2008, an increase of $\$ 10.1$ million, or $67 \%$, compared to the same period in 2007. Over $90 \%$ of the second quarter and year to date increases was driven by the acquisition and consolidation of DTC and BOS, respectively. Other drivers include increases in the number of client relationships and increased fee structure. Assets under advisory managed by the Wealth Advisors increased $\$ 2.9$ billion, or $42 \%$, from June 30, 2007. This increase is primarily driven by the acquisition and consolidation of DTC and BOS, respectively.

The Company reported a gain on the repurchase of debt for the second quarter and six months ended June 30, 2008 of $\$ 8.6$ million, and $\$ 19.9$ million, respectively. During the second quarter of 2008, the Company repurchased $\$ 86.5$ million of its Notes, and during the first quarter of 2008, the Company repurchased $\$ 107.5$ million of its Notes. To fund the repurchases, the Company used cash received from the repayment of certain intercompany loans which were previously made to certain affiliate Banks with proceeds from the original issuance of the Notes. The Banks replaced the intercompany notes with funding sources that have lower interest rates than the intercompany notes. As a result of the repurchase, the Company expects to reduce interest expense and increase the net interest margin. In the aggregate, the Banks expect to realize a benefit of reduced cost of funding on the $\$ 194$ million, although actual future benefits will depend on many factors, including prevailing interest rates, funding sources and the overall competitive environment.

Operating Expenses and Minority Interest. Total operating expenses for the second quarter of 2008, including the non-cash charges of $\$ 83.4$ million, and minority interest were $\$ 168.3$ million, an increase of $\$ 78.7$ million, or $88 \%$, compared to the same period in 2007. Total operating expenses for the six months ended June 30, 2008, including the non-cash charges of $\$ 104.0$ million, and minority interest were $\$ 270.6$ million, an increase of $\$ 110.6$ million, or $69 \%$, compared to the same period in $2007.84 \%$ and $60 \%$ of the second quarter and year to date increase, respectively, was due to the $\$ 66.0$ million non-cash compensation charge for the equity ownership restructuring of Westfield. Other drivers include increases in salaries and employee benefits, occupancy and equipment, increases in professional fees and increases in impairment charges.

Salaries and employee benefits, the largest component of operating expense, for the second quarter of 2008 was $\$ 53.9$ million, an increase of $\$ 7.2$ million, or $15 \%$, compared to the same period in 2007, and was $\$ 106.7$ million for the six months ended June 30 , 2008, an increase of $\$ 13.4$ million, or $14 \%$, compared to the same period in $2007.59 \%$, or $\$ 4.3$ million, and $61 \%$, or $\$ 8.2$ million, of the second quarter and year to date increase, respectively, was driven by the acquisitions and consolidation occurring after June 30, 2007. Other drivers include increases in employees, as well as normal salary increases, and the related taxes and benefits thereon.

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Westfield re-equitization awards of $\$ 66$ million for the three and six months ended June 30, 2008, was the result of the Company's completion of its re-equitization of Westfield that was announced in the first quarter of 2008. As part of the re-equitization, certain key employees of Westfield were granted equity interests in the future profits of Westfield (the "Profits Interests") and two call rights to purchase the Company’s remaining interest in Westfield. The grant of the Profits Interest was accounted for in accordance with FASB Statement 123(R), Share-Based Payments and resulted in a non-cash, non-deductible compensation charge of $\$ 46$ million on the grant date. The two call rights resulted in a non-cash, non-deductible compensation charge of approximately $\$ 20$ million recognized on the grant date. These two non-cash charges of $\$ 66$ million have no material impact on the Company's regulatory capital or liquidity. See Part I, Item 1 "Notes to Unaudited Consolidated Financial Statements Note 11: Westfield Re-equitization" for further detail.

Occupancy and equipment expense for the second quarter of 2008 were $\$ 8.9$ million, an increase of $\$ 0.7$ million, or $9 \%$, compared to the same period in 2007, and $\$ 17.8$ million for the six months ended June 30,2008 , an increase of $\$ 1.8$ million, or $11 \%$, compared to the same period in 2007. $83 \%$, or $\$ 0.6$ million, and $68 \%$, or $\$ 1.2$ million, of the second quarter and year to date increase, respectively, was due to the acquisitions and consolidation occurring after June 30, 2007. Other drivers include the opening of new banking offices, increases in technology costs, and an increase in rent expense as a result of growth and expansion.

Professional services include legal fees, consulting fees, and other professional services such as audit and tax preparation. These expenses for the second quarter of 2008 were $\$ 6.7$ million, an increase of $\$ 2.5$ million, or $61 \%$, compared to the same period in 2007, and $\$ 11.6$ million for the six months ended June 30, 2008, an increase of $\$ 4.3$ million, or $59 \%$, compared to the same period in 2007. The primary drivers for the increases were increased legal and accounting fees. Increases in legal fees were driven by increased services related to the re-equitization of Westfield, additional services relating to disclosure requirements based on the Company's new segment reporting structure, and other corporate legal matters. Increases in accounting fees are primarily driven by increased audit services and compliance outsourcing.

Impairment expense for the second quarter of 2008 was $\$ 17.4$ million, a decrease of $\$ 0.5$ million, or $3 \%$, compared to the same period in 2007, and $\$ 38.0$ million for the six months ended June 30 , 2008 an increase of $\$ 20.1$ million, or $113 \%$, compared to the same period in 2007. In the first quarter of 2008, the Company performed the step one goodwill impairment analysis and determined that the goodwill at FPB was impaired. As a result, the Company recognized a preliminary goodwill impairment expense of $\$ 20.6$ million in the first quarter of 2008. During the second quarter, FPB recognized additional loan losses and additional loans were classified as non-accrual in excess of what was expected in the first quarter 2008 valuation. As a result the Company reviewed the market approach used at March 31, 2008 and determined that the valuation of FPB was significantly below book value and, therefore, the remaining goodwill of $\$ 13.7$ million was expensed in the second quarter of 2008 for a total year-to-date goodwill impairment of $\$ 34.3$ million. In addition, the Company also determined during the second quarter of 2008 that the carrying value of the Core Deposit Intangibles ("CDI") at FPB exceeded the sum of the undiscounted expected future cash flow from the intangible asset. The excess carrying value resulted in an intangible impairment expense in the second quarter of 2008 of approximately $\$ 3.7$ million, decreasing the carrying value of FPB's CDI to approximately $\$ 1.0$ million. See Part I, Item 1 "Notes to Unaudited Consolidated Financial Statements Note 8: Goodwill and Intangible Assets" for further detail.

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Other expenses include insurance expense, supplies and other administrative expenses. Other expenses for the second quarter of 2008 were $\$ 6.3$ million, an increase of $\$ 1.9$ million, or $43 \%$, compared to the same period in 2007 and were $\$ 11.7$ million for the six months ended June 30, 2008, an increase of $\$ 3.2$ million, or $38 \%$, compared to the same period in 2007. 39\%, or $\$ 0.7$ million, and $50 \%$, or $\$ 1.6$ million, of the second quarter and year to date increase, respectively, was driven by increased Federal Deposit Insurance Corporation costs at the Banks.

Income Tax Expense. Income tax expense for the second quarter of 2008 was $\$ 0.4$ million and $\$ 5.6$ million for the six months ended June 30, 2008. The effective tax rate for the second quarter of 2008 and six months ended June 30, 2008 is not consistent with the Company's 2007 quarterly and annual effective tax rate due to the non-deductible goodwill impairment charges for the second quarter and year to date of $\$ 13.7$ million and $\$ 34.3$ million, respectively, and the non-deductible compensation charge for the equity ownership restructuring of Westfield of $\$ 66.0$ million for both the second quarter and year to date. See Part I, Item 1 "Notes to Unaudited Consolidated Financial Statements Note 10: Income Taxes" for further detail.

## Item 3. Qualitative and Quantitative Disclosures about Market Risk

There have been no material changes in the Interest Rate Sensitivity and Market Risk described in Item 7A—Interest Rate Sensitivity and Market Risk of the Company’s Annual Report on Form 10-K for the year ended December 31, 2007.

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## Item 4. Controls and Procedures

(a) Evaluation of disclosure controls and procedures.

As required by Rule 13a-15 under the Securities Exchange Act of 1934, the Company has evaluated, with the participation of management, including the Chief Executive Officer, President, and Chief Financial Officer, as of the end of the period covered by this report, the effectiveness of the design and operation of its disclosure controls and procedures. In designing and evaluating the Company's disclosure controls and procedures, the Company and its management recognize that any controls and procedures, no matter how well designed and operated, can provide only a reasonable assurance of achieving the desired control objectives, and management necessarily was required to apply its judgment in evaluating and implementing possible controls and procedures.

Based on such evaluation and the identification of the material weaknesses in the Company's internal control over financial reporting as described in the Company's Annual Report on Form 10-K for the year ended December 31, 2007, the Chief Executive Officer, President, and Chief Financial Officer have concluded that such disclosure controls and procedures were not effective as of December 31, 2007 in ensuring that material information required to be disclosed by the Company, including its consolidated subsidiaries, was made known to the certifying officers by others within the Company and its consolidated subsidiaries in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reporting within the time periods specified in the Securities Exchange Commission rules and forms. Specifically, there was one material weakness disclosed regarding the goodwill and intangible assets impairment analysis process, and there were two material weaknesses disclosed regarding FPB's policies and procedures over its construction and development lending portfolio to ensure that loan impairments were recognized appropriately.

As of June 30, 2008, management concluded that such disclosure controls and procedures were effective in ensuring that material information required to be disclosed by the Company, including its consolidated subsidiaries, was made known to the certifying officers by others within the Company and its consolidated subsidiaries in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reporting within the time periods specified in the Securities Exchange Commission rules and forms. Management's conclusion is based on substantial completion of remediation plans as disclosed in Item 4(b) Change in internal controls over financial reporting. It is important to note that given the nature of certain control frequencies and associated testing, the effectiveness of management's remediation plans have not been validated as of the filing of this report. The remediation plans will be tested in conjunction with the annual assessment of internal controls.
(b) Change in internal controls over financial reporting.

Since the Item 9.A. Controls and Procedures of the Company's Annual Report on Form 10-K for the year ended December 31, 2007, management has substantially completed the comprehensive plan to remedy the material weaknesses. Management intends to fully implement the remediation plan by year-end.

In furtherance of the remediation plan, the following changes in the Company's internal controls over financial reporting have occurred during or will occur following the quarter ended June 30, 2008 with respect to the goodwill and intangible assets impairment analysis:

- Management has implemented the additional layer of quality review to ensure that there are separate layers of review over the preparer and initial reviewer; has increased the standards for documentation such that inputs and assumptions are supported by detailed analysis and underlying data; and has implemented revised timelines for delivery of such analysis for review. Given the nature and timing of impairment testing, which occurs at least annually, management continues to implement impairment testing enhancements.

In furtherance of the remediation plan, the following changes in the Company's internal controls over financial reporting have occurred during or will occur following the quarter ended June 30, 2008 with respect to the two material weaknesses at FPB:

- FPB has made several key changes within senior management, including the addition of a new Interim Chief Executive Officer, a Chief Credit Officer and two new members of the Board of Directors at FPB. Management is awaiting regulatory approval to hire the Chief Executive Officer they have identified.
- FPB's Board of Directors retained an independent third party loan review firm to conduct a review of FPB's loan portfolio, including the interest reserves, loan policies, credit administration practices and Allowance for Loan and Lease Losses (ALLL) methodology, which commenced in March 2008. The loan review is now complete, the FPB's Board and the Company's Board of Directors have been apprised of the preliminary observations and the full report was presented by the third party to FPB's Board and the Company's Board of Directors as part of second quarter reporting.


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- Management has developed and implemented enhanced policies and procedures with respect to compensation standards, credit administration, appraisal practices, interest reserves and ALLL methodology. The revised policies and procedures comply with current regulatory guidance, and reflect current bank-specific factors, regional economic considerations, as well as relevant peer comparisons.
- FPB's policies and procedures will be presented to the Audit Committee of the Company's Board of Directors as part of third quarter reporting. Based on that review, the Audit Committee expects to determine whether such policy and procedure enhancements are adequate.

Except as discussed above, there have been no changes in the Company's internal controls over financial reporting that occurred during the quarter ended June 30, 2008, that have materially affected, or are reasonably likely to materially affect, the Company's internal controls over financial reporting.

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## PART II. Other Information

## Item 1. Legal Proceedings

## A. Investment Management Litigation

On May 3, 2002, the Retirement Board of Allegheny County filed a complaint in Pennsylvania state court against Westfield and Grant D. Kalson \& Associates bringing breach of contract and other claims for an alleged "opportunity loss," notwithstanding that the Fund administered by the Retirement Board grew substantially under Westfield's and Kalson's management. Westfield and Kalson have defended the claim vigorously and will continue to do so. Discovery was completed on August 1, 2005. The Plaintiff has initiated no activity on the case since the close of discovery. Westfield thus filed both a motion to dismiss for non pros and a motion for summary judgment in December, 2007. Briefing on Westfield's motions concluded on February 1, 2008, and oral argument was held on February 27, 2008. Additional briefing following oral argument was filed in March, 2008, and the summary judgment motions are now fully briefed and awaiting decision.

## B. Trust Litigation

Since 1984, Borel has served as a trustee of a private family trust ("Family Trust") that was a joint owner of certain real property known as the Guadalupe Oil Field. The field was leased for many years to Union Oil Company of California (d/b/a UNOCAL) for oil and gas production. Significant environmental contamination resulting from UNOCAL's operations was found on the property in 1994. At that time Borel entered into negotiations to sell the property to UNOCAL, to settle UNOCAL's liabilities to the Family Trust, and to obtain a comprehensive indemnity on the Trust's behalf. Certain beneficiaries of the Family Trust brought a series of actions against Borel claiming that Borel had breached its fiduciary duties in managing the oil and gas leases and in negotiating with UNOCAL for settlement and for sale of the property. In the first lawsuit, the beneficiaries sought to remove Borel as trustee. Borel prevailed at trial and obtained final judgment in its favor, but the beneficiaries continued to pursue related litigation against Borel for many years afterwards. In 2002, Borel concluded a settlement with UNOCAL and sold the property to UNOCAL. In 2005, all of the parties, with one exception noted below, entered into a global settlement whereby UNOCAL agreed to pay the plaintiff beneficiaries certain amounts, and the beneficiaries dismissed all of their pending actions with prejudice, including all actions against Borel, which paid nothing in the settlement.

One beneficiary—a contingent remainder beneficiary—split with the other plaintiff beneficiaries in 2003, filed parallel actions in the state court against Borel, and refused to participate in the otherwise global settlement in 2005. The state court subsequently dismissed those parallel actions against Borel on the merits. The non-settling beneficiary, acting pro se, then filed a new action on June 24, 2005, in the United States District Court for the Northern District of California. In this action, the non-settling beneficiary makes claims similar to those made in the earlier actions that were dismissed by the state court. He seeks to invalidate the settlement with UNOCAL, to compel the return of the Guadalupe Oil Field to the Family Trust, and to recover damages against Borel and others for alleged mismanagement. The complaint does not specify an amount of damages, but in the trial of the action to remove Borel as trustee in 1998, the then plaintiff beneficiaries submitted expert testimony to the effect that Borel's actions had damaged the Family Trust in the amount of $\$ 102$ million. The trial court found this testimony unpersuasive in that context, and Borel and the other defendants prevailed. In the current federal litigation, in November 2005, the court dismissed the entire action as to Borel based on the prior final judgments in the state court and on lack of federal jurisdiction. The non-settling beneficiary appealed from the judgment. The federal court of appeals affirmed the judgment in full. The non-settling beneficiary filed a petition for certiorari in the U.S. Supreme Court. The Supreme Court denied the petition for certiorari in February 2008, and the judgment in Borel's favor is now final for all purposes.

## C. Other

The Company is also involved in routine legal proceedings occurring in the ordinary course of business. In the opinion of management, final disposition of these proceedings will not have a material adverse effect on the financial condition or results of operations of the Company.

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## Item 1A. Risk Factors and Factors Affecting Forward-Looking Statements

Before deciding to invest in us or deciding to maintain or increase your investment, you should carefully consider the risks described below, in addition to the other information contained in this report and in our other filings with the SEC. The risks and uncertainties described below and in our other filings are not the only ones facing us. Additional risks and uncertainties not presently known to us or that we currently deem immaterial may also affect our business. If any of these known or unknown risks or uncertainties actually occurs, our business, financial condition and results of operations could be seriously harmed. In that event, the market price for our common stock could decline and you may lose your investment. The risk factors in this report have been revised to incorporate changes to our risk factors from those included in our annual report on Form 10-K for the year ended December 31, 2007. The risk factors set forth below with an asterisk (*) next to the title are new risk factors or risk factors containing changes, including any material changes, from the risk factors previously disclosed in Item 1.A. of our Annual Report on Form 10-K for the year ended December 31, 2007, as filed with the SEC.

## We have identified certain material weaknesses in our internal controls over financial reporting.

As of December 31, 2007, March 31, 2008, and June 30, 2008 we have identified certain material weaknesses in our internal control over financial reporting. Under applicable standards, a material weakness is a deficiency, or combination of deficiencies, in internal control over financial reporting such that there is a reasonable possibility that a material misstatement of the registrant's annual or interim financial statements will not be prevented or detected on a timely basis. A discussion of the material weaknesses that have been identified can be found in Item 9A of Part II of our Annual Report on Form 10-K and in Part I, Item 4 of our Quarterly Report on Form 10-Q, together with our remediation plan. If we are unable to remediate the identified material weaknesses or otherwise fail to achieve and maintain an effective system of internal controls over financial reporting, we may be unable to accurately report our financial results, prevent or detect fraud, or provide timely and reliable financial information, which could have a material adverse effect on our business, results of operations or financial condition. Although we believe that the consolidated financial statements included in such periodic reports present fairly, in all material respects, our financial position, results of operations and cash flow for the periods presented in conformity with GAAP, and we are taking the remedial steps described in such reports with respect to the identified material weaknesses, we cannot assure you that additional material weaknesses in our internal control over financial reporting will not be identified in the future.

## * If we are required to write down goodwill and other intangible assets or if we are required to mark-to-market certain of our assets, our financial condition and results of operations would be negatively affected.

When we acquire a business, a substantial portion of the purchase price of the acquisition is allocated to goodwill and other identifiable intangible assets. The amount of the purchase price which is allocated to goodwill is determined by the excess of the purchase price over the net identifiable assets acquired. At June 30, 2008, our goodwill and other identifiable intangible assets were approximately $\$ 419.3$ million. Under current accounting standards, if we determine goodwill or intangible assets are impaired, we will be required to write down the value of these assets. We conduct an annual review to determine whether goodwill and other identifiable intangible assets are impaired.

Our goodwill and intangible assets are tested for impairment annually in the fourth quarter at the reporting unit level. An impairment test also could be triggered between annual testing dates if an event occurs or circumstances change that would more likely than not reduce the fair value below the carrying amount. Examples of those events or circumstances would include the following:

- Significant adverse change in business climate;
- Significant unanticipated loss of clients/assets under management;
- Unanticipated loss of key personnel;
- Sustained periods of poor investment performance;
- Significant loss of deposits or loans;
- Significant reductions in profitability; and
- Significant changes in loan credit quality.

As previously noted, in the first quarter of 2008 the Company performed its step one goodwill impairment analysis and determined that the goodwill at FPB was impaired. Due to the timing of the impairment assessment in the first quarter of 2008, the Company believed that a goodwill impairment loss was probable and could be reasonably estimated. As a result the Company recognized a preliminary goodwill impairment expense of $\$ 20.6$ million in the first quarter of 2008. During the second quarter, FPB recognized additional loan losses and additional loans were classified as non-accrual in excess of what was expected in the first

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quarter 2008 valuation. As a result the Company reviewed the market approach used at March 31, 2008 and determined that the valuation of FPB was significantly below book value and, therefore, the remaining goodwill of $\$ 13.7$ million was expensed in the second quarter of 2008 for a total year-to-date goodwill impairment of $\$ 34.3$ million. In addition, the Company also determined during the second quarter of 2008 that the carrying value of the Core Deposit Intangibles ("CDI") at FPB exceeded the sum of the undiscounted expected future cash flow from the intangible asset. The excess carrying value resulted in an intangible impairment expense in the second quarter of 2008 of approximately $\$ 3.7$ million, decreasing the carrying value of FPB's CDI to approximately \$1.0 million. See Part I, Item 1 "Notes to Unaudited Consolidated Financial Statements Note 8: Goodwill and Intangible Assets" for further detail.

We cannot assure you that we will not be required to take further impairment charges in the future. Any impairment charge would have a negative effect on our stockholders' equity and financial results.

If we decide to sell a loan or a portfolio of loans we are required to classify those loans as held for sale which requires us to carry such loans at the lower of cost or market. If we decide to sell loans at a time when the fair market value of those loan is less than their carrying value, the adjustment will result in a loss. While we do not currently intend to sell any loans in our portfolio, we may from time to time decide to sell particular loans or groups of loans, for example to resolve classified loans, and the required adjustment could negatively affect our financial condition or results of operations.

## Our business strategy contemplates significant growth and there are challenges and risks inherent in such a growth

 strategy.In recent years, we have experienced rapid growth, both due to the expansion of our existing businesses as well as acquisitions. Among the challenges we face is the ongoing need to continue to maintain and develop an infrastructure appropriate to support such growth, including in the areas of management personnel, systems, compliance, and risk management, while taking steps to ensure that the related expense incurred is commensurate with the growth in revenues. Accordingly, there is risk inherent in our pursuit of a growth strategy that revenue will not be sufficient to support such expense and generate profitability at the levels we historically have achieved. A significant decrease in revenues or increases in costs may adversely affect our results of operations or financial condition.

## In connection with our recent acquisitions and to the extent that we acquire other companies in the future, our business may be negatively impacted by certain risks inherent in such acquisitions.

At this time, we do not intend to make acquisitions of other private banking, investment management, and wealth advisory companies in the foreseeable future. With respect to our past acquisitions, our business may be negatively impacted by certain risks inherent in such acquisitions. These risks include, but are not limited to, the following:

- the risk that we may lose key clients or employees of the acquired business as a result of the change of ownership to us;
- the risk that the acquired business will not perform in accordance with our expectations;
- the risk that difficulties will arise in connection with the integration of the operations of the acquired business with the operations of our private banking, investment management, or wealth advisory businesses, particularly to the extent we are entering new geographic markets;
- the risk that we will need to make significant investments in infrastructure, controls, staff, emergency backup facilities or other critical business functions that become strained by our growth;
- the risk that management will divert its attention from other aspects of our business;
- the risk associated with entering into geographic and product markets in which we have limited or no direct prior experience;
- the risk that we may assume potential liabilities of the acquired company as a result of the acquisition; and
- the risk that an acquisition will dilute our earnings per share, in both the short and long term, or that it will reduce our tangible capital ratios.


## * We utilize a decentralized management structure which affects our ability to manage and control our subsidiaries.

Our subsidiaries have localized management teams. This decentralized structure gives the subsidiaries control over the day-to-day management of their business, including credit decisions, the selection of personnel, the pricing of loans and deposits, marketing decisions and the strategy in handling problem loans. This structure may affect our ability to manage and control our subsidiaries and implement corporate or enterprise-wide strategy and procedures at the subsidiary level.

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## * We may be unable to attract and retain key personnel.

Our success depends, in large part, on our ability to attract and retain key personnel. Competition for the best people in most activities engaged in by us can be intense and we may not be able to hire or retain the key personnel that we depend upon for success. The unexpected loss of services of one or more of our key personnel could have a material adverse impact on our business because of their skills, knowledge of the markets in which we operate, years of industry experience and the difficulty of promptly finding qualified replacement personnel.

## Competition in the local banking industry may impair our ability to attract and retain banking customers at current

 levels.Competition in the local banking industry coupled with our relatively small size may limit the ability of our private banking affiliate partners to attract and retain banking customers.

In particular, the Banks' competitors include several major financial companies whose greater resources may afford them a marketplace advantage by enabling them to maintain numerous banking locations and mount extensive promotional and advertising campaigns. Additionally, banks and other financial institutions with larger capitalization and financial intermediaries not subject to bank regulatory restrictions have larger lending limits and are able to serve the credit and investment needs of larger customers. Areas of competition include interest rates for loans and deposits, efforts to obtain deposits and range and quality of services provided. Our Banks also face competition from out-of-state financial intermediaries which have opened low-end production offices or which solicit deposits in their respective market areas.

Because our Banks maintain smaller staffs and have fewer financial and other resources than larger institutions with which they compete, they may be limited in their ability to attract customers. In addition, some of the Banks' current commercial banking customers may seek alternative banking sources as they develop needs for credit facilities larger than our Banks can accommodate.

If our Banks are unable to attract and retain banking customers, they may be unable to continue their loan growth and their results of operations and financial condition may otherwise be negatively impacted.

## Fluctuations in interest rates may negatively impact our banking business.

Fluctuations in interest rates may negatively impact the business of our Banks. Our Banks' main source of income from operations is net interest income, which is equal to the difference between the interest income received on interest-bearing assets (usually loans and investment securities) and the interest expense incurred in connection with interest-bearing liabilities (usually deposits and borrowings). These rates are highly sensitive to many factors beyond our control, including general economic conditions, both domestic and foreign, and the monetary and fiscal policies of various governmental and regulatory authorities. Our Banks' net interest income can be affected significantly by changes in market interest rates. Changes in relative interest rates may reduce our Banks' net interest income as the difference between interest income and interest expense decreases. As a result, our Banks have adopted asset and liability management policies to minimize the potential adverse effects of changes in interest rates on net interest income, primarily by altering the mix and maturity of loans, investments and funding sources. However, even with these policies in place, a change in interest rates can impact our results of operations or financial condition.

An increase in interest rates could also have a negative impact on our Banks' results of operations by reducing the ability of borrowers to repay their current loan obligations, which could not only result in increased loan defaults, foreclosures and write-offs, but also necessitate further increases to the Banks’ allowances for loan losses. Increases in interest rates, in certain circumstances, may also lead to high levels of loan prepayments, which may also have an adverse impact on our net interest income.

## Our cost of funds for banking operations may increase as a result of general economic conditions, interest rates and competitive pressures.

Our Banks have traditionally obtained funds principally through deposits and through borrowings. As a general matter, deposits are a cheaper source of funds than borrowings, because interest rates paid for deposits are typically less than interest rates charged for borrowings. Historically and in comparison to commercial banking averages, our Banks have had a higher percentage of their time deposits in denominations of $\$ 100,000$ or more. Within the banking industry, the amounts of such deposits are generally considered more likely to fluctuate than deposits of smaller denominations. If, as a result of general economic conditions, market interest rates, competitive pressures or otherwise, the value of deposits at our Banks decreases relative to their overall banking operations, our Banks may have to rely more heavily on borrowings as a source of funds in the future.

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## * Defaults in the repayment of loans may negatively impact our business.

A borrower's default on its obligations under one or more of the Banks' loans may result in lost principal and interest income and increased operating expenses as a result of the allocation of management time and resources to the collection and work-out of the loan.

In certain situations, where collection efforts are unsuccessful or acceptable work-out arrangements cannot be reached, our Banks may have to write-off the loan in whole or in part. In such situations, the Banks may acquire real estate or other assets, if any, which secure the loan through foreclosure or other similar available remedies. In such cases, the amount owed under the defaulted loan often exceeds the value of the assets acquired.

Our Banks' management periodically makes a determination of an allowance for loan losses based on available information, including the quality of their loan portfolio, certain economic conditions, and the value of the underlying collateral and the level of its non-accruing loans. Provisions to this allowance result in an expense for the period. If, as a result of general economic conditions or an increase in defaulted loans, management determines that additional increases in the allowance for loan losses are necessary, the Banks will incur additional expenses.

For example, FPB's construction and land loan portfolio, primarily in the Inland Empire region of Southern California, was severely affected by the rapid downturn in the real estate market. In the first six months of 2008, Boston Private recognized impairment losses of $\$ 38.0$ million at FPB. FPB experienced a large increase in non-accrual and classified loans which necessitated a corresponding increase in their provision for loan losses. Also, the increase in non-accrual loans reduced interest income and caused FPB to incur additional expenses related to obtaining updated loan appraisals and loan workouts.

In addition, bank regulatory agencies periodically review our Banks’ allowances for loan losses and the values they attribute to real estate acquired through foreclosure or other similar remedies. Such regulatory agencies may require the Banks to adjust their determination of the value for these items. These adjustments could negatively impact our results of operations or financial condition.

## A downturn in local economies or real estate markets could negatively impact our banking business.

A downturn in the local economies or real estate markets could negatively impact our banking business. Primarily, our Banks serve individuals and smaller businesses located in six geographic regions: eastern Massachusetts, New York City, northern California, southern California, southern Florida, and the Pacific Northwest. The ability of the Banks’ customers to repay their loans is impacted by the economic conditions in these areas.

The Banks' commercial loans are generally concentrated in the following customer groups:

- real estate developers and investors;
- financial service providers;
- technology companies;
- manufacturing and communications companies;
- professional service providers;
- general commercial and industrial companies; and
- individuals.

Our Banks’ commercial loans, with limited exceptions, are secured by real estate (usually income producing residential and commercial properties), marketable securities or corporate assets (usually accounts receivable, equipment or inventory). Substantially all of our Banks' residential mortgage and home equity loans are secured by residential property. Consequently, our Banks' abilities to continue to originate real estate loans may be impaired by adverse changes in local and regional economic conditions in the real estate markets, or by acts of nature, including earthquakes, hurricanes and flooding. Due to the concentration of real estate collateral in the geographic regions in which we operate, these events could have a material adverse impact on the ability of our Banks' borrowers to repay their loans and affect the value of the collateral securing these loans.

As discussed above, First Private's construction and land loan portfolio, primarily in the Inland Empire region of Southern California, was severely affected by the rapid downturn in the real estate market.

## Environmental liability associated with commercial lending could result in losses.

In the course of business, our Banks may acquire, through foreclosure, properties securing loans they have originated or
purchased which are in default. Particularly in commercial real estate lending, there is a risk that hazardous substances

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could be discovered on these properties. In this event, we, or our Banks, might be required to remove these substances from the affected properties at our sole cost and expense. The cost of this removal could substantially exceed the value of affected properties. We may not have adequate remedies against the prior owner or other responsible parties and could find it difficult or impossible to sell the affected properties. These events could have a material adverse effect on our business, results of operations and financial condition.

## Prepayments of loans may negatively impact our business.

Generally, our Banks’ customers may prepay the principal amount of their outstanding loans at any time. The speed at which such prepayments occur, as well as the size of such prepayments, are within our customers' discretion. If customers prepay the principal amount of their loans, and we are unable to lend those funds to other borrowers or invest the funds at the same or higher interest rates, our interest income will be reduced. A significant reduction in interest income could have a negative impact on our results of operations and financial condition.

## * Our banking business is highly regulated which could limit or restrict our activities and impose financial requirements or limitations on the conduct of our business.

Bank holding companies and banks operate in a highly regulated environment and are subject to supervision and examination by federal and state regulatory agencies. We are subject to the Bank Holding Company Act and to regulation and supervision by the Federal Reserve Board. Our Banks are subject to regulation and supervision by their respective federal and state regulatory agencies, which currently include: the Massachusetts Commissioner of Banks; the California Department of Financial Institutions, the Washington State Division of Banks, the FDIC, and the Office of Thrift Supervision ("OTS").

Federal and state laws and regulations govern numerous matters including changes in the ownership or control of banks and bank holding companies, maintenance of adequate capital and the financial condition of a financial institution, permissible types, amounts and terms of extensions of credit and investments, permissible nonbanking activities, the level of reserves against deposits and restrictions on dividend payments. The FDIC, the OTS, the California Department of Financial Institutions, the Washington State Division of Banks, and the Massachusetts Commissioner of Banks possess cease and desist powers to prevent or remedy unsafe or unsound practices or violations of law by banks subject to their regulation, and the Federal Reserve Board possesses similar powers with respect to bank holding companies. These and other restrictions limit the manner in which our Banks and we may conduct business and obtain financing. On May 27, 2008, in connection with its most recent examination by the FDIC, the members of the board of directors of FPB entered into an informal supervisory agreement (a memorandum of understanding) with the FDIC and the California Commissioner of Financial Institutions to address certain matters raised in the examination.

Furthermore, our banking business is affected by the monetary policies of the Federal Reserve Board. Changes in monetary or legislative policies may affect the interest rates our Banks must offer to attract deposits and the interest rates they must charge on their loans, as well as the manner in which they offer deposits and make loans. These monetary policies have had, and are expected to continue to have, significant effects on the operating results of depository institutions generally, including our Banks.

## We may not be able to attract and retain investment management and wealth advisory clients at current levels.

Due to intense competition, our investment management and wealth advisory subsidiaries may not be able to attract and retain clients at current levels. Competition is especially strong in our geographic market areas, because there are numerous well-established and successful investment management and wealth advisory firms in these areas. Many of our competitors have greater resources than we have.

Our ability to successfully attract and retain investment management and wealth advisory clients is dependent upon our ability to compete with competitors' investment products, level of investment performance, client services and marketing and distribution capabilities. If we are not successful, our results of operations and financial condition may be negatively impacted.

For the quarter ended June 30, 2008, approximately 31\% of our segment revenues were derived from investment management and trust fees and wealth advisory contracts. Investment management contracts are typically terminable upon less than 30 days' notice. Most of our investment management clients may withdraw funds from accounts under management generally in their sole discretion. Wealth advisory client contracts must typically be renewed on an annual basis and are terminable upon relatively short notice. The combined financial performance of our investment management and wealth advisory affiliate partners is a significant factor in our overall results of operations and financial condition.

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## Our investment management business is highly dependent on people to produce investment returns and to solicit and retain clients.

We rely on our investment managers to produce investment returns. We believe that investment performance is one of the most important factors for the growth of our assets under management. Poor investment performance could impair our revenues and growth because:

- existing clients might withdraw funds in favor of better performing products, which would result in lower investment management fees; or
- our ability to attract funds from existing and new clients might diminish.

The market for investment managers is extremely competitive and is increasingly characterized by frequent movement of investment managers among different firms. In addition, our individual investment managers often have regular direct contact with particular clients, which can lead to a strong client relationship based on the client's trust in that individual manager. The loss of a key investment manager could jeopardize our relationships with our clients and lead to the loss of client accounts. Losses of such accounts could have a material adverse effect on our results of operations and financial condition.

In addition to the loss of key investment managers, our investment management business is dependent on the integrity of our asset managers and our employees. If an asset manager or employee were to misappropriate any client funds, the reputation of our asset management business could be negatively affected, which may result in the loss of accounts and have a material adverse effect on our results of operations and financial condition.

## Our investment management business may be negatively impacted by changes in economic and market conditions.

Our investment management business may be negatively impacted by changes in general economic and market conditions because the performance of such business is directly affected by conditions in the financial and securities markets. The financial markets and businesses operating in the securities industry are highly volatile (meaning that performance results can vary greatly within short periods of time) and are directly affected by, among other factors, domestic and foreign economic conditions and general trends in business and finance, all of which are beyond our control. We cannot assure you that broad market performance will be favorable in the future. The world financial and securities markets will likely continue to experience significant volatility as a result of, among other things, world economic and political conditions. Decline in the financial markets or a lack of sustained growth may result in a corresponding decline in our performance and may adversely affect the assets that we manage.

In addition, our management contracts generally provide for fees payable for investment management services based on the market value of assets under management, although there are a portion of our contracts that provide for the payment of fees based on investment performance in addition to a base fee. Because most contracts provide for a fee based on market values of securities, fluctuations in securities prices may have a material adverse effect on our results of operations and financial condition.

## Our investment management and wealth advisory businesses are highly regulated, which could limit or restrict our activities and impose fines or suspensions on the conduct of our business.

Our investment management and wealth advisory businesses are highly regulated, primarily at the federal level. The failure of any of our subsidiaries that provide investment management and wealth advisory services to comply with applicable laws or regulations could result in fines, suspensions of individual employees or other sanctions including revocation of such subsidiary's registration as an investment adviser.

All of our investment managers and wealth advisory affiliate partners are registered investment advisers under the Investment Advisers Act. The Investment Advisers Act imposes numerous obligations on registered investment advisers, including fiduciary, record keeping, operational and disclosure obligations. These subsidiaries, as investment advisers, are also subject to regulation under the federal and state securities laws and the fiduciary laws of certain states. In addition, the affiliate partners acting as sub-advisers to mutual funds, are registered under the Investment Company Act of 1940 and are subject to that act’s provisions and regulations.

We are also subject to the provisions and regulations of ERISA, to the extent we act as a "fiduciary" under ERISA with respect to certain of our clients. ERISA and the applicable provisions of the federal tax laws, impose a number of duties on persons who are fiduciaries under ERISA and prohibit certain transactions involving the assets of each ERISA plan which is a client, as well as certain transactions by the fiduciaries (and certain other related parties) to such plans.

In addition, applicable law provides that all investment contracts with mutual fund clients may be terminated by the clients, without penalty, upon no more than 60 days notice. Investment contracts with institutional and other clients are typically terminable by
the client, also without penalty, upon 30 days notice.

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Also, Coldstream Securities, Inc., as a registered broker-dealer, is subject to extensive regulation under federal and state laws, as well as the rules promulgated by the Financial Industry Regulatory Authority.

Changes in these laws or regulations could have a material adverse impact on our profitability and mode of operations.

* We are a holding company and depend on our subsidiaries for dividends, distributions and other payments.

We are a separate and distinct legal entity from our banking and non-banking subsidiaries and depend on dividends, distributions and other payments from our banking and non-banking subsidiaries to fund dividend payments on our common stock and to fund all payments on our other obligations. Many of our subsidiaries are subject to laws that authorize regulatory bodies to block or reduce the flow of funds from those subsidiaries to us. Regulatory action of that kind could impede access to funds we need to make payments on our obligations or dividend payments. Additionally, if our subsidiaries' earnings are not sufficient to make dividend payments to us while maintaining adequate capital levels, we may not be able to make dividend payments to our common shareholders. Furthermore, our right to participate in a distribution of assets upon a subsidiary's liquidation or reorganization is subject to the prior claims of the subsidiary's creditors.

## * Market conditions and other factors may affect the value of our common stock.

The trading price of the shares of our common stock will depend on many factors, which may change from time to time, including:

- conditions in the credit, mortgage and housing markets, the markets for securities relating to mortgages or housing, and developments with respect to financial institutions generally;
- interest rates;
- the market for similar securities;
- government action or regulation;
- general economic conditions or conditions in the financial markets;
- our past and future dividend practice; and
- our financial condition, performance, creditworthiness and prospects.

Accordingly, the shares of common stock that an investor purchases, may trade at a price lower than that at which they were purchased.

## * The market price and trading volume of our common stock may be volatile.

The market price of our common stock may be volatile. In addition, the trading volume in our common stock may fluctuate and cause significant price variations to occur. If the market price of our common stock declines significantly, you may be unable to resell your shares at or above the public offering price. We cannot assure you that the market price of our common stock will not fluctuate or decline significantly in the future.

Some of the factors that could negatively affect our share price or result in fluctuations in the price or trading volume of our common stock include:

- quarterly variations in our operating results or the quality of our assets;
- operating results that vary from the expectations of management, securities analysts and investors;
- changes in expectations as to our future financial performance;
- announcements of innovations, new products, strategic developments, significant contracts, acquisitions and other material events by us or our competitors;
- the operating and securities price performance of other companies that investors believe are comparable to us;
- future sales of our equity or equity-related securities; and
- changes in global financial markets and global economies and general market conditions, such as interest or foreign exchange rates, stock, commodity or real estate valuations or volatility.


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## * You may not receive dividends on the common stock.

Holders of our common stock are entitled to receive such dividends only when, as and if declared by our board of directors. Although we have historically declared cash dividends on our common stock, we are not required to do so and our board of directors may reduce or eliminate our common stock dividend in the future. This could adversely affect the market price of our common stock.

## * Future offerings of debt, which would be senior to our common stock upon liquidation, and/or preferred equity securities which may be senior to our common stock for purposes of dividend distributions or upon liquidation, may adversely affect the market price of our common stock.

In the future, we may attempt to increase our capital resources or, if our or our banking subsidiaries’ capital ratios fall below the required minimums, we or our banking subsidiaries could be forced to raise additional capital by making additional offerings of debt or preferred equity securities, including medium-term notes, trust preferred securities, senior or subordinated notes and preferred stock. Upon liquidation, holders of our debt securities and shares of preferred stock and lenders with respect to other borrowings will receive distributions of our available assets prior to the holders of our common stock. Additional equity offerings may dilute the holdings of our existing stockholders or reduce the market price of our common stock, or both. Holders of our common stock are not entitled to preemptive rights or other protections against dilution. Because our decision to issue securities in any future offering will depend on market conditions and other factors beyond our control, we cannot predict or estimate the amount, timing or nature of our future offerings. Thus, our stockholders bear the risk of our future offerings reducing the market price of our common stock and diluting their stock holdings in us.

## * Anti-takeover provisions could negatively impact our stockholders.

Provisions of Massachusetts law and provisions of our articles of organization and bylaws, could make it more difficult for a third party to acquire control of us or have the effect of discouraging a third party from attempting to acquire control of us. We have a classified board of directors and as such it is subject to the provisions of Massachusetts Business Corporations Act Section 8.06(b), which provides for certain anti-takeover provisions for public companies incorporated in Massachusetts. Additionally, our articles of organization authorize our board of directors to issue preferred stock without stockholder approval and such preferred stock could be issued as a defensive measure in response to a takeover proposal. These provisions could make it more difficult for a third party to acquire us even if an acquisition might be in the best interest of our stockholders.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None

## Item 3. Defaults Upon Senior Securities

None.

## Item 4. Submission of Matters to a Vote of the Security Holders

At the Annual Meeting of Stockholders held on April 23, 2008 stockholders of the Company approved proposals to:
(1) elect four Class II Directors of the Company to serve until the 2011 annual meeting and until their successors are duly elected and qualified. The votes for such proposal were as follows:

Kathleen M. Graveline<br>Deborah F. Kuenstner<br>Walter M. Pressey

| FOR | WITHHELD |
| :---: | ---: |
| $30,007,976$ | $1,392,720$ |
| $30,663,234$ | 737,462 |
| $30,437,308$ | 963,388 |
| $29,636,848$ | $1,763,848$ |

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Although a shareholder proposal to eliminate all references to the Board of Directors being classified into three classes and to provide that the Board of Directors shall be elected annually was included in the Company's proxy statement, the proposing shareholder failed to appear in person or by designee at the Company's Annual Meeting of Stockholders, and therefore the proposal was not officially brought before the meeting and no vote was taken thereon.

## Item 5. Other Information

In January of 2008, the Company entered into a Credit Agreement (the "Credit Agreement") with SunTrust Bank as administrative agent to provide a committed line of credit. The Credit Agreement provided for a line of credit (the "Line") to be made available to the Company in an amount up to $\$ 75$ million with a group of unaffiliated banks. The purpose of the Line was to refinance indebtedness outstanding, to finance working capital needs, permitted investments, dividends and acquisitions, and for other general corporate purposes of the Company and its subsidiaries. The Company was required to comply with certain affirmative and negative covenants and maintain various financial ratios including without limitation various minimum capital and loan loss ratios in conjunction with the Line. Interest on the Line was based on a floating rate.

As a result of the Westfield re-equitization in the second quarter of 2008, the impairment charges at FPB, and the substantial increase in the provision for loan losses in the past year the Company was out of compliance with certain ratios and covenants required under the Credit Agreement in the first and second quarters of 2008. Given the equity raise in the third quarter of 2008 and considering the restrictive covenants on the Credit Agreement, the Company has decided to terminate the Line in the third quarter of 2008. On August 5, 2008 the Company gave written notification of termination of the Line to SunTrust Bank, the lead lender in the bank group. The Company will write off the unamortized loan origination costs of approximately $\$ 0.3$ million in the third quarter of 2008 as a result of terminating the Line. There are no prepayment penalties associated with terminating the Line. The notice of termination is effective three business days after delivery. The Company intends to negotiate a new line with a lower credit balance with less restrictive covenants. The Company does not believe the termination of the Line will have a material impact on liquidity.

## Item 6. Exhibits

## (a) Exhibits

* 31.1—Certification of Chief Executive Officer pursuant to Rule 13(a)-14(a)/15(d)-14(a) under the Securities Exchange Act of 1934.
* 31.2—Certification of Chief Financial Officer pursuant to Rule 13(a)-14(a)/15(d)-14(a) under the Securities Exchange Act of 1934.
* 32.1—Certification of Chief Executive Officer pursuant to 18 U.S.C. § 1350 As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
* 32.2—Certification of Chief Financial Officer pursuant to 18 U.S.C. § 1350 As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
* Filed herewith


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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

|  | Boston Private Financial Holdings, Inc. <br> (Registrant) |
| :--- | :--- |
| August 8, 2008 | /s/ Timothy L. Vaill <br> Timothy L. Vaill <br> Chairman and Chief Executive Officer |
| August 8, 2008 | /s/ David J. Kaye |

